

City of Cambridge



Fiscal Year 2005 Consolidated Annual Performance Evaluation Report





City of Cambridge

Community Development Block Grant Consolidated Annual Performance Evaluation Report

For:
Fiscal Year 2005

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Cover: Scouting Way, Affordable Housing Development

This report was produced by the City of Cambridge's Community Development Staff

CDBG Narrative

1. The City of Chicago is a large, diverse, and vibrant city with a rich history and a strong sense of community. The City is committed to providing a high quality of life for all its residents, and to ensuring that all residents have access to the same opportunities and resources. The City is also committed to being a leader in sustainable development and environmental protection.

2. The City of Chicago is a large, diverse, and vibrant city with a rich history and a strong sense of community. The City is committed to providing a high quality of life for all its residents, and to ensuring that all residents have access to the same opportunities and resources. The City is also committed to being a leader in sustainable development and environmental protection.

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Community Development Block Grant Narrative

Introduction

The City of Cambridge has successfully completed the fifth and final year of the City's Five-Year Consolidated Plan. Activities undertaken during this period reflect the goals and objectives as stated in the City's Five-Year Consolidated Plan and FY 2005 One-Year Action Plan. What follows below is a broad overview of how each receiving Division within the City utilized CDBG funds in relation to the One-Year Action Plan, and how these activities contributed to the fulfillment of objectives as stated in the City's Five-Year Consolidated Plan. Please refer to each Division's separate Narrative for details not elucidated here.

The City is pleased to report that each Division succeeded in meeting and exceeding their cumulative goals as stated in the FY2000-2005 Consolidated Plan. Where one program or objective experienced lower performance than expected a different program would over-perform. This exemplifies the broad array of programs offered and evidences the City's continuing efforts to be effective stewards of federal funds in the service of its residents.

Overview of CDBG Funded Activities	Housing	Economic Development	Community Planning	Public Services
Accomplishments - FY 2001 - 2005	(Units)	(Clientele)	(People Assisted)	(People Served)
Anticipated	1,914	335	6,095	25,613
Actual	2,960	359	9,419	26,569
% Complete Compared to FY00 Con Plan	155%	107%	155%	104%
Expenditures - FY 2001 - 2005				
Actual	\$12,563,321	\$1,028,082	\$3,189,608	\$2,858,046
Five Year Consolidated Plan	\$11,700,000	\$635,000	\$4,000,000	\$3,000,000

Housing

The City of Cambridge is home to one of the most effective Housing Divisions currently operating in the US. The City, being largely built-out and in close proximity to the City of Boston, faces a very challenging real-estate market where owners and developers can receive substantial returns on the open market. Considering these challenges, the Housing Division has been successful in maintaining a large percentage of affordable housing units and has been effective in the utilization and leveraging of HUD supplied funds.

The challenges faced in FY 2005 reflect these pervading trends, and as the number of available units dwindles each year, the Division must become more creative in its operations. Linkage, Inclusionary Zoning and Expiring Use programs have become the methods the City's staff employ in mitigating these difficulties, and have shown positive results in providing affordable units in a very tight market.

The Division utilizes, as its primary sub-recipients, the Homeowner's Rehab. Inc.(HRI), Just-A-Start (JAS) and Cambridge Neighborhood Apartment Housing Services (CNAHS) non-profit organizations in funding the Home Improvement Program (HIP), Affordable Housing Development Program (AHD), Multi-Unit Rehab Program and the Rehabilitation Assistance Program (RAP). The Division has been very successful in leveraging CDBG funds in funding its initiatives. Housing also uses HUD money to execute initiatives outside of JAS, HRI and CNAHS contracts.

The City implements its Housing rehabilitation initiatives through four primary non-profit programs, Home Improvement Program (HIP), Affordable Housing Development Program (AHD) the Multi-Family Rehab Program and Rehabilitation Assistance Program (RAP).

- HIP, managed by Homeowner's Rehab. Inc. (HRI) and Just A Start (JAS), is a low-interest rehabilitation loan program for low and moderate-income owners of one to four unit buildings.
- AHD, through several local non-profit housing agencies including Homeowner's Rehab. Inc. (HRI) and Just A Start Corporation (JAS), provides financial assistance and technical support for the acquisition and rehabilitation of existing buildings to produce affordable home-ownership and rental units.
- Multi-family rehab provides low-interest rehabilitation financing to private owners of large multi-family properties in return for a set-aside of units for low and moderate-income tenants.
- Rehabilitation Assistance Program (RAP) – Utilizing low-income / under-served youth, the RAP program provides employment and skills training to the youth while

assisting in the rehabilitation of units for low and moderate income Cambridge residents.

The Housing Division's sub-recipients (JAS, HRI and CNAHS) derive Program Income through the re-payment of principle and interest to their respective rehabilitation Revolving Loan Funds, as well as through development fees and re-sale of properties through our Affordable Housing Development Program.

The City assisted three (3) extremely low-income households (0-30% of MFI) in FY 2005 through Just-A-Start's Home Improvement Program (HIP). Serving the extremely low-income clients is difficult in Cambridge due to the prohibitive funding gap caused by Cambridge's very expensive retail housing market.

Concerning Relocation efforts, when the City de-lead's a unit, the division follows the federal relocation requirements and guidelines under the Uniform Relocation and Real Property Acquisition Policies Act (URA) and Section 104(d) of the Housing and Community Development Act.

The Housing Division met and exceeded all of its objectives and goals for FY2005. This high level of performance typified the Division's performance over the time covered by the previous five-year Consolidated Plan. The Division produced over 1,500 affordable home-ownership units in one of the most expensive housing markets in the nation, and rehabilitated over 1,400 units through the RAP and HIP programs in an effort to mitigate the severe impact of escalating housing costs on low and moderate-income individuals and families.

Housing Accomplishments FY 2005	5 Year Goal (units)	Year 1 Actual (units)	Year 2 Actual (units)	Year 3 Actual (units)	Year 4 Actual (units)	Year 5 Anticipated (units)	Year 5 Actual (units)	Five-Year Goal Completion Percentage	Total Accomplishments: FY00 to FY05	Year 5 Total Spend
Affordable Housing Development	1374	90	349	732	232	50	101	109.46%	1,504	\$1,439,264
Home Improvement Program	250	64	113	110	54	30	31	176.80%	372	\$620,497
Rehab Assistance Program	250	310	56	424	103	50	155	397.60%	1,048	\$112,438
Historic Preservation	40	8	8	0*	12	8	8	90.00%	36	\$10,945
Division Total	1914	472	526	1266	401	138	295	144.51%	2,960	\$2,183,144

*No stand-alone Historic Preservation Projects in FY 2003

Economic Development

The five-year period covered in the City's previous Consolidated Plan, ending with FY2005, was marked by much change for the Economic Development Division, as a new Director was installed and new programs developed. FY2005 demonstrated the effectiveness of these programs in both their performance and by their continuation via the City's recently completed Consolidated Plan for FY-2006-2011

The two primary objectives of the Economic Development Division are to “Cultivate a supportive environment for local business and entrepreneurship with particular emphasis on micro-enterprises” and to “Support efforts to sustain a diverse array of employment opportunities accessible to Cambridge workers including support for training of low and low-moderate income Cambridge residents for jobs in the bio-medical and healthcare industries.”

The Economic Development Division saw its greatest success in its Best Retail Practices Program, where it assisted more than three times as many businesses in FY2005 and more than twice as many businesses as it had planned for over the previous five years. The program remains in high demand. The Financial Literacy Program saw solid performance in FY2005, exceeding expectations, after a disappointing run in FY2004.

Economic Development Accomplishments FY 2005	5 Year Goal (businesses served)	Year 1 Actual	Year 2 Actual	Year 3 Actual	Year 4 Actual	Year 5 Anticipated	Year 5 Actual	Five-Year Goal Completion Percentage	Total Accomplishments: FY00 to FY05	Year 5 Total Spend
Financial Literacy & Small Business Assistance	275	0	55	75	32	68	69	84.00%	231	\$128,516
Retail Best-Practices	60	0	41	36	26	8	25	213.33%	128	\$141,893
Division Total	335	0	96	111	58	76	94	107.16%	359	\$270,409

Neighborhood Revitalization Strategy

The City launched a substantially complete version of its Neighborhood Revitalization Strategy (NRS) in fiscal year 2003. Following HUD mandated guidelines the City identified the portion of Cambridge most in need of targeted funds and programs. These programs are aimed primarily at the stabilization of neighborhoods through assistance to middle-income homeowners and economic empowerment for low-mod-income residents through job and financial awareness training and small business assistance.

Fiscal year 2005 saw the continued success of the Just-A-Start Bio-Med training program, Best Retail Practice assistance programs and the continued expansion of the Home Improvement Program (HIP) in the inclusion of middle-income residents. Fiscal year 2005 also saw the first graduates from the City’s partnered effort with the Cambridge Health Alliance.

The Financial Literacy Program experienced a noticeable improvement over the difficulties experienced in FY2004. A new partnership with the Center for Women’s Enterprise (CWE) proved to be fruitful as performance expectations were exceeded.

Despite continuing challenges in attracting middle-income NRS area residents, resulting in under-performance in FY2005, the Home Improvement Program (HIP), run by Just-A-Start Corporation and Homeowners Rehab, Inc., met and exceeded its goal for the shortened 3-year NRS period.

The shortened cycle for this NRS presented many challenges in ramping up the programs to their highest potential and greatest efficiency. However, each program experienced such promising success that all have been carried over to a new and expanded NRS running concurrent with the City's Consolidated Plan for FY2006-2010.

NRS Accomplishments FY 2005	3 Year Goal	FY 05 Anticipated	FY 05 Actual	Three-Year Goal Completion Percentage	Total Accomplishments: FY03 - FY05
Economic Development					
Retail Best-Practices	50	8	25	116%	58
Financial Literacy	95	70	67	86%	82
Healthcare	n/a	22	14*	n/a	14
Bio-Med Program	30	8	8	77%	23
Affordable Housing					
Stabilization through HIP	40 to 45	34	23	134%	57

* Will graduate in December 2005

Community Planning

Cambridge's Community Planning Division plays an integral part in the City's development, and how that development is designed and enacted with public awareness and interaction. Community Planning provides high quality technical assistance to staff members, the City and residents for all department operations and provides information to the public on various planning and zoning initiatives. The Department also staffs and assists the Planning Board, working with various interested parties, both public and private, in developing, reviewing and implementing various urban design improvements.

In FY 2005 the Community Planning Division finished working with the Planning Board on the rezoning proposals of the Concord-Alewife Planning Study (ConAle) and delivered a zoning petition to the City Council for the use of under-developed commercial / industrial area in the City. The Division also worked with the Planning Board to draft a zoning petition for Porter Square and Lower Massachusetts Avenue. Three Open Space / Playground initiatives were completed, and the public process for two more projects began. The Community Planning Division met its FY 2005 public outreach goal through the many programs, events and initiatives undertaken during the period.

The Community Planning Division continued its strong performance in FY2005, meeting and exceeding nearly every goal. This performance typifies the Division's overall performance for the five-year period covered by the previous Consolidated Plan, where they produced more than 50% above what was expected.

Community Planning Accomplishments FY 2005	5 Year Goal	Year 1 Actual	Year 2 Actual	Year 3 Actual	Year 4 Actual	Year 5 Anticipated	Year 5 Actual	Five-Year Goal Unit Completion Percentage	Total Accomplishments: FY00 - FY05	Year 5 Total Spend
Technical Assistance to Staff Members	60	15	15	15	15	15	15	125%	75	n/a
Provide Information on Planning and Zoning	4,000	1,660	1,400	1,400	1,400	1,400	1,400	182%	7,260	n/a
Outreach for Urban Design Plans & Proposed Development	600	150	120	120	120	120	100	102%	610	n/a
Develop, Implement & Review Urban Design Improvements and Master Plan	120	18	24	24	24	24	24	95%	114	n/a
Staff & Assist Planning Board	120	36	24	24	24	24	24	110%	132	n/a
Parks & Playgrounds:										
Renovations	25	5	5	4	4	5	3	84%	21	n/a
Technical Assistance	30	6	6	6	6	6	6	100%	30	n/a
Total Parks & Playgrounds	55	11	11	10	10	11	11	96%	53	n/a
Increase Quality & Availability of Planning-Related Information:										
GIS Maps	600	75	120	120	120	120	200	106%	635	n/a
Presentations	500	100	100	100	100	100	100	100%	500	n/a
Project & Program Materials	20	4	4	4	4	4	4	100%	20	n/a
Major Department Initiatives	20	4	4	4	4	4	4	100%	20	n/a
Total Deliverables	1140	183	228	228	228	228	308	103%	1,175	n/a
Division Totals	6,095	2,073	1,822	1,821	1,821	1,822	1,882	155%	9,419	\$1,105,009

Public Services

The City of Cambridge provides a comprehensive array of Public Services and programs for its residents through the Department of Human Services. The Department's mission is to improve the quality of life for Cambridge's youths, seniors and all residents by creating and coordinating public services. The scope of the work the Department of Human Services undertakes is impressive and its effectiveness in executing its objectives is seen in the number of Cambridge residents assisted each year through its programs.

The Department delivered these services through programs aimed at: Training and counseling for gainful employment; Legal services for at-risk families and individuals; services for Battered and Abused spouses; Child Care services; Counseling and Support initiatives for at-risk Youths and their families; programs for the City's Seniors and various General services which do not fit easily into a HUD specified category. The Department of Human Services also administers the City's Continuum of Care and ESG programs, which provide comprehensive services to homeless and at-risk individuals and families throughout Cambridge.

Public Services goals as stated in the Five-Year Consolidated Plan have also been amended in certain instances. This was done to effectively distinguish between all initiatives and goals and those which relate directly to CDBG funds.

Cambridge's Public Service initiatives serve a Limited Clientele {24CFR 570.208(a)(2)(i)(A)(B)} of low and moderate-income individuals and families. The City's Public Service non-profit subcontractors undertake Income Verification and maintain such records for all applicable programs and persons. The only portion of the Limited Clientele "assumed" to be low or moderate income is the homeless, who are served through the Emergency Shelter Grant.

Fiscal Year 2005 presented certain challenges to the Public Services Department to deliver its services as nearly all of its sub-recipients continued to digest reductions in funding due to the overall economic slowdown. As state and private funding resources reduced their contributions, services were necessarily scaled back in order to maintain safe and effective operations. Compounding this problem is the increase in unemployment, which leads to a higher homeless and at risk population. Heightened administrative requirements which were not accompanied by an increase in funds to offset the burden also presented a challenge to nearly all service providers.

Despite these challenges, the Department of Human Service Providers and their partners were able to serve more clients than was expected. This performance was exemplary of the work the Division has performed over the previous five-year period, an accomplishment most impressive given the increasingly difficult economic situation the providers face.

Public Services Accomplishments FY 2005	5 Year Goal	Year 1 Actual	Year 2 Actual	Year 3 Actual	Year 4 Actual	Year 5 Anticipated	Year 5 Actual	Five-Year Goal Completion Percentage	Total Accomplishments: FY00 - FY05	Year 5 Total Spend
General	18,600	3,747	3,693	4,298	3,460	1,260	4,139	103.96%	19,337	\$300,547
Battered & Abused Spouses	1,793	439	278	249	233	260	292	83.18%	1,491	\$68,371
Child Care Services	450	133	47	50	48	25	24	67.11%	302	\$20,000
Employment Services	1,563	306	319	292	293	240	287	95.81%	1,497	\$58,500
Legal Services	428	103	68	53	71	70	74	86.32%	369	\$15,018
Senior Services	1,743	351	346	476	440	400	397	115.35%	2,010	\$37,375
Youth Services	1,038	52	363	254	517	175	377	150.65%	1,563	\$62,500
Program Total	25,613	5,131	5,114	5,672	5,062	2,430	5,590	103.73%	26,569	\$562,311

Performance Measurement Systems

As a part of new initiatives set forth by the Office of Management and Budget (OMB), HUD has informed all entitlement grantees of their obligation to create and maintain Performance Measurement Systems. This initiative is aimed at establishing a new process for gathering information to determine how well programs and projects are meeting needs, and then using that information to more effectively target resources.

The component parts of this initiative involve establishing long-term and short-term goals, the tracking of accomplishments on a yearly basis, the aggregation of actual units of program-year accomplishments to short and long-term numeric goals and the assessment of the outputs and outcomes that follow. Simply, this entails the establishment of long-term goals, the year-by-year assessment of how the City is trending vis-a-vis their long-term goals and the rationalizing of how these objectives will enhance the lives of the residents we serve.

Cambridge has had such a system in place for years. We continually set long-term goals for projects and programs, we monitor and assess the performance of each on a yearly basis keeping these long-term goals in mind and we react to trends as they occur in order

to better determine how our funds will be most effectively utilized. In accordance with OMB and HUD guidelines, we instituted a new focus on Outputs and Outcomes in our FY 04 One-Year Action Plan. These metrics were familiar to some sub-recipients (as they have existed for years for larger private charities) and for those new to these method steps were taken to ensure their compliance with the initiative as well as their understanding of its intention. Examples of this are seen in the tracking of monthly sales data to assess the effectiveness of our Best Retail Practices program and the tracking of post-program employment in our Bio-Med job training program. Unfortunately, due to a prolonged leave of absence by a key staff member, the Economic Development Department was unable to thoroughly analyze the complete record of FY 2004's comparable sales data for this report.

As such, we feel that the City makes every effort to fully understand the impact our programs have on the residents and how we may make these programs more effective.

Monitoring Plans

Housing

The City of Cambridge intends to use the existing housing delivery system to achieve its production and service goals. While this will include managing some in-house programs, many programs and services will be contracted out to sub-grantees. For specific development projects, funds will be allocated to eligible projects on a competitive basis. Cambridge has had a very successful history of managing housing programs in this way.

The City monitors housing rehabilitation, new construction activity and all other community development activity carried out by sub-recipients on an annual monitoring schedule created to ensure strict compliance with applicable HUD laws, regulations and program guidelines. The monitoring process also includes an ongoing review of production levels as benchmarked in the Five-Year Consolidated Plan.

On a regular basis, the City reviews applications for specific project funding, reviewing all available funds against the needs of projects in the pipeline. This is in addition to reviewing project feasibility, providing technical assistance, and monitoring the progress of projects under construction on an on-going basis.

On a monthly basis, the City reviews all sub-grantee operating expenses by examining bills and supporting documentation for monthly program expenditures, including administrative and construction costs.

Quarterly, the City comprehensively reviews sub-recipient performance levels; reviews overall performance against goals, as well as analyze consolidated budget statements.

Annually, the City conducts regular ongoing site visits as well as program and tenant file monitoring of the Home Improvement Program, Home Ownership Program, units funded through the HOME Program, Community Development Block Grant, and other federally funded programs to ensure compliance with program goals and federal regulations. Property Inspections are built into our service delivery system and is conducted as prescribed by HUD. Properties are closely monitored beginning at the time funds are committed to the completion of construction or rehabilitation, with monitorings that follow in subsequent years. Each year the Housing Division conducts property inspections on 10% to 15% of the units in its affordable housing stock using the schedule below:

Property Inspection Schedule:

- Every 3 years for projects with 1-4 units
- Every 2 years for projects with 5-25 units
- Annually for projects with 26 or more units

During 2005 the City monitored 801 units in its development portfolio. Projects that received HOME, CDBG, Trust, and all funds passed through the City as an intermediary is monitored to ensure compliance with funder requirements. **All units monitored were**

in compliance with HUD, State and City regulations. Tenants were income eligible and rental units were affordable to low-, moderate- and very-low income households. The City's HOME Coordinator annually implements the City's monitoring plan and is accompanied by the City's Rehabilitation Specialist when conducting site visits.

Economic Development

The City of Cambridge Economic Development Division has as its Objectives: #1 - Cultivate a supportive environment for entrepreneurship; and #2 – Sustain a diverse array of employment opportunities for Neighborhood Revitalization Strategy area residents.

The current Block Grant funded strategies to achieve these Objectives are the support of nonprofits as sub-recipients and contractors.

The City plans to conduct an on-site monitoring assessment of the program activities of the sub-recipient on a set, periodic basis (2 times a year) in order to ensure strict compliance with economic development program guidelines. The program assessment will look at the sub-recipient's progress in meeting objectives, in meeting set goals, it's reporting compliance with regard to timeliness and accuracy and whether required documentation is on file, all requirements set forth in the sub-recipient agreement between the City and the sub-recipient.

On an annual basis, the City will receive and review within 45 days of completion, a full copy of the sub-recipient's annual audit with management letter, if performed.

On a quarterly basis, the City will review copies of marketing materials for all programs and activities and a distribution list for same, a progress report on pre-development outreach activities, and all pertinent records including: copies of signed family income certification forms, a schedule of programs commenced in the quarter, copies of staff time sheets and a financial report of expenditures per Block Grant funded program.

On a monthly basis, the City will review all sub-recipient personnel and non-personnel operating expenses by examining invoices and supporting documentation for monthly program expenditures, outreach and general and administrative expenditures, as well as program income, if any.

A current Block Grant funded initiative to achieve Goal 5 of the City's Economic Development Policy: "Promote a real estate market which offers a diverse array of options for the development and leasing of business properties of different sizes, use categories and price ranges" and the sub-goal 5.3: "Maintain thriving commercial districts", is the Best Retail Practices Program. The City has entered into a contractual agreement with an expert consultant to provide services for this program. The program provides, 2 times a year, a workshop and individual store design consultation services to low-mod income micro enterprises that are retailers, restaurateurs and storefront services businesses in the City. Best Retail Practices is managed in-house and all required documentation from the participants is retained in-house.

The City actively participates in the distribution of services provided to the participants of this program. The City does the advertising and marketing the program to eligible Cambridge businesses, sponsors and participates in the workshop as an outreach activity, reviews, accepts and keeps on file the original applications (family income certification forms), sets up and accompanies the consultant on the individual consultations. The City monitors the number of participants to whom the consultant provides services.

The City also monitors the receipt of post-consultation written reports from the consultants to the participants, making sure that they are received in accordance with a pre-set schedule outlined in the contract. The City distributes the reports to the participants.

On a monthly basis, the City reviews all itemized invoices presented for payment on a percent complete basis by the consultant to assure their accuracy with respect to charges for performance under their contract with the City.

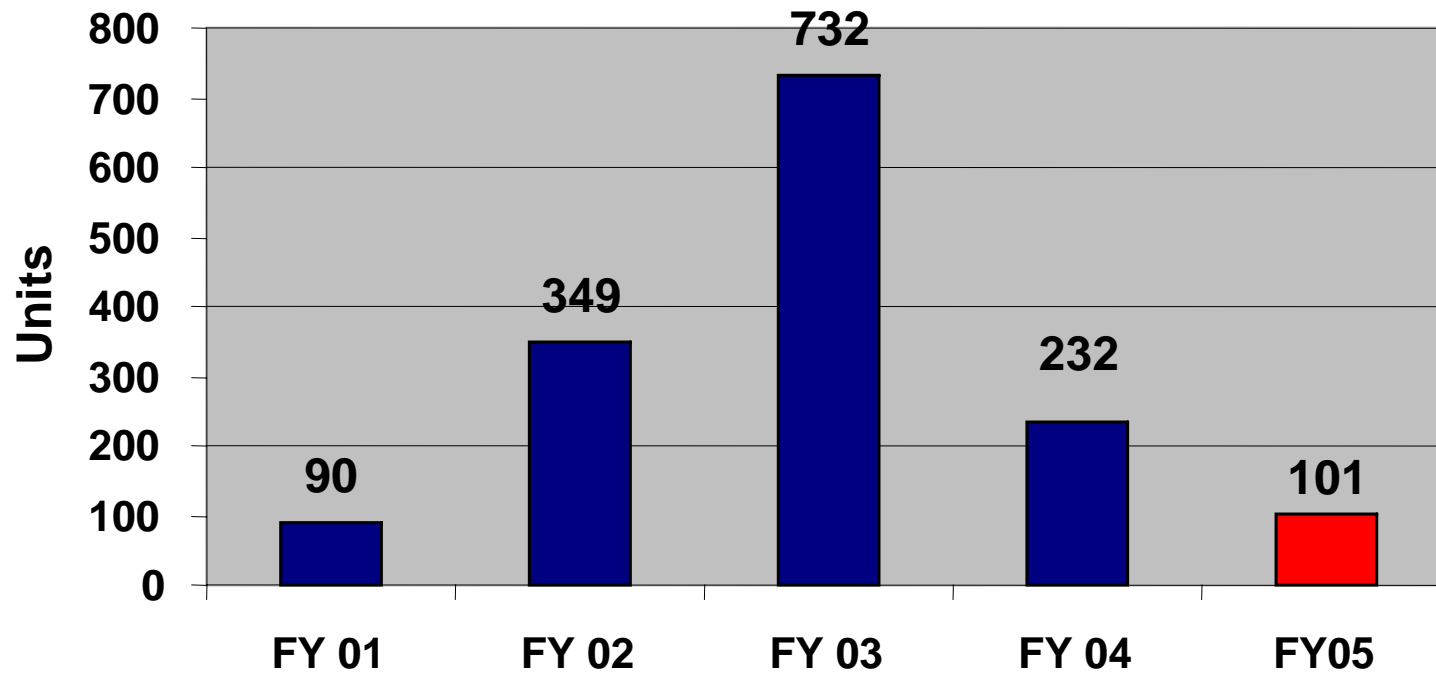
Human Services, SHP & ESG

Program and project evaluation takes place on various cycles depending on the nature of the funding. CDBG Public Service funds are monitored through quarterly reporting and an annual site visit. During FY 2005 all projects were in good standing. Their numerical progress is charted on the attached spreadsheet. SHP contracts are monitored through annual reporting and site visits. The numbers of clients served are also on the attached spreadsheet. The ESG funding is used solely for supporting the operating costs of shelters and is not a client-based form of assistance.

Citizen Comments

The Community Development Department would like to consider the views and comments of the City's residents. However, no comments were received during the 15 days that the Annual Performance Report was available to the public. As noted above, the FY05 Annual Performance Report will be available for examination upon request to the Cambridge Department of Community Development. All CDBG, HOME & ESG Reports are made available for reading / downloading on the Community Development Department's website, located at: www.ci.cambridge.ma.us/~CDD/

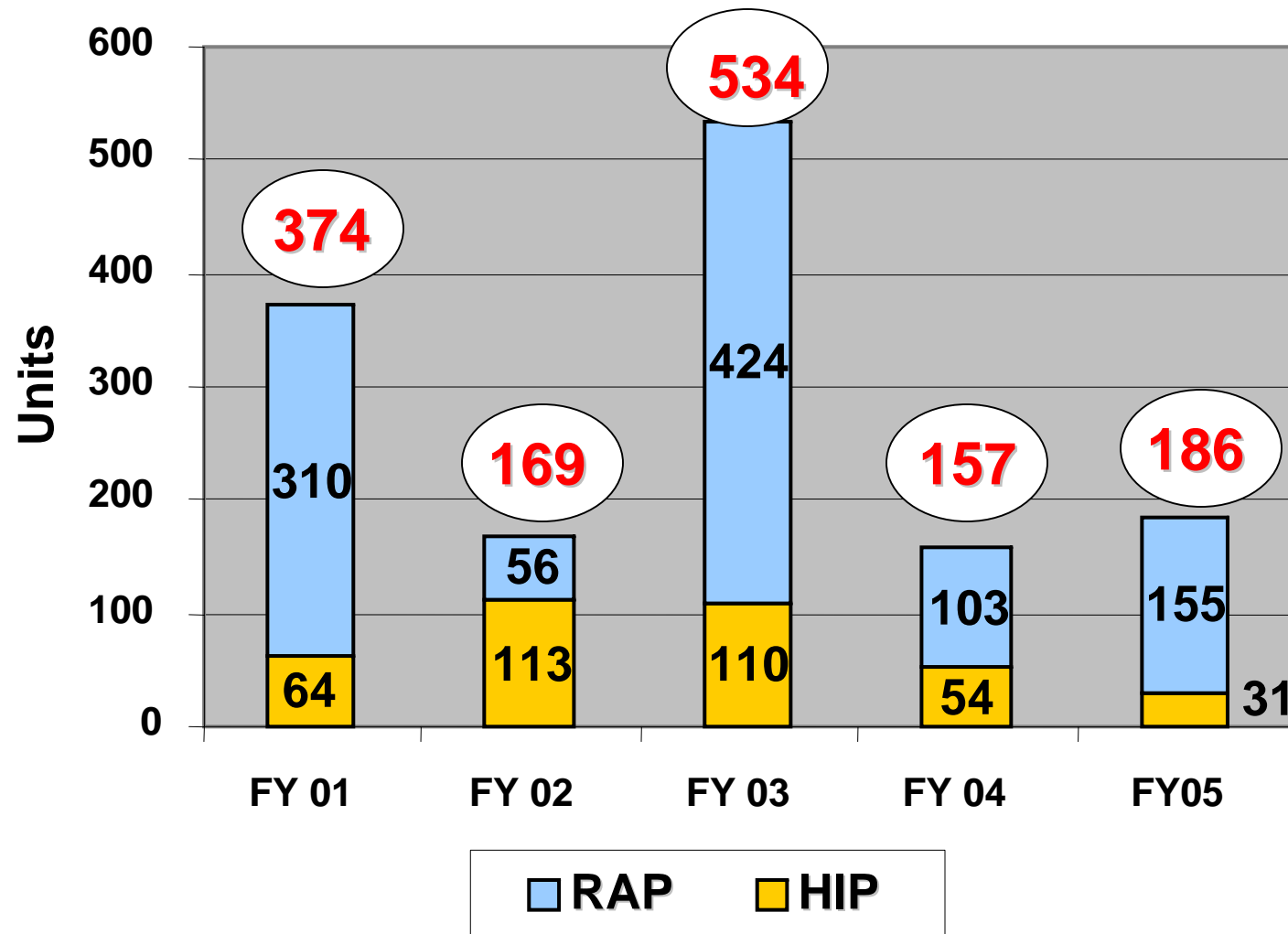
Housing Division: Rental & Homeownership Units Created



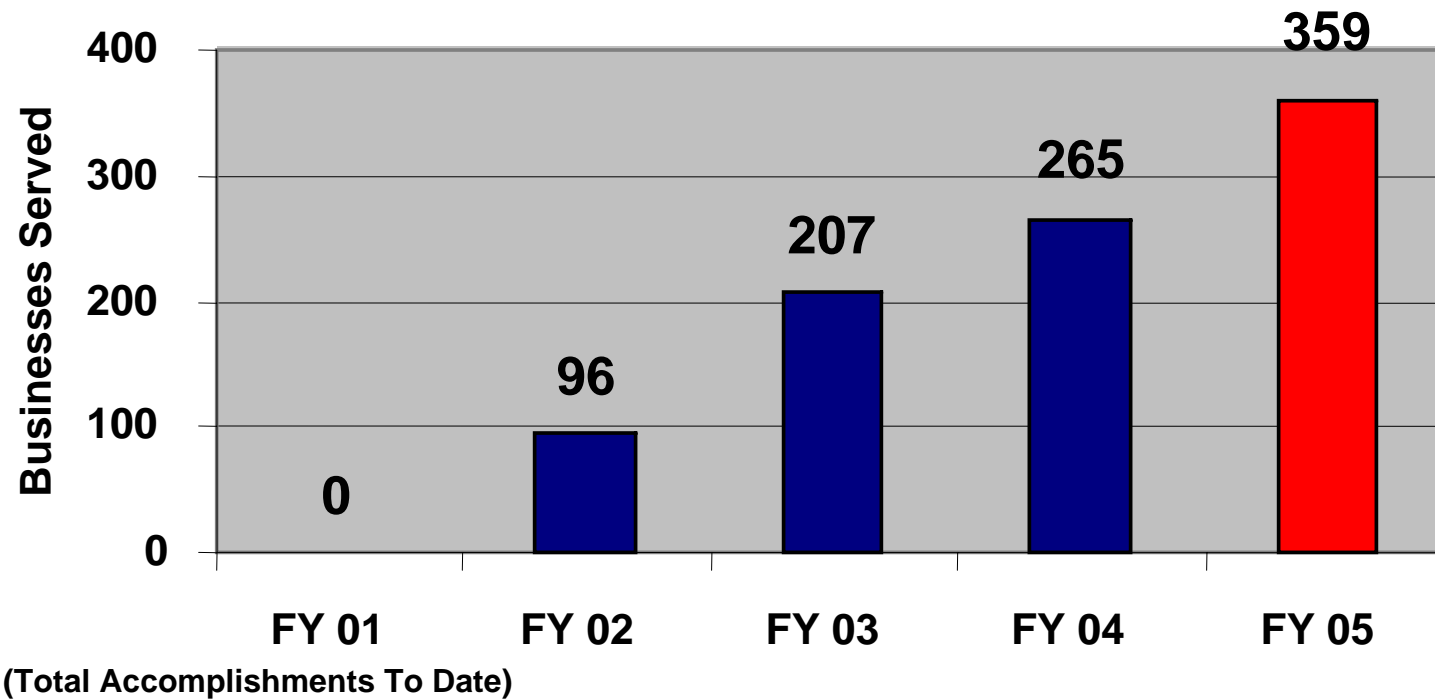
(Total Accomplishments To Date)

Housing Produced an Average of 301 Affordable Units per fiscal year

Housing Division: Rehabilitation Through the HIP and RAP Programs

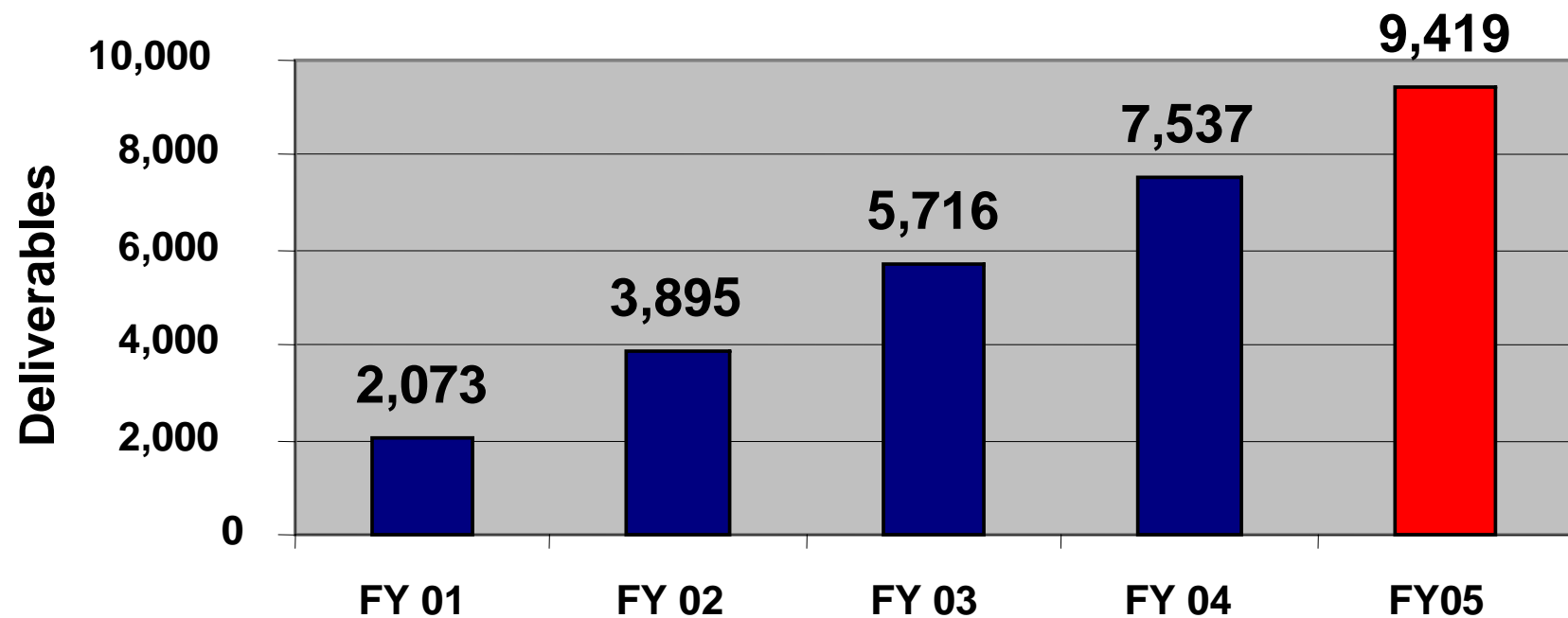


Economic Development: Total Accomplishments



Economic Development Served an Average of 72 Businesses per fiscal year

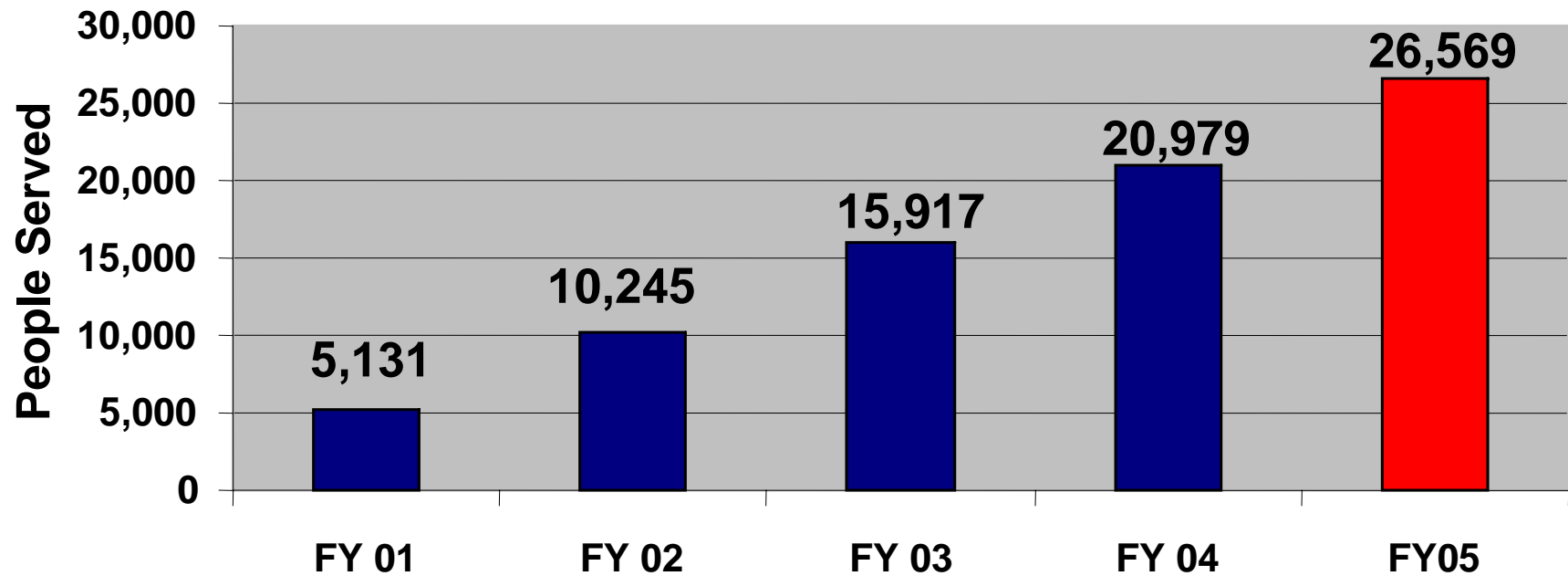
Community Planning: Total Accomplishments



(Total Accomplishments To Date)

Community Planning Produced an Average of 1,884 Deliverables per fiscal year

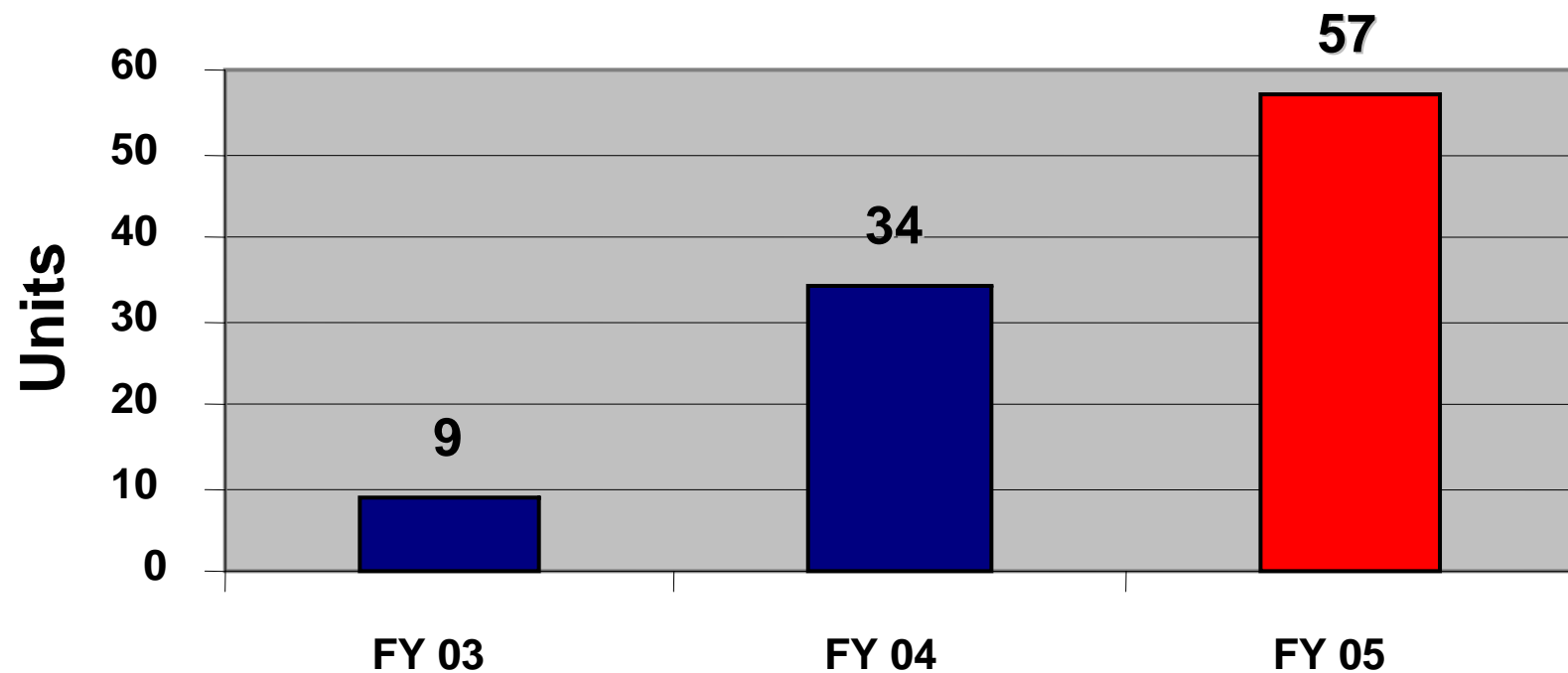
Public Services: Total Accomplishments



(Total Accomplishments To Date)

Public Services Served an Average of 5,314 People per fiscal year

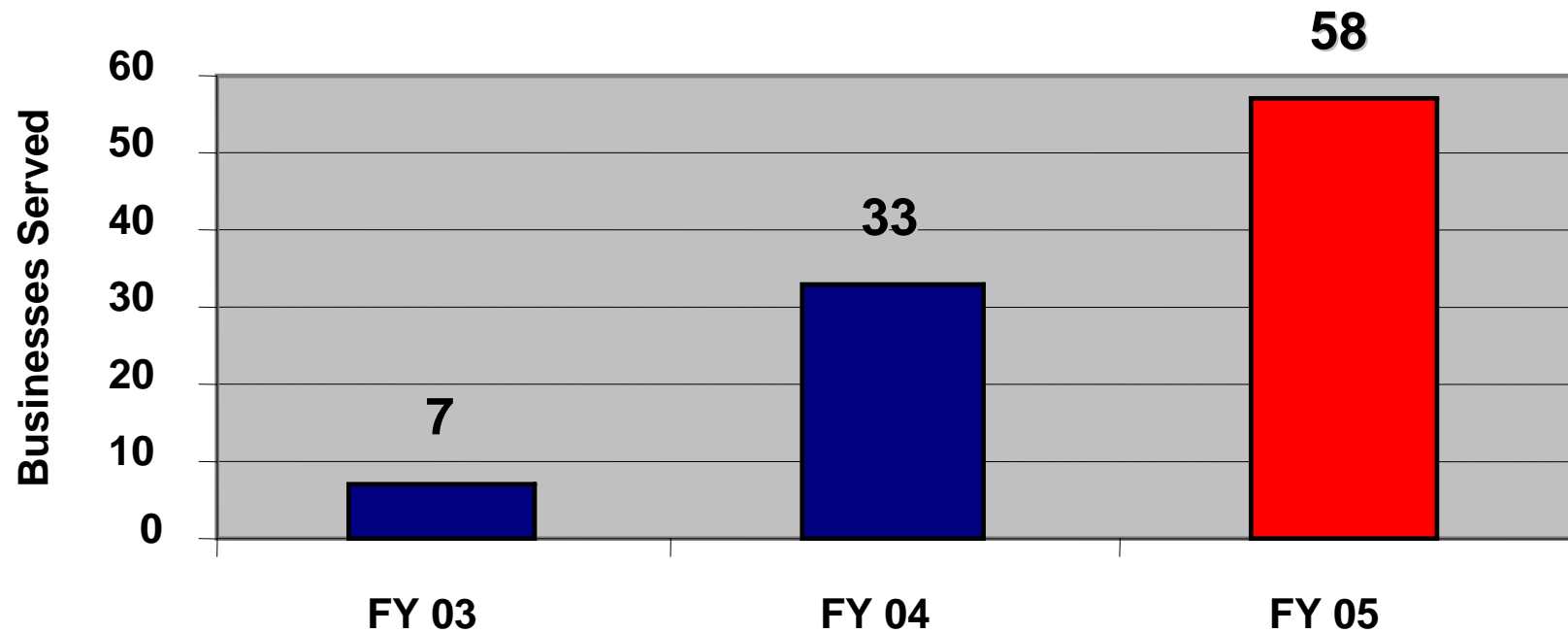
NRS / Affordable Housing: Units Stabilized through HIP



(Total Accomplishments To Date)

An Average of 19 Units were Stabilized per fiscal year

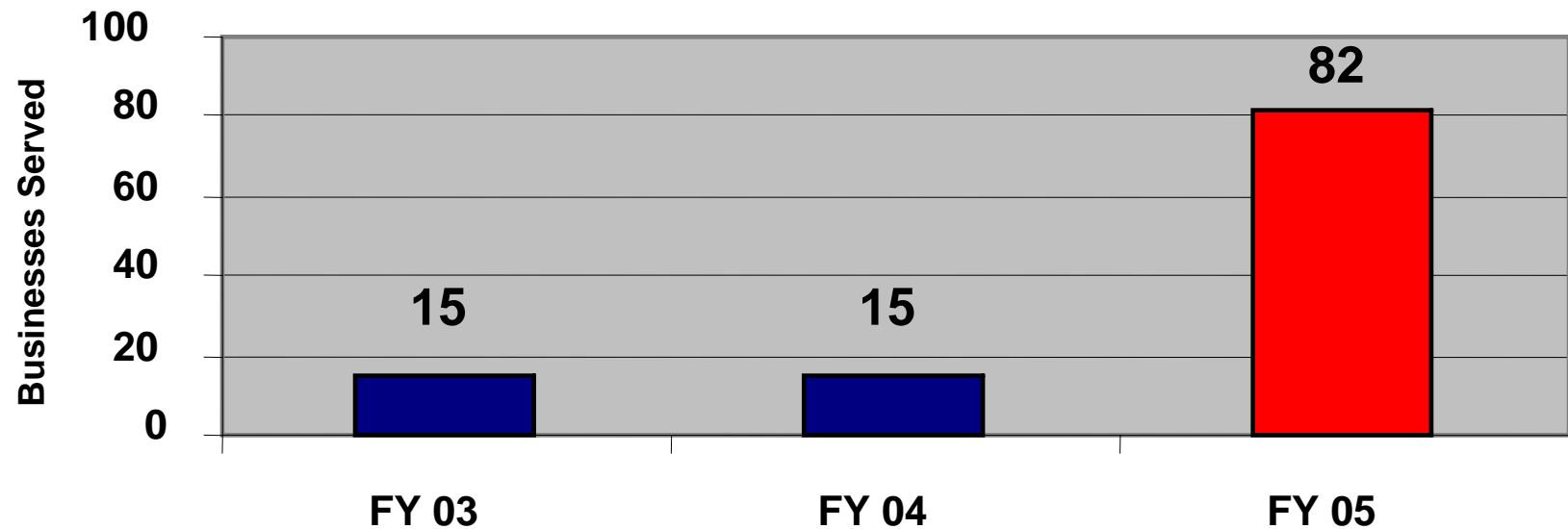
NRS / Economic Development: Businesses Served Through the Best Retail Practices Program



(Total Accomplishments To Date)

An Average of 19 Businesses were Served per fiscal year

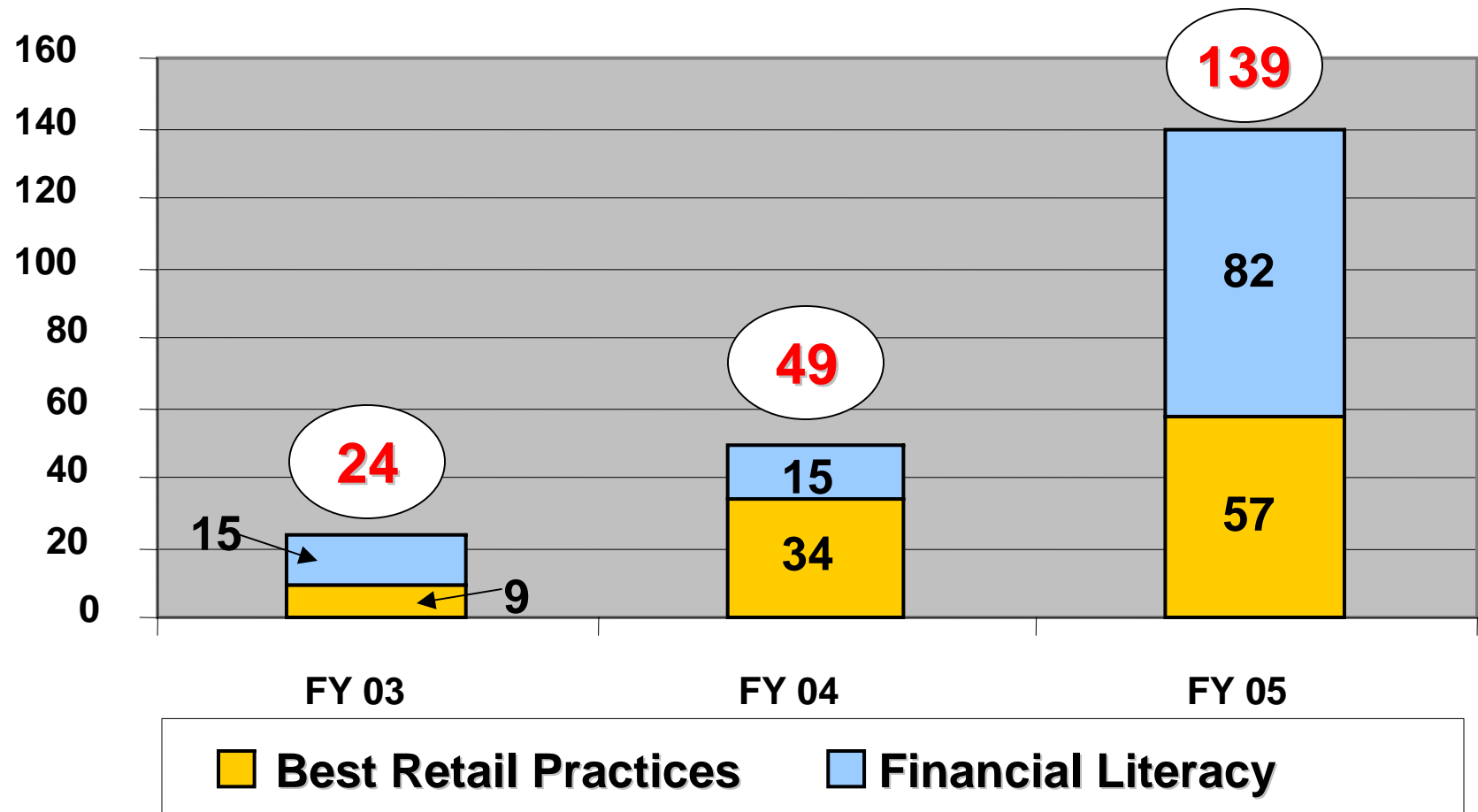
NRS / Economic Development: Businesses & Individuals Served Through the Financial Literacy Program



(Total Accomplishments To Date)

An Average of 27 Businesses were Served per fiscal year

NRS / Economic Development: Total Businesses Served

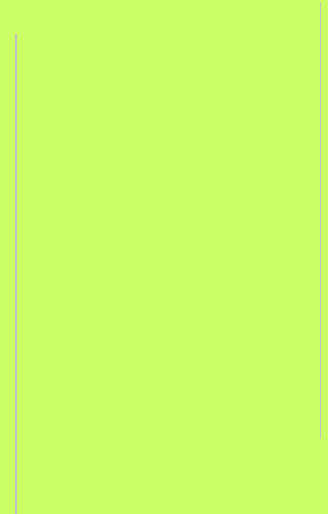


(Total Accomplishments To Date)

An Average of 46 Businesses were Served per fiscal year

Housing Division

Assessment of Goals & Objectives



Housing Division

Introduction

Through its commitment to create and preserve affordable housing for low and moderate-income residents in Cambridge the City's Community Development Department Housing Division identified four definitive objectives to meet its goal. The objectives include:

- Preserving Affordable Expiring Use Developments;
- Creating New Affordable Rental Units;
- Creating Affordable Homeownership Units; and
- Stabilizing and Renovating Owner-Occupied Units.

In the Five-Year Consolidated Plan, completed in May 2000, the City projected goals to be achieved over five years, and embarked on plans to strategically meet its objectives by partnering with non-profit housing developers, private developers, the Cambridge Affordable Housing Trust, and the Cambridge Housing Authority (CHA). With funds received from the U.S. Department of Housing and Urban Development (HUD), it continues to successfully leverage financial support from other federal, state, local and private sources to meet development and housing service objectives. The following narrative is an overview of the City's housing activities completed in fiscal year 2005 and its progress in meeting housing goals stated in its Five-Year Consolidated Plan.

Objective #1: To preserve affordable rental housing and enhance access for extremely low, and low and moderate-income households.

This housing objective is accomplished through the City's Expiring Use Program. Through this program, the City provides technical and financial assistance to tenants, owners, non-profit organizations, and other concerned parties as they collaborate to address the long-term needs of housing developments at risk of losing their affordability. Through the Cambridge Economic Opportunity Committee (CEOC), the City annually funds a Tenant Organizer who works directly with tenants living in expiring use buildings that are in danger of being converted to market-rate housing. The City's housing preservation strategy also includes enforcing local use restrictions resulting from zoning or tax agreements.

Accomplishments: In FY 2004, the City worked with the owners of the Church Corner Apartments development in Central Square to ensure that 23 existing low-income units would remain permanently affordable and, in FY 2005, negotiated the permanent affordability of four additional formerly-unrestricted units at the development which had been occupied by low and moderate-income households. Other expiring use projects being evaluated by the City include the Putnam Square development with 94 units, and the Fogerty Building with 17 units, and CAST I Apartments with 9 units.

Challenges: The strong real estate market in Cambridge continues to be the primary

challenge in preserving buildings with expiring affordability restrictions. While the City has had success in preserving or extending the affordability of many such properties, owners of federally funded developments and cooperatively owned buildings need significant financial incentives to decide not to convert units to market-rate rental or condominium housing, as tremendous financial gains can be made by doing so. The cost of housing and land in Cambridge remains very high and costs continue to rise. The decreased availability of Section 8 vouchers continues to negatively affect tenants in federally subsidized buildings where affordability restrictions need to be extended. As buildings approach expiring affordable terms uncertainty with Section 8 vouchers will make negotiating with owners a growing challenge.

Cambridge Neighborhood Apartment Housing Services (CNAHS)

The Cambridge Neighborhood Apartment Housing Services, Inc. provides low-interest rehabilitation financing to private owners of multifamily properties in return for a set-aside of units for low and moderate-income tenants.

Accomplishments: In FY 2005, CNAHS provided financing for two projects which will add three affordable units to the City's affordable housing stock. Additionally, CNAHS produced 41 new affordable units through activities completed in FY 2005. CNAHS also continued discussions with other private owners who are interested in participating in the program, and anticipate creating several additional units in the upcoming fiscal year. Despite an exceptionally strong rental market in Cambridge, CNAHS has been successful in attracting new owners to the program.

Challenges: Overall, the primary challenges in producing new affordable rental opportunities in Cambridge are high acquisition and construction costs. Being a largely built-out City land for construction and competing community demands often result in the density reduction of new development opportunities. These challenges are made more difficult with the recent cuts to the Section 8 program which is key component of the CNAHS housing strategy.

Objective #2: To **create new affordable rental units** targeted to extremely low, low and moderate-income families and individuals using a multifaceted approach.

Non-profit Sponsored Affordable Housing Development Program - Rental

Affordable rental and homeownership units are developed through the City's Non-profit sponsored Affordable Housing Development program. Several local non-profit housing agencies including, designated Community Housing Development Organizations (CHDO) Homeowner's Rehab Inc. (HRI) and Just A Start Corporation (JAS), CASCAP Realty Inc., the Cambridge Housing Authority (CHA), and the Cambridge Affordable Housing Corporation (CAHC) a subsidiary of the CHA, each received financial assistance and technical support this year. These organizations acquired and rehabilitated existing buildings and built new housing, adding new rental and homeownership units to the City's affordable housing stock. The buildings are made permanently affordable through the City's Affordable Housing Agreement, which enforces a long-term deed

restriction of fifty years or more. Whenever possible the City considers the use of City-owned land for development of affordable housing to reduce development costs.

Accomplishments: In FY 2005, the City continued work on more than 100 affordable rental units around the City. Work included beginning construction on forty units of housing with 32 affordable rental units at Trolley Square, beginning renovations on six units at the Cambridge Street development acquired in FY 2004, continuing renovations at the 65-unit Lancaster Street development, and completing the rehab and construction of thirteen units at Scouting Way. The City also continued to work with the Cambridge Housing Authority to acquire scattered-site condominium units under the CHA's Condo Acquisition Program. Affordable rental units were funded with CDBG, HOME and Cambridge Affordable Housing Trust funds, and leveraged several million dollars from public and private sources. These units are currently in various stages of the development process and will be occupied by extremely low, low and moderate-income residents when completed.

Salaries of the City's Community Development Department Housing staff were also funded with CDBG and HOME funds to deliver these projects. Staff worked with non-profit organizations to identify potential opportunities, assess the overall feasibility of the project, identify funding sources, advance the project through development and marketing, and monitor units to ensure continued compliance with HUD regulations. In addition, many of these projects also received predevelopment and capital improvement funds from the city.

Challenges: Overall, the primary challenges in producing new affordable rental opportunities in Cambridge are high acquisition and construction costs. Being a largely built-out City, opportunities for development of new housing units are limited. Intense competition from developers of market-rate housing makes obtaining sites for development of new units difficult. Whenever possible the City considers the use of City-owned land for development of affordable housing to reduce development costs.

Additional challenges in creating new affordable rental housing stem from the reduction in Section 8 operating subsidies which are critical to the feasibility of new housing development. Developments are much more difficult to finance with uncertainty regarding the Section 8 program funding levels. As a result projects that could have produced affordable rental housing with Section 8 were funded with other subsidy sources to create affordable homeownership units.

Inclusionary Housing Program

Through the Inclusionary Housing Program, private owners developing new or converted residential developments with ten or more units are required to provide 15 percent of the units as affordable housing. The units are affordable for the life of the building.

Accomplishments: In FY 2005, 40 new affordable rental units were created through the Inclusionary Zoning Program. In addition, the City continued discussions with owners of several sites, slated for development, which will create additional inclusionary units over

the next few years. The projects are in various stages of the development process. Amidst rising land costs and housing prices, the Inclusionary Housing Program has been a very successful and cost effective vehicle for securing affordable units in mixed-income developments in the City. Since its inception in 1998, 254 affordable units have been created under the program.

Community Development Housing staff salaries are funded with CDBG funds to help administer the Inclusionary Zoning Program. Project delivery activities for Inclusionary Housing projects include technical assistance to developers, reviewing plans and specifications to ensure that the City receives appropriate number and type of units, ensuring that the units are comparable in size and amenities to market-rate units, and assisting the developer to market the units to eligible renters or buyers.

Objective #3: To increase affordable homeownership opportunities for first-time low and moderate-income buyers.

Non-profit Sponsored Affordable Housing Development – Homeownership Inclusionary Housing
First-time Homebuyer Financial Assistance Program

The City finances the acquisition and rehabilitation of homeownership units through non-profit sponsored development of homeownership units. It also creates homeownership opportunities for low and moderate-income families through the Inclusionary Housing Program and through the City's Financial Assistance Program, which provides deferred loans to first-time buyers, and through the resale of previously deed restricted units.

The City provides services to support first time homebuyers as they embark on homeownership. In addition to individual counseling, first-time homebuyers are provided with Homebuyer Education workshops and post-purchase classes and counseling. Class graduates are usually eligible for American Dream Downpayment Initiative (ADDI) downpayment and closing cost assistance, MHFA financing, and Soft Second Loans. The City applies for these through the Department of Housing and Community Development (DHCD), which funds the interest rate subsidy and loan loss reserve components of this program. These funds are used in conjunction with reduced rate first mortgage funds provided by area lenders and partners. The housing staff collaborates with Concilio Hispano, Inc. (an interpreter service), the Cambridge Multi-Service Center, the state and other non-profit groups to assist Cambridge residents of all backgrounds and cultures to achieve homeownership.

Accomplishments: In FY 2005, the City created 66 new homeownership units affordable to households with incomes at or below 80 percent of the City's area median income. Units created include 14 units sponsored by Just A Start at the Gateview Condominiums, 6 units acquired by first-time homebuyers using the City's Financial Assistance Program, and 46 units produced under the City's Inclusionary Zoning program.

In addition to units created, the Housing staff conducted ten First Time Homebuyer

(FTHB) classes; collaborated with the Multi Services Center to provide a FTHB class in Creole and also in Spanish; individually counseled 173 homebuyers; hosted a FTHB workshop for persons interested in owning multifamily property; and assisted 14 households to purchase units in Cambridge. It also hosted a post-purchase seminar for those who purchased units through the City's first time homebuyer program. In total, more than 522 people were served through the City's FTHB program this fiscal year.

Challenges: Being a largely built-out City, Cambridge faces several challenges in producing new affordable homeownership opportunities, such as high acquisition costs and escalating construction costs. Nevertheless, the City continues to be proactive in creating and implementing housing programs to aid low and moderate-income buyers through initiatives such as non-profit housing development and Inclusionary Housing . The City will also utilize federal programs and funds as they become available, such as the recently created American Dream Downpayment Initiative program, to assist low and moderate-income families in becoming homeowners.

Objective #4: To **stabilize and renovate owner-occupied one-to-four family buildings** owned by the very low, low and moderate-income households.

Home Improvement Program

The Home Improvement Program (HIP) is a low-interest rehabilitation loan program for low and moderate-income owners of one to four-unit buildings. HUD approved the City's Neighborhood Revitalization Strategy (NRS) which expands the program to serve households with incomes above 80 percent of area median income living in low-income census tract areas. Through the HIP program, owners use funds to renovate one-to-four family homes to meet HUD, State and City building code requirements. The program is managed by Homeowners Rehab, Inc. and Just A Start with oversight from the City's Housing Division. Between the rehabilitation efforts of both non-profits, HIP Program services are available in all 13 Cambridge neighborhoods.

Accomplishments: In FY 2005, Just A Start and Homeowner's Rehab worked with homeowners to close 18 cases and rehabilitate and stabilize approximately 29 units under the HIP program. The Community Development Department (CDD) funds a contract with each agency to support both staff time and loan funds for this program. In addition, the program leverages outside funds from a variety of other public and private sources to undertake necessary renovations to revitalize the housing stock in low-income communities and stabilize the occupancy of low and moderate-income homeowners in their homes.

Challenges: Escalating construction costs and the need for increased subsidies are a challenge to HIP program administrators in their work to seek new owners to participate in the program. In addition, Title X continues to pose a challenge to owners looking to rehab using federal funds because it requires owners to delead units receiving \$5,000 or more in CDBG funds. Many owners without young children do not want to have their unit delead and have elected not to participate in the program since this regulation was

enacted, thus, reducing the number of units that might have been served by the program.

Rehabilitation Assistance Program

Through the Rehabilitation Assistance Program (RAP) program, youth crews received hands-on rehabilitation experience by working on non-profit sponsored housing projects and the Cambridge Housing Authority's public housing sites. Just A Start administers the program with financial support from the City through the CDBG program. RAP provides training and education for youth rehabilitation and de-leading crews. In FY 2005, 187 youths participated in the program receiving on-the-job technical training as they rehabilitated housing units around the City.

Affirmatively Furthering Fair Housing

Addressing Impediments to Fair Housing

The City of Cambridge will be developing a new Fair Housing Plan in FY 2006. As part of its Fair Housing Plan in 1999, the City completed its Analysis of Impediments (AI) to Fair Housing Choice. HUD does not require an Analysis of Impediments study to be submitted annually for review. However, the City is required, as part of the Consolidated Plan Performance Evaluation Report (CAPERS), to provide HUD with a summary of the AI identified and the jurisdiction's accomplishments in addressing them for the current reporting year. Below are activities the City participated in this year to address impediments to fair housing.

The City strategically collaborates with private and non-profit developers and various funders to increase the supply of affordable rental and homeownership housing units for low and moderate-income households. The City housing services are provided in a manner that reaches across cultures in an ethnically diverse City. This includes offering first time homebuyer classes and housing literature in several languages including Creole and Spanish. The City continues to implement programs it has created over the years to create new units and to utilize resources provided by the State of Massachusetts and the Federal government as it faces high development costs in a built-out City. Several strategies to address impediments to fair housing in Cambridge are listed below.

Subsidize High Cost of Land and Real Estate Development

The high cost of land continues to make Cambridge a very challenging real estate market to create and preserve affordable housing. Consequently, the City has implemented programs to facilitate the development and preservation of affordable housing. The programs include Non-profit Sponsored Rental and Homeownership Development, the Inclusionary Housing Program, the Expiring Use Program, the Cambridge Neighborhood Apartment Housing Service (CNAHS), Multifamily Rehabilitation Program and the Home Improvement Program (*See Objectives 1-4 for additional details and accomplishments on these programs*). In addition, recent citywide rezoning initiatives continue to foster the development of new housing opportunities throughout the City.

Promote Zoning Favorable to Affordable Housing Development

The Cambridge Community Development Department (CDD) has worked for many years to promote the development of affordable housing through amendments or additions to its zoning code. While the City made some minor changes to its Zoning Ordinance in FY 2005 which were favorable to the development of new affordable housing, the most significant recent changes made to support the creation of new affordable housing are the Inclusionary Zoning Ordinance, the Incentive Zoning Ordinance, and the City-wide Rezoning Initiative.

- *Inclusionary Zoning Ordinance*

In 1998 the City adopted an Inclusionary Zoning Ordinance that requires developers of any new or converted residential development with 10 or more units to provide 15 percent of the total number of units as affordable housing. In return, the developer receives up to a 30 percent increase in density. CDD monitors compliance with this ordinance. CDD staff work with the private developers to design and implement the marketing and sale or leasing of units to low and moderate-income Cambridge residents. In FY 2005, 92 units were secured through deed restrictions ensuring their affordability for the life of the building. To date, 254 units have been secured through the Inclusionary Zoning Program. Discussions to secure additional inclusionary units over the next few years are underway with developers.

- *Incentive Zoning Ordinance*

The Cambridge Incentive Zoning Ordinance was adopted in 1988. It requires that non-residential developers with projects over 30,000 square feet that require a Special Permit to authorize an increase in the permissible density or intensity of a particular use, mitigate the impact of their development through a contribution to the Affordable Housing Trust. These funds are used to sponsor the development of affordable rental and homeownership units. The current contribution is \$3.86 per square foot. In FY 2005, the City received \$127,310 in Incentive Zoning contributions.

- *Citywide Rezoning Initiative*

The Cambridge City Council passed a citywide rezoning initiative in 2001 to increase the City's housing stock by allowing housing in all districts, by rezoning numerous districts for housing, by facilitating the conversion of industrial buildings by streamlining the permitting process, and by reducing the commercial floor area ratios (FARs), thereby increasing a developer's incentive to build housing.

Each of these have resulted in new opportunities for local affordable housing developers and produced more affordable units through the Inclusionary Zoning Ordinance. It is estimated that there are more than 3,000 new units under development around the City.

Buffering the Effects of Rent Control

In 1995, rent control was eliminated through a statewide ballot initiative. Consequently, the costs of housing in Cambridge have risen dramatically especially with the rise in acquisition and construction costs in the greater Boston area and with low vacancy rates. Since 1995, Cambridge has made significant contributions to increasing affordable housing through the Cambridge Affordable Housing Trust's CITYHOME program. The Trust provides funding for housing development, preservation, and improvement. Cambridge is one of the few municipalities nationwide that spends significant local funds on affordable housing efforts. To date,

the CITYHOME initiative has received over \$50 million in Trust funds to finance the development of new units, including \$8.8 million in FY 2005.

Leveraging Available Public & Private Funds

The Community Preservation Act (CPA) is a financing tool for communities to leverage funds to preserve open space, historic sites, and affordable housing which was adopted by the Cambridge City Council and Cambridge voters in 2001. The CPA places an additional 3 percent surcharge on local property taxes to be used for the open space, historical preservation and affordable housing. The state, in turn, matches the generated tax revenue providing an even greater incentive for municipalities to pass the CPA. Cambridge voters passed the CPA providing a significant source of funds for affordable housing. These funds also have helped to leverage other funds for housing programs.

High acquisition and construction costs, low vacancy rates, and a strong economic sector have had a tremendous impact on the cost of housing in the Cambridge market. Continued escalation of the cost of housing has resulted in fewer units created with federal, state, and local dollars. In FY 2005, the CPA committee appointed by the City Manager, held its annual public hearing on needs and priorities of residents. Affordable housing was overwhelmingly the key issue and the committee voted to appropriate for affordable housing (80% of available funds), open space (10%), and historic preservation (10%). A total of \$8.8 million was appropriated to the Cambridge Affordable Housing Trust for housing development in FY 2005.

Addressing Competing Concerns of Neighborhood Residents

There are competing demands among residents in Cambridge. Several of the primary conflicts exist between the desire for more housing but limited tolerance for increased pressure on parking, traffic, and open space. The City has considered several strategies to address and remove existing barriers. The strategies include: public education; using prior successful affordable housing developments as examples of good development with minimal impact on the neighborhood; increased funds for various uses (e.g., through the Community Preservation Act); and intensive work with neighborhood residents to identify and address concerns to develop support for proposed projects and to offset potential opposition. However, with Cambridge being a densely populated City, the difficult issue of competing uses for any remaining undeveloped land will likely continue to arise.

Strategies for Affirmatively Furthering Fair Housing

The following section addresses the City's efforts to further fair housing for all Cambridge residents.

Fair Housing Committee and Homeless Steering Committee: The City established committees and programs to address fair housing needs, including a Fair Housing Committee and Homeless Steering Committee that are active in initiating educational and outreach programs to further fair housing. Housing division staff serve as active members on these committees.

With the Federal Government's dissolution of the Community Housing Resources Board Program (CCHRB), the City of Cambridge established a Fair Housing Committee in 1994 to continue some of the CCHRB activities as well as initiate new educational and outreach programs to further Fair Housing in Cambridge. The Fair Housing Committee is composed of over thirty representatives of housing users and providers, minority and disabled agencies, and other appropriate groups. It is chaired by the Executive Director of the Cambridge Human Rights Commission.

City's Human Rights Commission: The Commission investigates allegations of discrimination and continues its commitment to ensure compliance with Title VIII of the Civil Rights Law of 1968 and the 1988 Amendments that expanded the existing legislation to prohibit housing discrimination against disabled individuals and families. The City's Human Rights Commission receives HUD funds and City funds, for mediation, public hearings, and awarding of damages for cases under fair housing laws.

Public Education and Community Outreach: The Community Development Department hosted and attended community meetings and housing events throughout the City to inform residents of services, projects and programs active in the City. Many of the events are held annually. Some of the outreach events include National Night Out, Danehy Park Family Day, Hoops and Health, and the Cambridge River Fest. Housing staff use outreach opportunities to disseminate information on City's housing services and speak with residents about available resources. The City also hosts public meetings to engage the community and identify current needs through the Consolidated Plan preparation process, and the annual Community Preservation Act appropriation process. The following are descriptions of several community outreach efforts by the City.

Referral Services ~ The Community Development Department provides referral services to Cambridge residents directing them to organizations in the City which can assist with various housing and social service issues, as well as individual counseling on housing and homebuyer issues. In FY 2005, Housing staff responded to over 4,675 inquiries concerning housing services and entered 640 new households in the housing database. Households are notified when affordable rental and homeownership units are available. The housing staff also continued to refine a new affordable housing database and created a new housing brochure in English as well as Creole and Spanish to be distributed

citywide. The brochure discusses the housing services available in the City of Cambridge and includes contact information for accessing the services.

Loan Program Sessions ~ Housing Staff attend loan program sessions held by local banks to introduce new products available for assisting low and moderate income households. Program information is then shared with the City's First Time Homebuyer participants through first time homebuyer classes and individual counseling.

Application Help Sessions ~ Whenever affordable housing units are being made available by the City, it conducts sessions to help potential applicants understand the eligibility guidelines, the application process, and the affordability requirements of each unit. These sessions are conducted for both rental or homeownership units marketed by the Housing Division.

Hoops-N-Health ~ The Hoops 'n' Health event is hosted by the Cambridge Public Health Department. The event is heavily attended by the community and serves as a good way of outreach for the Community Development Department and other City agencies that attend annually with displays to share program information. The highlights of the Hoops and Health event are sports tournaments with a comfortable introduction to health care topics and available City services.

Cambridge Fair Housing Month Conference ~ April is Fair Housing Month in Cambridge. The City annually hosts the Cambridge Fair Housing Forum. This program is presented by the Cambridge Human Rights Commission/Fair Housing Committee, the Commission for Persons with Disabilities, Lead Safe Cambridge, the Cambridge Community Development Department and the Cambridge Multi-Service Center. The objective of the conference is to highlight Cambridge's Affordable and Fair Housing Initiatives, address current and anticipated housing issues, and communicate strategies to prevent discriminatory and unfair housing practices. It provides a forum to dialog with representatives of Cambridge's Housing Advocates, City Departments and Fair Housing Agencies. The Cambridge Human Rights Commission also hosted a Fair Housing Month Celebration.

Creation of Proactive Zoning Policies: In 2001, the City Council passed a citywide rezoning initiative. The new zoning made housing an allowable use in all districts, rezoned numerous districts to housing, facilitated the conversion of industrial buildings by streamlining the permitting process, and reduced commercial FARs, thereby increasing a developer's incentive to build housing. Each initiative fosters new opportunities for local affordable housing developers. Another change came with the adoption of the Inclusionary Zoning Ordinance, which requires developers of any new or converted residential development with ten or more units to make 15 percent of the units affordable to households earning no more than 80 percent of the area median income.

Tenant and Landlord Support: The Community Development Department supports programs and services administered by local agencies to further fair housing.

Tenant/Landlord Mediation Services: With funding from the City, Just A Start Corporation administers a tenant/landlord Mediation Services Program. The Agency receives \$62,400 in City funds to administer, develop, and implement this program.

City of Cambridge Multi-Service Center: This center provides housing search services, referrals to shelters, and limited emergency funds.

Cambridge and Somerville Legal Services (CASLS): CASLS provides free legal services for low-income residents.

Tenant Organizing for Expiring Use Buildings: With support from the City, the Cambridge Economic Opportunity Corporation (CEOC) employs a full-time Tenant Organizer whose responsibility it is to organize and mobilize tenants at risk of being displaced from federally-assisted buildings when its affordability restriction expire. CEOC receives \$35,000 annually from the City for this program.

CEOC Lead Neighborhood Work-groups: Funded and supported by the City, the Cambridge Economic Opportunity Council (CEOC), coordinates participant-driven workgroups that address housing issues. These workgroups include the Cambridge Expiring Use Tenant Committee, the Public Housing Tenant Work-Group, LBJ Association, Fresh Pond Tenant Association, and Haitians in Action at CEOC. CEOC's staff provide support to tenant associations and works with groups in a range of ways including tracking state and federal legislation which may affect the management, rents, and leases at properties where they reside; the production of informational flyers; translation services; assistance in agenda preparation; and meeting facilitation.

Affordable Housing

As described throughout this report, the City of Cambridge has adopted a multi-faceted approach in its commitment to preserving, creating and stabilizing the City's affordable housing stock. To this end, the City offers a wide range of programs and services.

RENTAL HOUSING PRODUCTION PROGRAMS: Non-Profit Acquisition and Development Program and Inclusionary Housing Program:

In FY 2005, 45 rental units were created under these programs. Through the City's acquisition and development program, non-profit organizations in Cambridge and the Cambridge Housing Authority acquire and rehab existing buildings and/or develop new housing to provide affordable units. Under the City's Inclusionary Housing Program, private developers are required to include affordable units in all new housing developments of more than 10 units. Housing units created by the City under these programs remain affordable under the terms of a long-term deed restriction held by the City.

FIRST-TIME HOMEBUYER (FTHB) PROGRAMS: Non-Profit Acquisition and Development Program; City FTHB Financial Assistance Program & Inclusionary Housing Program

In FY 2005, 72 affordable homeownership units were created and fourteen households were assisted with purchasing units through the FTHB program. Housing staff hosted ten First Time Homebuyer classes, a multifamily class for persons interested in multifamily buildings, and a post-purchase class. An additional FTHB class was held in Spanish. Approximately 522 people participated and 173 received one-on-one counseling. The City's housing staff also worked with residents assisting them to access special mortgage products, down payment and closing cost assistance through the American Dream Downpayment Initiative (ADDI), the Soft Second Loan Program, and the Municipal Mortgage Program.

EXPIRING USE PROPERTY PRESERVATION PROGRAM: In FY 2004, successful negotiations between the City and owners resulted in the refinancing and permanent extension of affordability terms of 23 units at the Church Corner Apartments, and, in FY 2005, the City preserved the permanent affordability of 4 additional units at this property. The City is also considering intervention strategies for other expiring use projects, including the 17-unit Fogerty Building and the 9-unit CAST I Apartments. In order to preserve federally assisted rental housing and other developments with expiring restrictions, the program provides technical and financial assistance to tenants, owners, and non-profit developers working with these properties.

AFFORDABLE HOUSING REHAB LOAN PROGRAM: In FY 2005, Cambridge Neighborhood Apartment Housing Service (CNAHS) assisted in financing the substantial renovation of 3 affordable units through the CNAHS Multifamily Rehabilitation Program. CNAHS, in collaboration with the City, provides low-interest rehabilitation

financing to private owners of multifamily properties in return for a set-aside of affordable units.

HOME IMPROVEMENT PROGRAM (HIP): HIP is a low-interest rehabilitation loan program for low and moderate-income owners of one to four-unit buildings. In FY 2005, 29 units were rehabilitated through this program. The City, in collaboration with Homeowners Rehab Inc. and Just A Start, provides funds to owners of one-to-four family homes to renovate properties to meet HUD, State and City building code requirements, with the agreement that the units will be kept affordable to low and moderate income households.

INCENTIVE ZONING: The Incentive Zoning Ordinance requires that non-residential developers which need a Special Permit mitigate the impact of their development through a contribution to the Affordable Housing Trust. In FY 2005, incentive zoning generated \$127,310 for the Cambridge Affordable Housing Trust (CAHT).

Through these innovative programs and policies, the City provides new affordable housing opportunities in mixed-income developments and leverages funds from non-residential developers in Cambridge to further housing production.

Other City-Sponsored Services

Tenant/Landlord Mediation Services: With funding from the City, Just A Start Corporation administers a tenant/landlord Mediation Services Program. The Agency receives \$62,400 from the City annually to administer, develop, and implement this program.

Tenant Organizing for Expiring Use Buildings: With support from the City, the Cambridge Economic Opportunity Corporation (CEOC) employs a full-time Tenant Organizer whose responsibility it is to organize and mobilize tenants at risk of being displaced from federally-assisted buildings when their affordability restriction expire. CEOC receives \$35,000 annually from the City for this program.

City of Cambridge Multi-Service Center: This center provides housing search services, referrals to shelters, and limited emergency funds.

Cambridge and Somerville Legal Services (CASLS): CASLS provides free legal services for low-income residents.

Housing for Individuals with Disabilities

The City ensures that its non-profit sponsored developments comply with the American with Disabilities Act to provide handicap accessible units. In addition, the City seeks to ensure that it secures handicapped accessible units as part of the Inclusionary Housing Program. Housing staff works closely with the Commission on Persons with Disabilities to market units to appropriate households.

Through its partnership with CASCAP Realty Inc., a local non-profit housing developer and service provider, the City develops units specifically targeted to persons with mental disabilities. CASCAP concentrates on the delivery of housing to single individual households as well as the mentally disabled population. The organization is also skilled in the rehabilitation and development of properties and in the management of group homes and single room occupancy dwellings with a social service component. In FY 2005, CASCAP began renovations at 407 Cambridge Street to create six new affordable rental housing units.

Worst Case Needs

The City of Cambridge requires that affordable housing developers submit a tenant marketing and selection plan. The City addresses households with worst-case needs through a "priority point system" established by the City that reflects HUD's guidelines. Priority is given first to households with children under six to ensure they are living in spaces that are properly dealed and priority is next given to households with children under eighteen. Priority is also given to households living in an emergency situation such as those living in an overcrowded or unsafe home, paying more than fifty percent of their income in rent, are being involuntarily displaced, or who are homeless.

OTHER ACTIONS

In the Five-Year Consolidated Plan written in 2000 as well as in preparing the 2005 Consolidated Plan, the City identified impediments to developing affordable housing for the City's low-income residents and continues to address those needs in various ways (see the discussion on Affirmatively Marketing Fair Housing). In addition, the City has identified other key strategies to the successfully deliver of affordable housing programs and services. These strategies include continued collaboration among key institutional structures at the federal, state and local levels, which has helped to improve public housing policies, resident initiatives, and ensure in the availability of de-leaded units.

Institutional Structure & Enhanced Coordination

In FY 2005, Cambridge continued to collaborate with and further develop its relationship with federal, state and local policy makers, funders, tenant groups, and service providers through formal and informal networks

Federal

Cambridge continues to work with the U.S. Department of Housing and Urban Development (HUD) on policy, program, monitoring, and funding. Projects would not be feasible without the financial support received through the CDBG and HOME programs. Federal funds awarded to the City leveraged more than \$30 million dollars in FY 2005.

In FY 2005, the City continued to implement its annual monitoring scheme to verify that its non-profit developers and Community Housing Development Organizations (CHDOs) comply with rules and regulations required by HUD, the State, and the City of Cambridge. In FY 2005 file monitoring and site inspections were conducted on 801 units.

Cambridge non-profits and CHDOs also coordinated services through contracts for program delivery of affordable units. Federal funds support the administration of the Rehab Assistance and Home Improvement Programs administered by Just A Start Corporation, and the CNAHS and HIP programs administered by Homeowners' Rehab. As the City's nonprofits operate community service programs on an ongoing basis, they are invited to contribute to the City's policy, program development, and annual reports. Federal funding is a critical component to the ongoing health and stability of these agencies.

State

The City has a strong working relationship with the Massachusetts Department of Housing and Community Development (DHCD) and other state agencies that provide regular and ongoing support to the City's affordable housing development organizations. While cuts in the state budget decreased funds available to create new affordable units in Cambridge and other parts of Massachusetts, local non-profits successfully endured a very competitive rounds of application review at DHCD to secure funds in FY 2005.

Homeowner's Rehab was successful in securing federal low income housing tax credits (LIHTC), Affordable Housing Trust funds, and HOME funds from the state for the Trolley Square development, which are being used to create forty new affordable units. Just A Start began construction on eight affordable homeownership units on Rindge Avenue, which is funded in part with HOME funds from the DHCD. The City also provided support for this project in addition to working to guarantee long-term affordability of the units.

Local

Cambridge has a number of successful groups and committees that collaborate to provide an effective delivery system for affordable housing production and social services. The City provides over \$1 million in annual contracts with non-profit housing agencies for the operation of housing programs, the development of rental and homeownership units and professional service providers for the division's projects.

The Cambridge Housing Authority (CHA) is one of the highest performing authorities in the country. The CHA works collaboratively with local non-profit housing developers to use project-based Section 8 certificates in proposed developments, significantly increasing the financial feasibility of these projects. They assist in marketing Inclusionary Housing Program units to very low-income households with Section 8 Certificates and in supporting the City's housing initiatives by attending and participating in public outreach events. HUD Entitlement Funds and Cambridge Affordable Housing Trust Funds have enabled the City to support the CHA's efforts to develop more affordable housing.

The Cambridge Multi-Service Center offers a wide range of services including homelessness prevention, emergency shelters, transitional housing, and emergency funds. Both the Community Development Department and Human Service Department communicate and collaborate regularly to serve as wide a range of persons as possible throughout the City.

The Cambridge Affordable Housing Development Working Group has met regularly since 1995, the year rental control was terminated in Massachusetts, to coordinate affordable housing development efforts and to share ideas, expertise and progress in the housing development process. This group is made up of staff from the Community Development Department's Housing Division, the Cambridge Housing Authority, Just A Start Corporation, Homeowner's Rehab, Inc. and CASCAP Realty, Inc.

The Cambridge Affordable Housing Trust is a nine-member independent City board comprised of experts in the fields of affordable housing, real estate, banking, housing development, housing advocacy and housing policy. The Trust serves as both a policy advisory board and the loan committee for new development projects. In FY 2005, the City Council appropriated \$8.8 million in City funds from the Community Preservation Act to the Trust to support affordable housing development.

The Cambridge Fair Housing Committee and the Homeless Steering Committee are active in initiating educational and outreach programs to further fair housing. The Community Development Department monitors progress on implementing measures to combat impediments to fair housing, and will complete a Fair Housing Plan in FY 2006. The Fair Housing Plan will consist of an analysis of impediments to fair housing, an action plan to address impediments that were identified, and a plan for maintaining records and fulfilling report requirements. Cambridge completed its last Fair Housing Plan in 1999, in collaboration with various City departments including the Human Rights Commission; the Cambridge Commission for Persons with Disabilities; the City Assessor's Office; the City's Affirmative Action Office; the Department of Human Services Programs and the Cambridge Housing Authority. Non-profit groups such as Homeowner's Rehab, Inc., Just A Start Corporation, CASCAP Realty Inc., and CASPAR also contributed.

The City maintains strong working relationships with neighborhood groups and housing advocates that support affordable housing development in the City. Local support for housing has been one of the central factors contributing to the success of housing developers and service providers.

CAMBRIDGE HOUSING AUTHORITY: Public Housing Improvement and Resident Initiatives

This past year, the Cambridge Housing Authority (CHA) continued its participation in HUD's Moving To Work Deregulation Demonstration program (MTW), as one of a handful of housing authorities with a comprehensive program taking advantage of the significant regulatory and fiscal flexibility the Demonstration allows. MTW helped facilitate the CHA's progress on a number of important fronts.

PUBLIC HOUSING

Capital Improvements and Extraordinary Maintenance Efforts: In FY2005, the preservation and continued viability and quality of the in-place stock continued to be part of CHA's fundamental mission. As part of the MTW budget planning and implementation process, CHA took advantage of fungibility in prior years by using resources from the capital, operating and voucher funds. In FY 2005, CHA continued to apply fungibility, using the capital and operating budgets to fund needed improvements at its properties. By the end of FY 2005, nearly \$9.1 million was expended in capital improvements and extraordinary maintenance. This is indicative of the large-scale projects CHA has undertaken and reflects the comprehensive approach used to address the rehabilitation needs of CHA housing stock. Unfortunately, while CHA had hoped to maintain current levels of capital spending over the next few years, the reductions in the percentage of funds available through the operating and voucher programs have resulted in significant cutbacks in CHA's capital improvement plans. In mid-year 2005, CHA deferred nearly \$4 million in extraordinary maintenance to help offset the proration in the FY 2005 and FY 2006 operating and voucher budget funding formulas. CHA currently projects that in FY 2006 and FY 2007 capital expenditures will drop to FY 2000 levels of

approximately \$4.5 million; CHA will not maintain, as was originally planned, the expenditure levels achieved during the last three fiscal years.

Millers River Self-ESCo/Energy Performance Contracting: At the Millers River Apartments, a 302-unit elderly high-rise, the 30-year-old electrical heating system will be replaced with state-of-the-art gas-fired condensing boilers, a new domestic hot water service and a new heat distribution system will be installed; and the make-up air system for corridor ventilation will be replaced. CHA is authorized under MTW to function as its own ESCo and retain the significant savings realized through self-management, construction oversight and the reduction in ongoing energy maintenance costs associated with the project. The \$2.5 million project is being funded in part by a \$1.7 million tax-exempt municipal lease that CHA secured for 12 years at a very favorable 4.29 percent rate. The debt service on this lease will be fully covered with savings achieved by the project. CHA obtained approximately \$60,000 in additional funding through a unique arrangement to sell CO₂ gas emission reduction credits resulting from the project. Work to implement the energy savings project began in June 2004 and is proceeding on schedule.

Public Housing Occupancy: CHA continues to serve more program participants in its MTW-related programs than it would absent the demonstration. In elderly housing, CHA is currently holding units off-line for modernization in order to address the significant needs of the elderly developments for new kitchens and baths, as well as exterior building work. Rent policies and income diversification continued to be successful elements of CHA's MTW program. Despite these and other positive growth signs, CHA's achievements are measured against the context of a highly competitive residential market and continued demand for alternative options: the total number of applicants on CHA's waiting lists—including conventional family and elderly housing—rose over the past year, underscoring the significant and persistent need for affordable housing in Cambridge.

Public Housing Management: CHA continued its strong performance on the following indicators:

Inspections: CHA inspected 100 percent of its conventional public housing inventory, excluding units off-line for modernization.

Work Orders: Work order response time averaged less than five days.

Rent Collections: Rent collections were at 98 percent of the total of CHA's issued rent statements.

Occupancy: Adjusted for units in modernization, CHA's combined adjusted occupancy percentage for its conventional public housing inventory was 99 percent.

Security: CHA continued its security program's enforcement and prevention strategies. Although activities were reduced in scope and hampered by tightened funding due to the reduction of financial resources, efforts to control crime and to keep CHA developments as safe as possible continued. In FY 2005 approximately \$21,700 was spent on 85

Cambridge Police Department security patrols in addition to \$78,000 on security stipends for residents.

Public Housing Management Practices: In anticipation of the new HUD Operating Fund rule, CHA continued its evaluation and comprehensive refinement of its property-based budget system, including practices for managers as well as the creation of a management fee and indirect cost pool policies and procedures. CHA will be in compliance with proposed HUD regulations for asset-based budgets.

CHA Resident Survey: In March and April of 2005 CHA conducted its Public Housing Resident Satisfaction Survey in place of the HUD-required Resident Satisfaction Survey, to gauge resident opinions on a range of management, maintenance, safety, social service and other factors. Results were strong: 87 percent of residents surveyed were satisfied with the overall conditions of their units; 89 percent were satisfied with maintenance; 88 percent were satisfied with the way they were treated by CHA office staff; and 93 percent of residents felt safe in their units.

LOCAL LEASED HOUSING

CHA continued to operate its Local Leased Housing Program in conformance with the approved MTW Agreement. Program utilization of MTW units grew to 2,012. This level reflects previously-committed Project-Based Assistance (PBA) units coming on-line as well as those applicants obtaining “emergency status.”

Project-Based Leased Housing: CHA continued to implement its modified Project-Based Local Leased Housing Program initiative during much of FY 2005. This competitive process allowed qualified owners to apply for project-based units throughout the year subject to funding availability. By utilizing the project-based program, developers and owners were able to assist families directly from CHA’s waiting list. During the reporting period CHA was able to increase the number of project-based units from 230 to 436. The high utilization rate and low attrition rate in the tenant voucher program forced CHA to cease accepting new funding applications during FY 2005. Efforts to re-assess the feasibility of resuming this important program are expected to continue in FY 2006, and CHA plans to work with the community to review and revise its Project-Based Assistance Request for Proposals (RFP).

Preservation of State MRVP and AHVP Programs: CHA continued to implement changes to the Massachusetts Rental Voucher Program (MRVP), including the Alternative Housing Voucher Program (AHVP), as described in the FY 2005 Annual Plan. In FY 2005 (and consistent with previous years), CHA used \$110,000 in federal funding to augment the state subsidy, making state program rent levels equivalent to Federal Leased Housing FMRs.

Leased Housing Program Management: CHA continued to operate its Local Leased Housing Program in conformance with its approved MTW Agreement and met or exceeded its objectives relating to the following indicators:

Leased Housing Inspections: CHA inspected 100 percent of its inventory and ensured that all units met Housing Quality Standards.

Waiting List: As reported in the FY 2005 Plan, CHA found it necessary to close the Leased Housing waiting list in FY 2004 based on the limited availability of program resources and over-utilization. The list remained closed through FY 2005, except for those applicants who met the emergency criteria.

Ensuring Rent Reasonableness: Rent reasonableness determinations were made at initial occupancy and prior to granting rent increases for 100 percent of all leased units.

MTW Changes: Using MTW authority, CHA continued to provide vacancy and damage claims options for landlords.

Deconcentration: CHA's program participants lease units throughout the City of Cambridge. During FY 2005 housing choice vouchers were used in all of the City's Census tracts, and a number of Local Leased Housing Program initiatives were focused on maintaining this diversity of placement. Through its deconcentration policy CHA monitored the number of apartments leased by Census tract to ensure that balanced housing patterns were sustained. No negative-impact areas were identified.

AFFILIATE HOUSING

Since the inception of MTW in April 1999, the development activity of CHA and its non-profit affiliates has totaled \$70,710,717, for the acquisition or construction of 316 units. (As an indication of the local market, the City of Cambridge Community Development Department notes that through the first half of calendar year 2005, the median sale price for a single-family home is \$690,000 and \$402,000 for a condominium.) Moreover, CHA has used \$9.4 million of its MTW resources to leverage over \$61.3 million in public and private financing sources. For every dollar provided by CHA, its affiliate entities have leveraged six-and-a-half dollars of funding. The information below reports CHA's progress on the specific development programs and activities laid out in the FY 2005 Annual Plan.

Ongoing Partnerships with Regional and Local Institutions: CHA depends on the firm commitments and financial leverage provided by strong relationships with local lending partners, academic institutions, and State and local agencies. CHA has continued productive relationships over the years with the City of Cambridge, the Cambridge Affordable Housing Trust (CAHT), the Harvard Housing Innovations Program, the East Cambridge Savings Bank, Cambridge Trust Company, Cambridge Savings Bank, and the Massachusetts Housing Partnership.

Condominium Acquisition Program:

CHA and its non-profit affiliate, the Cambridge Affordable Housing Corporation (CAHC), continued the Condominium Acquisition Program through FY 2005, as part of the ongoing effort to secure additional affordable housing units in an extremely tight housing market. In FY 2005, CAHC acquired an additional 2BR unit, bringing the total acquisition count to twelve units purchased under CAP.

CHA Affiliate Entity	Units
Cambridge Affordable Housing	66
Essex Street Management, Inc.	14
Lancaster Street, LLC	65
J.F.K., LLC	69
Total	214

Affiliate Asset Management: As CHA's stock of assisted housing expands, the issues surrounding scattered-site management become more complex. Following an assessment of internal management and financial systems in the previous fiscal year, CHA changed its property management procedures and implemented an asset management approach for the 214 units of privately-held housing. An Asset Management Department was established and an Asset Manager was hired.

NEVILLE MANOR REDEVELOPMENT

This large-scale, adaptive re-use project, which became fully and independently operational in FY 2005, embodies CHA's catalytic efforts in addressing the needs of Cambridge elders. Through the regulatory flexibility allowed through MTW, CHA acted as the developer of this 71-unit, low- to moderate-income assisted-living facility, which was combined with a 112-bed skilled nursing facility. The project's significance is highlighted by its timing; it came on-line as the City was experiencing a city-wide loss of more than 50 percent of its skilled nursing home beds over the last four years.

RESIDENT PROGRAMS

Resident Programs and Economic Development: Funded by outside grants, CHA's resident programs met its annual goals, with the CHA/Cambridge Employment Program (CEP) serving 192 residents in FY 2005 and the Work Force Program serving 136 youth between the ages of 13 and 19. In addition, 84 adult speakers of other languages enrolled in the Gateways Adult Literacy Program; 372 residents attended the Community Computer Center; twenty high school graduates participated in the Bridge to College Program; and 145 young adults attended post-secondary education through the First Generation to College retention program.

Program	FY 2005 Annual Plan Goal(s)	Number Served *
CHA/Cambridge Employment Program	Serve 50; Place 22 in Jobs	Served 192; Placed 25 in Jobs‡
Computer Centers (for 6-month period)	Serve 150	Served 295
Gateways ESL	Serve 70	Served 84
Bridge-to-College	Serve 12; 65% Accepted to Job Training or College	20 Served; 67% matriculation rate **
Bunker Hill Community College	Offers between 12-15 courses each semester	14 courses offered Spring 2003; 11 courses offered Fall 2004
Work Force	Serve 120 Youth; 75% High School Seniors Matriculation	136 served through March, 2005; 86% Matriculation Rate

* Most of these programs are funded through an EDSS grant, the reporting period for which runs from July through December, and from January through June. Numbers are tracked according to this time period and not CHA's fiscal year.

** This 2002 matriculation rate is derived from a survey of CHA residents enrolled in the program. Projections Adjusted downward due to a deteriorating labor market.

Elderly Innovations: CHA continued its efforts to take the lead in providing affordable housing and support services to the city's aging population. These include the continuation or initiation of a 24-hour health care and social services provision, on-site staff for supportive living and coordination of services, daily meal service, and office space and education services, such as English for Speakers of Other Languages (ESOL). CHA applies grant funding to secure staffing and provide these and other services at its existing elderly developments.

Leveraging Resources

In FY 2005, the City's CDBG and HOME funds for housing programs leveraged \$30,005,939 in public and private funds for programs and development projects. The sources and amounts are listed on the chart below. Match requirement for the HOME program for FY 2005 is \$170,691.

FY 2005 LEVERAGED FUNDS - HOUSING PROGRAMS

Sources	Totals
Federal Sources	
AmericCorps - Corporation for National Service	151,863
Emplment Resources Inc. (ERI) WIA	104,461
SUB-TOTAL	\$256,324
State Sources	
LIHTC	4,414,455
State HOME	1,270,000
DHCD - Housing Stabilization Funds III	550,000
Mass Housing : Delead	49,248
State Department of Education (State Youthbuild)	132,727
Mass Affordable Housing Trust	500,000
SMOC Energy Rebates	93,305
SUB-TOTAL	\$7,009,735
Municipal/Local Sources	
Cambridge Historic Commission	208,250
Cambridge Affordable Housing Trust	6,090,654
City Tax Revenues (Fair Housing & Non-profits)	91,500
Cambridge Mayor's Program	12,000
Historical Commission CPA	100,000
SUB-TOTAL	\$6,502,404
Private & Non-Profit Equity Sources	
Owner Contribution	191,999
Associate Grant Makers (AGM)	19,100
Commonwealth Corporation (Center for Youth Development & Education)	15,000
Cambridge Housing Authority (CHA)	11,779
CNAHS	990,000
Cambridge Harvard 20/20	1,272,887
MIT	2,500
Revolving Loan Funds (RLF)	125,484
HRI	600,000
Boston Community Capital	175,000
Program Participants Equity	8,492,233
East Cambridge Savings Bank	913,423
Cambridge Trust Company	1,060,000
Cambridge Savings Bank	287,001
Project Reserves	1,164,815
Other Private	916,256
SUB-TOTAL	\$16,237,476
GRAND TOTAL OF LEVERAGED FUNDS	\$30,005,939

In addition to program and project delivery funds, the City of Cambridge, through its CDBG and ESG programs, contributes to the operating costs of various shelters and transitional and permanent housing via subcontracts. Funds provided under these subcontracts represent a small but critical proportion of the agencies' operating budgets, which are funded primarily from other sources, and leverages a substantial amount of private and public funds.

Self Evaluation

The City of Cambridge has a multi-faceted approach to delivering affordable housing to its residents. The costs and supply of housing, limited availability of subsidy, competing pressure for land uses, and pressure to keep the density of new development low are the challenges faced by the City in preserving the existing units and creating new housing. It currently has approximately 6,800 units which represents about 15 percent of all housing units in the City. The chart below summarizes the City's production and achievements in Fiscal Year 2005, which are discussed throughout this report. Each activity below received funding from HUD and the City and leveraged over \$30 million in other private and public resources.

FY2005 Accomplishments

<u>Housing Objectives</u>	<u>FY 2005 Production</u>	<u>Comments for Current Year's #s</u>
Obj 1: Preservation of existing affordable units: Implemented to preserve existing rental units	4 Units	<ul style="list-style-type: none"> Church Corner
Obj 2: Creation of new rental units: Implemented to increase supply of affordable rental units, stabilize communities, remove blight and stabilize neighborhoods	45 Units	<ul style="list-style-type: none"> 40 created through the Inclusionary Housing Program 3 created through the CNAHS Program 2 created through the CHA Condo Acquisition Program
Obj 3: Creation of New Homeownership Units: Implemented to increase supply of affordable family size units, stabilize communities, and increase property values and neighborhood tax base	72 Units	<ul style="list-style-type: none"> 14 created by non-profit developers 6 created through the City FTHB Program 52 created through the Inclusionary Housing Program
Obj 4: Stabilize 1-4 unit owner occupied Buildings: Implemented to increase property values, reduce blight, increase affordable rental units, and increase neighborhood tax base	29 Units	<ul style="list-style-type: none"> Units created through the Home Improvement Program (HIP)
Public Outreach & Resident Inquiries Fielded: Implemented to educate residents and inform them of city housing services to improve their quality of life	4,675 Persons 5 Events	<ul style="list-style-type: none"> 4,675 Requests for information & referrals 5 Outreach events across Cambridge 640 Households added to housing database.

First-Time Home Buyer Classes & Counseling: Implemented to stabilize neighborhoods through education and increase the percentage of ownership units in neighborhoods	522++ Households Assisted	<ul style="list-style-type: none"> ▪ 522 Participants in FTHB Courses ▪ 14 FTHB Classes <ul style="list-style-type: none"> ▪ Four-session FTHB Class (11) ▪ Multi-family Class (1) ▪ FTHB Class for Spanish speakers (1) ▪ Homeowners 201 (1) ▪ 173 individuals received one-on-one counseling ▪ 6 households assisted with purchasing units through the City Financial Assistance Program ▪ 14 households assisted with purchase of units in Cambridge
Rehabilitation Assistance Program (RAP): Implemented to improve neighborhood stability by renovating both new and existing affordable units	187 Youths	<ul style="list-style-type: none"> ▪ 187 Youths Participated and trained
Tenant and Landlord Mediation: Implemented to stabilize communities by empowering tenants to reduce displacement and improve quality of life	362 Clients	<ul style="list-style-type: none"> ▪ Number of clients assisted through landlord and tenant counseling and mediation service under Housing Services Program

HOME Narrative

Overview of HOME Program in Cambridge

The City of Cambridge receives entitlement funds under a grant agreement with the United States Department of Housing and Urban Development (HUD) for the HOME Program. Since the program's inception in 1993, the City has received \$11,328,105 in HOME funds, including \$1,180,274 received in FY 2005.

With the HOME funds received from HUD, the City provides loans to support the acquisition, new construction, and rehabilitation of eligible affordable rental and homeownership residential units. As required by HUD, 15 percent of the City's HOME funds are used specifically to support local Community Housing Development Organizations (CHDOs), to create affordable rental and homeownership developments projects.

The City's HOME Coordinator works with development project managers and community non-profits to apply federal regulations to HOME funded programs and development projects; ensure that approvals needed from HUD are acquired; ensure that required record keeping is maintained for projects; and monitor HOME funded projects. The City's Construction Specialist Projects closely monitors projects throughout the construction process. Subsequent monitoring involving property inspections and tenant and program file reviews are conducted each year on a HUD specified schedule. Projects with 1-4 units are monitored every three years, projects with 5-25 units are monitored every two years, and projects with twenty-six or more units are monitored annually. The City monitored 801 units this year.

FY 2005: HOME Development Projects

Scouting Way – 146-152 Prospect Street: Sponsor, Just A Start Corporation

Sponsored by Just A Start Corporation, a local CHDO, the Scouting Way project provides thirteen units of affordable rental housing. HOME funds were used to assist in the acquisition, construction and permanent financing of the property. Eleven of the thirteen units are designated as HOME units. Construction began in FY 2004 with residents moving into the development in January 2005.

390 Rindge Avenue: Sponsor, Just A Start Corporation (JAS)

The former Joyce Chen restaurant site on Rindge Avenue is currently under construction and will create eight affordable homeownership units (four three-bedrooms and four two-bedrooms). All units will be sold to first-time homebuyer households earning less than 80 percent of the area median income. Units will remain affordable in permanently under the terms of the City's deed restriction. Just A Start began construction on the Trolley Square project in FY 2005.

Trolley Square Redevelopment: Sponsor, Homeowner's Rehab Inc.

Homeowner's Rehab Inc, a local CHDO, is sponsoring the Trolley Square development project, which will create forty affordable housing units on formerly City-owned land in North Cambridge. Of the forty units, thirty-two will be rental units consisting of 1-, 2-, and 3-bedroom units. The remaining eight units will be 3-bedroom homeownership units. The project will also include community space, retail, and open space. HRI began construction on the Trolley Square project in FY 2005.

2495 Massachusetts Avenue: Sponsor, Just A Start Corporation (JAS)

This site, acquired by JAS in FY 2005, will be redeveloped into 14 affordable homeownership units. All units will be sold to first-time homebuyer households earning no more than 80 percent of the area median income. The project consists of thirteen 3-bedroom units and one 2-bedroom unit. This project is an innovative use of an old auto-repair site. The re-developed site will eliminate blight and improve the streetscape in addition to providing housing close to public transportation. JAS will begin construction in FY 2006.

ANNUAL PROJECT MONITORING & PROPERTY INSPECTIONS

The City monitors housing rehabilitation, new construction and all other community development activities carried out by sub-recipients on an annual monitoring schedule created to ensure strict compliance with applicable HUD laws, regulations and program guidelines.

During FY 2005, the City monitored 801 units in its development portfolio. Projects that receive HOME, CDBG, Trust, and any other funds administered by the City are monitored to ensure compliance with funding and affordability requirements. Monitoring includes Home Improvement Program units serviced Just A Start and Homeowners Rehab, development projects sponsored by HRI, JAS, CASCAP and the Cambridge Housing Authority, and units produced under the City's Inclusionary Housing Program.

Non-profit developers are required to submit a Project Compliance Report annually on any development project receiving HOME funds. The report is reviewed to ensure that rent and occupancy requirements are being maintained according to City and HUD standards. All units monitored are in compliance with HUD, State and City regulations. The rental units are affordable to very-low, low-, moderate-income households. Staff from the City's Housing Division implement the City's monitoring plan conducting site visits with the division's Rehabilitation Specialist.

The City monitors program and tenant files of the units supported by the Home Improvement Program, FTHB Program, HOME funds, Community Development Block Grant to ensure compliance with program goals and federal regulations.

Property inspections are conducted as required by HUD. Properties are closely monitored from the time funds are committed through the completion of construction or rehabilitation and further monitored as required in subsequent years after completion. Each year the Housing Division conducts property inspections on 10 to 15 percent of the units in its affordable housing stock using the schedule below:

Property Inspection Schedule:

- Every 3 years for projects with 1-4 units
- Every 2 years for projects with 5-25 units
- Annually for projects with 26 or more units

HOME Match Report

HUD Form 40107-A is attached

A Participating Jurisdiction (PJ) is required to match 25 percent of the amount drawn down from the U.S. (Treasury?). In each fiscal year a PJ must make eligible match contributions in an amount at least equal to the match obligation incurred through the expenditure of HOME funds. Through HUD's Integrated Disbursement Information System (IDIS) for HOME projects during the federal fiscal year. In FY2005, \$745,048 in HOME funds was disbursed by the City resulting in a HOME match liability of \$170,691. HOME projects have leveraged \$3,375,607 million in match funds in 2005 from other public and private sources, exceeding the required match for the current fiscal year. Funds not requiring a match include those used for administrative costs, CHDO operating expenses, CHDO capacity building, and seed money or technical assistance loans where the project did not go forward.

The completed HOME Match Report form HUD 40107-A is attached.

MWBE Report: Minority and Women's Business Enterprise

As stipulated by HUD in regulation 24 CFR Part 84, the City includes in its contract agreements requirements that developers make a good faith effort to involve minority and women owned businesses as contractors and subcontractors when working on federally funded projects. During our annual monitoring and at the close of a project the developer is required to submit a MWBE Report identifying minority or women contractors that they secured. In addition, if a minority contractor was not selected for their project they are required to document that efforts were made to include minorities and women in the bidding process even if they were not selected as the contractor or subcontractor. All HOME Projects opened in FY2005 are still underway and have not been completed, therefore the contractors selected will be reported on in the report detailing the fiscal year within which the projects were completed. Please see the attached HOME Annual Performance Report.

Continuum of Care Narrative

Homelessness Objectives

- Provide a variety of housing options, with services, for homeless individuals and families. Support the development of housing at appropriate sites, at a scale that ensures neighborhood compatibility. Ensure the provision of adequate on site services.
- Prevent extremely low and low-income families and individuals from becoming homeless.
- Address emergency shelter and transitional housing needs of homeless individuals and families with children.
- Help homeless persons, including persons with special needs, make the transition to permanent housing and independent living.

Continuum of Care Objectives

- To sustain and expand efforts to prevent homelessness, so that as few as possible individuals and families become homeless.
- To maintain and expand access of homeless persons to programs and services which can meet their basic human needs, so that to the extent that they are willing to accept such assistance, every homeless individual and family has, at a minimum, a safe place to sleep, food, clothing and necessary health care.
- To maximize the number of homeless individuals/families who, with the help of resources available through the Cambridge Continuum of Care, are able to obtain housing and develop the necessary skills, resources and self-confidence to sustain that housing and maximize their self-determination.

The Cambridge Continuum of Care continued to be an active planning entity for homeless service planning and coordination. Service providers and consumers attended monthly meetings to identify needs and gaps in available services. The City was the lead agency for the SuperNOFA application and used the monthly meetings to gather input and set priorities.

FY05 Funding Sources and Activities

McKinney Supportive Housing Program: These funds were contracted out to local sponsors, which provided for services such as:

- Transitional housing;
- Permanent supported housing;
- Supported employment;
- Housing placement assistance;
- Field-based case management;
- Legal assistance;
- Representative payee services;

- Drop in services; and
- Street outreach.

Current Continuum of Care:

- 29 active Supportive Housing Program contracts where the grantee is the Cambridge Department of Human Service Programs (DHSP);
- 1 active Shelter Plus Care contract where the grantee is the Cambridge Department of Human Service Programs (DHSP); and
- 2 Shelter Plus Care contracts where the grantee is the Cambridge Housing Authority (CHA).

The 2004 SuperNOFA resulted in approximately \$2.1 million, which was used to help fund:

- 1 new permanent supported housing project, including scattered site leasing and supportive services for 21 homeless persons with disabilities;
- One-year renewal of 19 ongoing homeless-serving programs, including one permanent supported housing program (serving 8 individuals), two Shelter Plus Care (S+C) programs (serving 7 families and 9 individuals), four transitional housing programs (serving 10 families and 16 individuals), and 14 supportive services only programs (street outreach, housing search support, a drop-in center for homeless youth, fiduciary services, specialized legal services, educational services, health care services, voicemail), as well as expanded implementation of our Continuum-wide HMIS (homeless management information systems).

In addition to sustaining the 19 ongoing homeless-serving programs funded in this past year's SuperNOFA, previous SuperNOFA applications (FY01 to FY03) helped fund:

- Continued operation of permanent supported housing (PSH) for 65 individuals and four families;
- Continued operation of 15 units of transitional housing for individuals
- Continued operation of three supportive services only programs, including field-based case management, substance abuse relapse prevention, and a drop-in program for homeless adults.

All told, the mix of federal, State, local, and privately fundraised resources supported 219 units of shelter for individuals (29-33 units for families), 119 units of transitional housing for individuals (13 for families), and 112 units of permanent supported housing for individuals (11 units for families).

During FY 05, Continuum of Care Providers helped 143 homeless individuals (including at least 71 chronically homeless persons) and 28 homeless families transition into permanent housing.

In FY05, the Cambridge *Multi-Service Center* (MSC) used State and local dollars, to pay for

- Homelessness prevention activities;
- Assistance securing housing; and
- Legal services to help maintain tenancies that helped prevent the homelessness of over 150 at-risk individuals and 350 at-risk families.

City of Cambridge Funds: A total of over **\$454,000** in FY2005 *City funding* including:

- \$266,000 for personnel for staff at the Multi-Service Center,
- \$75,000 for rental assistance to at-risk and homeless persons,
- \$50,000 for purchased legal services for clients, and
- \$63,000 for other expenses associated with operation of the Multi-Service Center, including for rent, utilities, and other operating costs.

Community Development Block Grant: A total of **\$76,000** in FY2005 *Community Development Block Grant* (CDBG) *funding* including;

- \$68,000 for salaries & benefits; and
- \$8,000 in other operating expenses.

Housing Assistance Program: A total of **\$155,000** in FY 2005 funding for this program (98% for staffing-related costs) derived from a contract with the *State Department of Transitional Assistance* (DTA) *funding* through a sub-contract with CAPIC of Chelsea for:

- Homelessness prevention; and
- Housing-search assistance for families.

Massachusetts Housing and Shelter Alliance (MHSA): A Total of **\$78,000** in FY 2005 *MHSA funding* for this program provided staffing for a 22-bed men's transitional housing program through the *Multi-Service Center*.

Economic Development

Introduction

The Cambridge community's overall quality of life is based, in part, on business growth and stability. The Economic Development Division's (EDD) efforts focus on activities designed to meet the City's need for a diversified and thriving economic base by providing a broad range of services to assist small businesses including supporting entrepreneurship, working to maintain a diversified employment base and revitalizing businesses in the City's commercial districts.

Toward this end, the Division has several programs that are operated internally and others that work with collaborative partnerships. We will continue to form alliances with support agencies to provide assistance to low-income small businesses in order to increase their ability to provide job opportunities for our residents and the goods and services they need.

Objective #1: Cultivate a supportive environment for local business and entrepreneurship with particular emphasis on micro-enterprises.

- **Non-profit Delivered Programs**

The Department continued its support of Cambridge small business by contracting with The Center for Women & Enterprise (CWE), a nonprofit organization, to provide three workshop series for low and low-moderate income individuals and businesses: Making Your Money Work, Starting Your Own Business and Minding Your Own Business.

The workshop, "Making Your Money Work", was offered in the fall (4 sessions) and spring (expanded to 6 sessions) of FY05 and focused on financial literacy training for Cambridge NRS residents. These workshops covered topics such as understanding spending habits, credit standing and repair, banking and, budgeting, and developing savings plans for business development, housing and or education. A local bank provided incentives to those who completed the workshop - calculators, free savings accounts and a small initial deposit for each individual.

The "Starting Your Own Business" workshop series (2 sessions) was held in the winter and spring of FY05 as a pre-business development educational service to introduce low and low-moderate income aspiring entrepreneurs to the fundamentals of launching a business. The program included information on business plan development, financing strategies, business lending practices and marketing.

“Minding Your Own Business”, a 4-part series, was offered in the winter and spring of FY05. This series provided information to existing small businesses that needed help with increasing their market share. Topics included creating a niche, pricing for profitability, building and promoting a brand and establishing realistic budgets.

Marketing: With the assistance of the Economic Development Division, CWE’s outreach and marketing activities included meetings with other non-profit organizations that serve low-mod income clientele for exchange of information on programs, advertising in their newsletters and exploring additional collaborations, direct postcard mailings, e-mails to other class participants, fliering to low-mod income housing areas and postings on community bulletin boards, notices to community calendars in local and area newspapers, public service announcements on local cable TV and radio stations, and listings on websites including the City of Cambridge, CWE, Career Source and a local sponsor bank.

Leveraged Funds: CWE was compensated a total of \$50,000 in FY05 for the three workshop series, Making Your Money Work, Starting Your Own Business and Minding Your Own Business. Leveraged Funds totaled \$312,027 and were comprised of CWE staff and instructor compensation, program materials, curricula development, marketing and outreach, postage and general administrative costs.

Accomplishments: During the reporting period, fiscal year 2005, a total of 69 clients completed one of the three workshop series delivered by CWE.

Making Your Money Work - 30 Cambridge residents, 28 from the NRS and 2 income-eligible, completed the financial literacy training workshops.

Feedback from workshop clients indicated that many individuals began to understand the importance of establishing budgets, and how good credit impacts long-range goals. Some individuals began small home-based businesses as well. Other Program outcomes included:

	<u>Before</u>	<u>After</u>
<i>Have a savings account</i>	29.4%	100%
<i>Know where they spend their money</i>	65%	100%
<i>Decreased debt/Are debt free</i>	88.2% wanted to	82% did

Starting Your Own Business - At total of 38 participants attended these workshops. 25 were income eligible or residents of the NRS. The break-out of participants by session was: a total of 21 in the winter, 17 of whom were income eligible or residents of the NRS, and a total of 17 in the spring, 8 of whom were income eligible or residents of the NRS.

Minding Your Own Business – A total of 16 participants attended these workshops. 14 were income eligible or residents of the NRS. The break-out of participants by session was: 10 in the winter, 8 of whom were income eligible or residents of the NRS and 6 in the spring, all of whom were income eligible or residents of the NRS.

Regarding participant evaluation of the Starting Your Own Business and Minding Your Own Business workshops, the overall consensus was that each met their expectations, and that they would take additional workshops.

- **Best Retail Practices Program**

Best Retail Practices Program is designed to assist Cambridge retailers and restaurateurs improve the interior appearance and design of their establishments, their marketing and the operating efficiency of their businesses. The City hired 2 consultants (sub-recipients) to provide expert advice to participants about such topics as lighting, window display, interior layout, color and signage, as well as management issues, security and marketing.

The Program was offered twice during the reporting period, in the Fall/Winter and in the Winter/Spring. The Program is divided into three parts. Part I was a Workshop offered to all Cambridge retailers and used as an outreach activity to find income eligible micro-enterprises or businesses located in the NRS to participate in Part II, which was Individual In-Store Consultations. At the Workshop the City's consultants gave a Power-Point presentation of visual examples of best retail practices and marketing strategies and provided a handout of the presentation and “tips” on marketing and design for participants to take back to their establishments. Eligibility requirements (according to HUD guidelines) were explained by City staff and applications for Part II were taken from eligible applicants.

Part II provided individual in-store consultations to eligible applicants. The consultants and EDD staff visited participant businesses, made recommendations for improvements and sent a detailed written report to the store-owners of the suggested recommendations, including helpful sketches and photographs. After a 4-week period, the businesses received a follow-up visit to address any questions and see if the recommended changes had been implemented. A written report on the follow-up visit was then sent to each participant.

Part III, the Grant Program, is a grant assistance program that offered matching grants to participants who had completed Part II of the program. The grants helped participants finance the costs of the recommended improvements to store interiors or marketing. Grants were given on a reimbursement basis for up to 80% of the cost of the improvements, to a maximum of \$5,000.

Leveraged Funds: One-half of the Program consultant's (sub-recipient) compensation was funded with City taxes and 20% of the cost of improvements funded through the Grant Program, were paid by grantees.

Accomplishments: In Fiscal Year 2005, a total of 45 businesses participated in the two Part I Workshops of the Best Retail Practice Program. 25 of the 45 continued on to Part II, Individual In-store Consultations, and of those 25, 11 received grants. Applications for grants were accepted on a rolling basis and were awarded for such improvements as a new convection oven and coffee/tea cup sleeves for a small specialty tearoom, new merchandiser display tables for a retail fish market and new dining room furniture for a photographer's wedding consultation area.

- **Façade and Signage & Lighting Improvement Program**

The City provides technical and financial assistance to property owners and tenants Citywide seeking to renovate or restore their commercial building facades. An architectural consultant retained by the City is available to provide assistance to applicants through the conceptual design stage at no cost to the applicants. Applicants hire licensed architects and contractors to refine the conceptual design and to implement the City approved plans.

The Program provides matching grants on a reimbursement basis for up to 50% of the cost of the property improvements. The objective for the Program is to enhance the physical appearance of storefronts to help build a stronger customer base for individual stores and their retail districts. CDBG funds were used for soft costs related to design services for improvements to 6 income eligible micro-enterprises façade projects.

Leveraged Funds: Leveraged funds for the Façade and Signage & Lighting Improvement Program are comprised of city taxes and private funds. City taxes were 76% of the total soft costs for design service provided participants in the Program, and 50% of the grant funds. The remaining 50% of the cost of improvements were paid with the private funds of the grantees.

Accomplishments: At FY'05 end, matching grants were provided for 10 completed projects, including the 6 income eligible micro-enterprises that received CDBG funded design service soft costs funding. A total of 28 applicants received design services during the reporting year.

Objective #2:

Support efforts to sustain a diverse array of employment opportunities accessible to Cambridge workers including support for training of low and low-moderate Cambridge residents for jobs in the bio-medical and healthcare industries.

Biomedical Careers Training Program: Just A Start

The Cambridge Biomedical Careers Program (CBCP) was offered by a local non-profit, Just A Start Corporation (JAS), with whom the City's Economic Development Division (EDD) contracted in an effort to expand job-training opportunities to 7 residents of the City's Neighborhood Revitalization Strategy Area (NRS). Another City of Cambridge department, Office of Workforce Development (OWD), supported 6 additional Cambridge residents. A total of 29 were graduated in the Class of 2005. The CBCP provided graduates with the necessary skills for entry-level jobs in the biomedical field with local biotechnology companies.

CBCP consisted of nine months of academic classes, laboratory training, job-readiness classes and counseling followed by job placement assistance. The program included college level classes, tutoring in biology, chemistry, biochemistry, medical terminology, computers and laboratory techniques. Classes were held at JAS and at Bunker Hill Community College (BHCC), locations close to public transportation and easily accessible to the NRS participants. Graduates received over 700 hours of instruction and laboratory work and completed 18 college credits at BHCC and upon completion of all requirements, received a certificate from JAS and BHCC. The program ran for one calendar year. City EDD funding was 21% of total Program budget.

JAS tracked the outcome of participants in these trainings. Tracking consisted of maintaining case files on participants with academic and lab skills test scores, career planning activities, tutoring, job placement as well as follow-up phone calls to participants and employers regarding participants' assimilation and job performance after the participant is placed on the job.

Leveraged Funds: 79% of total Program expenses were leveraged funds from the following sources: Commonwealth of Massachusetts, Bunker Hill Community College, Individual Training Accounts, City OWD funds and private funds.

Accomplishments: Just A Start Biomedical Careers Program:

To date, 5 of the 13 Class of 2005 Cambridge graduates have received job placements in the following positions: Lab Material Assistant at Whitehead Institute, Manufacturing Associate at Becton Dickinson, Cell Culture Technician at TKT, QC Lab Technician at TKT and Manufacturing Technician at Genzyme Biosurgery. Efforts continued to place graduates from the Class of 2004, 7 members of whom were supported in the Program. 2004 graduate placements now total 22 out of 28

participants. Eleven of these are Cambridge residents and of these, 5 are from the NRS.

Cambridge Healthcare Career Advancement Program: Cambridge Health Alliance

The Cambridge Health Alliance (CHA) is a regional health care system comprised of three hospitals, more than 20 primary care sites, the Cambridge Public Health Department and Network Health, a statewide managed Medicaid health plan.

FY'05 was the second year of a two-year contract between the City and CHA, to provide training services for NRS residents in a two-year program named, Cambridge Healthcare Career Advancement Program (CHCAP). The Program offered pre-college courses and training to a total of 23 Program participants interested in healthcare careers. The 23 were comprised of 16 existing CHA employees from the NRS area and 7 non-CHA employees who are residents of the NRS. The Program helps NRS residents complete pre-requisites for entry to nursing, medical coding and medical imaging schools to start them on a career path in which they can advance into higher-level jobs earning higher salaries. This reporting year, the 23 continued their course work that consists of three program levels. At Level I, participants take basic English and Math classes including English as a Second Language, if necessary. Level II consist of higher-level math, reading and writing classes. At Level III, participants take college level math, writhing and science courses. Also at Level III, participants identify individual areas of interest and begin taking appropriate classes leading to a certification in their chosen fields of study.

The goals of the program include education and training for healthcare careers to CHA incumbent workers and other workers residing in the NRS area, offering enhanced opportunities for job advancement, providing training for medical certificates and degrees ultimately leading to economic self-sufficiency. Employees currently working at the lowest entry-level jobs are being trained to enter professions in the key shortage areas, at the Alliance and elsewhere, such as laboratory technicians, nursing, medical coding and medical imaging. Program evaluation takes place twice annually.

Leveraged Funds: Leveraged Funds for CHCAP totaled \$17,700 for Academic and FY05. They are comprised of \$4,500 in Salary from CHA for Program Coordination and \$13,200 in Tuition Reimbursement from CHA employees' benefits.

Accomplishments:

Of the 23 participants enrolled in the Program since inception, 14 should "graduate" by December 2005 and 7 will remain in the Program. The requisite for graduation from the program is completion of all pre-requisite college course work and application to a college program in the healthcare career discipline of the participant's choice, e.g. nursing, medical coding or medical imaging. Of the 14 graduates, 10 will be taking the Bunker Hill Community College (BHCC) Nursing Program Admissions Test in October '05 with expected matriculation in Spring '06, 1 will be

entering the BHCC Medical Imaging Program in Fall '05, 2 have received conditional acceptance to that program for Fall '06 and 1 has taken all the pre-requisites for the Medical Imaging Program, but is having trouble passing the CPT in reading. CHCAP is seeking help for this participant. The 7 remaining in the Program need to complete at least one course to graduate. 3-4 of the 7 will be finished the end of FY06.

Of the graduated participants, 5 participants were accepted to the Alliance's STARS program, 2 more are eligible and 2 will be eligible in fall '06. The STARS program provides \$2,000 per year toward tuition for CHA employees enrolled in Radiology or Nursing programs. CHA requires all STARS program participants to work at the CHA 2 years for every year they are in that program, assuring that they continue working in their healthcare career of choice.

While participating in CHCAP, 6 of the 16 CHA existing employees have advanced in their positions.

Original Job Title	New Job Title
Practice Support Coordinator I	Practice Support Coordinator II
Medical Records Assistant I	Patient Access Representative I
Administrative Coordinator I	Administrator Coordinator II
Practice Support Coordinator II	Executive Assistant II
Clerk/Clerical Aide Representative I	Hospital Information Management
Administrative Coordinator II	Bone Density Medical Assistant

All of these promotions involved a pay raise and/or a move into a higher pay scale.

Community Planning

Community Planning activities undertaken during this program year addressed certain goals and objectives stated in Cambridge's Five-Year Consolidated Plan (July 1, 2001 to June 30, 2005). These established specific goals and objectives are outlined as follows:

- Provide high quality technical assistance to staff members, the City, and residents. Continue to provide support for all departments operations. Federal, State and Local funds. 5-year goals: 60 staff members receiving assistance. ***Accomplishments for FY05: 15 staff members receiving assistance***
- Provide public with information on planning and zoning. Federal and Local Funds. 5-year goals: ~~4,7~~4000 people served. ***Accomplishments for FY05: 1,400 people served.***
- Work with neighborhood groups, residents, property owners, developers and other City departments and state agencies on urban design plans and proposed developments. Federal and Local funds. 5-year goals: 600 meetings with groups. ***Accomplishments for FY05: 100 meetings with groups.***
- Develop, implement and review urban design improvements and master plans. Federal and Local funds. 5-year goals: 120 projects to be reviewed. ***Accomplishments for FY05: 24 projects to be reviewed.***
- Staff and assist Planning Board. Federal and Local funds. 5-year goals: 120 meetings assisted. ***Accomplishments for FY05: 24 meetings.***
- Provide parks, playgrounds and recreation site with design and construction supervision services. Federal and Local funds. 5-year goals: 25 park renovations, 30 projects receiving technical assistance. ***Accomplishments for FY05: 3 park renovations and 6 projects to receive technical assistance.***
- To increase the quality and availability of planning-related information to staff, other City departments, residents, property owners, developers, state and federal agencies. Federal and Local funds: 5-year goals: 600 GIS maps, 500 presentations, 20 project and program materials, 20 major department initiatives. ***Accomplishments for FY05: 200 GIS maps, 100 presentations. 4 Project and program materials, 4 major department initiatives.***

Community Planning - General

During the 7/1/04 - 6/31/05 CAPER reporting period, the primary activities undertaken from the above list of five-year goals involved providing high quality technical assistance to staff members, the City and residents for all department operations. Providing the

public with information on planning and zoning through phone calls, mailings, brochures, website and office visits. Staff and assist the Planning Board. Activities also included

working with neighborhood groups, residents, property owners, developers and other City departments and state agencies on urban design plans and proposed developments and also developing, implementing and reviewing urban design improvements and master plans. Providing parks, playgrounds and recreation sites with design and construction services. Increasing the quality and availability of planning-related information through the Community Planning website.

Concord Alewife Planning Study (ConAle)

Completed working with the Planning Board on rezoning proposal based on the areawide planning process for large mostly underdeveloped commercial/industrial area in Cambridge. City staff met regularly with Planning Board over the course of 6 months to forward zoning petition to the City Council which addresses land use, zoning, urban design, open space, transportation, housing and economic development.

Porter Square/Lower Massachusetts Avenue Zoning

Worked with Planning Board to submit a zoning petition based on recommendations developed in a series of community meetings with neighborhoods bordering the Porter Square area to address community development issues relating to current and planned development in the area.

Open Space/Playground Renovations

Completed park improvements at Lowell Avenue, Charles Park and Dana Park. Completed the community design process for Gold Star Mother's Park. Commenced community design process for Baldwin School/Alden Park.

Lowell Park

The renovated park features an open lawn area, a hard surface area with two basketball backstops, improved pedestrian and vehicular access, extensive plantings, new benches and park furniture, new fencing, a children's climbing structure and an artwork element with water.



Dana Park

This project was a complete renovation of a neighborhood park, including the replacement of a pressure-treated wood play structure with new equipment. The new equipment was also placed in separate play areas for toddlers and older children. The renovation also featured the addition of a water-play area and refurbished public art water sculpture. The basketball courts, including one low hoop for younger players, were also renovated. New benches, picnic tables, water fountain, shrubs, flowers, trees and natural landscaping were also added.



Charles Park

This renovation featured the replacement of the pressure-treated wood tot lot equipment with a new play structure, as well as new seating and improved entrance and signage.

Technical Assistance

Funding was provided for Technical Assistance for relocation of the Cambridge Public Library's Tot-Lot, Porter Square conceptual design, renovation of 238 Broadway for a future park, landscaping at 344 Broadway and a cost estimate for renovations at Cambridge Common.

Department of Human Service Providers

Assessment of Goals & Objectives

Department of Human Services

Introduction

The Department of Human Service Programs continued to operate or support many programs that addressed human service needs in the City of Cambridge during the fiscal year 2005. On January 30, 2002, the Cambridge Human Services Commission (a citizens' advisory board) held its annual CDBG public hearing to solicit input on human service needs, trends and gaps in the City of Cambridge. Based on the testimonies and the Commission's recommendations, funding priorities were established for a 3-year cycle, commencing on July 1, 2003 and ending on July 30, 2005 (FY03 thru FY05). Funding was allocated to 5 categories of service: Youth and Family (Youth Services), Linguistic Minorities (Public Services), Homelessness (Public Services), Domestic Violence (Battered/Abused Spouses), Food Pantry Services (Public Services), Elderly/Disabled (Senior Services).

Community Development Objective

- Improve the quality of Public Services.

Public Service Objective

- Improve the overall quality of life for Cambridge residents by creating and coordinating public services.

Objective #1:

Create or Support a Broad Array of Services and Opportunities for Families and Youth.

This Objective was successfully accomplished through the City's contracting with local non-profit community organizations to provide the broad array of services targeting low and low-moderate income individuals and families residing in Cambridge.

Accomplishments:

In Fiscal-Year 2005 a total of **4,139** clients (families and youth) were served by the following programs:

- **Homeless & General Public Services - 4,139** clients served through
 - YWCA (**61**) – Social Services for formerly homeless women residing at the YWCA in Cambridge,
 - Multi-Service Center/Homeless (**1,366**) – Supports staff conducting case management, housing trouble-shooting for families and individuals who are homeless or at the risk of becoming homeless,
 - Hildebrand/Community Bed (**5**) – Temporary shelter to homeless families not eligible to receive housing assistance from existing programs. Case management and stabilization services offered,
 - Margaret Fuller House (**1,282**) – Provides social services to eligible Area IV residents,

- East End House (**340**) – Enhances services to income eligible residents of East Cambridge by recruiting and maintaining volunteer participation.
- CASPAR Shelter/Gateway (**224**) – Program provides counseling, pre-vocational job skills training, supervised employment, housing and treatment/placement in recovery programs,
- North Charles/Bridge (**8**) - A five (5) bed transitional housing program for homeless men, based at the Cambridge YMCA,
- North Charles/Relapse programs (**54**) – Provides substance abuse counseling for a 22 bed men's transitional housing program called The Carey Program.
- Concilio Hispano/Information & Referrals (**467**) - Information, referral and support services to Latino residents of Cambridge,
- Ethiopian Community Association (**62**) - Information, referral and support services for Ethiopians and other African immigrants and refugees,
- Haitian Services (**148**) – Funds one staff member who works with the Haitian community,
- Massachusetts Association for Portuguese Speakers (MAPS) (**75**) – Case management services for Portuguese speaking residents of Cambridge.
- Food for Free program (**47**) – Redistribution of salvaged food to meal programs and food pantries throughout the City.

Objective #2:

To create or support domestic violence and abuse prevention and treatment for adults and youth.

This Objective was successfully accomplished through the City's contracting with local non-profit community organizations to provide domestic abuse support and awareness services targeting low and low-moderate income individuals and youths residing in Cambridge.

Accomplishments:

In Fiscal-Year 2005 a total of **233** clients were served by the following programs:

- **Battered & Abused Spouses Services - 233** clients served through:
 - Women's Educational Center (**62**) – Crisis intervention, support groups, community education especially for victims of sexual abuse and violence,
 - Transition House/DVIP (**118**) – Dating violence intervention for high school teens and targeted elementary schools,
 - GBLS/CASLS (**66**) – Legal counseling and representation for low-income battered women and children,
 - CLSACC/Domestic Violence (**46**) – Legal and counseling services for battered women and children.

Objective #3:

To assist in providing a wide array of child-care services that benefit the children, the parents and the providers.

This Objective was successfully accomplished through the City's contracting with the Child Care Resource Center, which conducted a career development program to expand knowledge on career opportunities available within the child-care field to income eligible individuals.

Accomplishments:

In Fiscal-Year 2005 a total of **24** clients were served by the following program:

- **Childcare Services: 24** clients served through:
 - The Childcare Resource Center – Career counseling to child care providers and management of the scholarship fund.

Objective #4:

To provide after-school and year-round employment programs; including life skills and academic support to youths and young adults.

This Objective was successfully accomplished through the City's contracting with Cambridge Housing Authority and Just-A-Start Corporation to utilize after-school/life skills training program for youth in public housing and job development and employment programs, targeting disadvantaged high school students and out-of-school youth.

Accomplishments:

In Fiscal-Year 2005 a total of **287** clients were served by the following programs:

- **Employment Services - 287** clients served through:
 - Cambridge Housing Authority's Workforce Program (**141**) – Youth development, employment and training for youth in public housing,
 - Just-A-Start/Teen Work (**110**) – Youth employment program providing job readiness training to income-eligible youths,
 - Just-A-Start/Job Placement (**36**) – On-site skills training for income-eligible youths.

Objective #5:

To offer Legal support and services to public & private housing tenants in eviction cases.

This Objective was successfully accomplished through the City's contracting with Community Legal Services/Counseling Center which provided legal counsel/representation to public/private housing tenants in eviction cases.

Accomplishments:

In Fiscal-Year 2005 a total of **74** clients were served by the following programs:

- **Legal Services - 74** clients served through:
 - CLSACC – Provides free legal counsel to families and individuals threatened with eviction and homelessness.

Objective #6:

To create or support services for senior citizens and persons with disabilities residing in Cambridge.

This Objective was successfully accomplished through the City's contracting with local non-profit community organizations to provide services targeting low and low-moderate income Senior Citizen and Disabled individuals residing in Cambridge.

Accomplishments:

In Fiscal-Year 2005 a total of **397** clients were served by the following programs:

- **Senior Services - 397** clients served through:
 - Council on Aging (**37**) – Weekly support group for isolated Haitian elders,
 - Council on Aging/Houseworks (**14**) – Staff assists elders at home with odd jobs, performs minor repairs and removes barriers in their living space,
 - SCM (**277**) – Transportation services primarily for medical purposes and persons with disabilities,
 - The Shepards Center (**69**) – Provides escorted transportation services to frail elders to medical appointments, shopping trips and other critical errands. Also provides home visiting services and support/relief.

Objective #7:

To offer age-appropriate services to disadvantaged and underserved youths.

This Objective was successfully accomplished through the City's contracting with local non-profit community organizations to provide services targeting low and low-moderate income youths residing in Cambridge.

Accomplishments:

In Fiscal-Year 2005 a total of **377** clients were served by the following programs:

- **Youth Services - 377** clients served through:
 - Guidance Center/Early Intervention (**170**) – Intervention services for linguistic minorities with infants/toddlers,
 - Guidance Center/Cross-Cultural (**167**) – Mental health services and counseling for linguistic minorities,
 - Cambridge Camping (**20**) – Summer camp for at-risk children,

- Adolescent Consultation (**20**) – Provides group counseling to court-referred youths in their early to mid teens.

Emergency Shelter Grant

Assessment of Goals & Objectives

Emergency Shelter Grant

ESG Funds Awarded by the City of Cambridge in FY 2004 & 2005

Shelter Inc.

The women's day drop-in provides daytime support and services to approximately 23 homeless women a day. It is primarily a safe-haven to help this vulnerable population off the streets. Services include:

- Crisis intervention
- One-on-one counseling
- Weekly visits from Health Care for the Homeless
- Lunch, Clothing & Showers
- Referrals for mental health, substance abuse, tertiary health care, job, training, legal services, and housing search

The FY2005 ESG funded operating costs including salaries for the program specialist, food and utilities, and the program served 266 homeless women.

ESG	FY 2004	FY 2005	FY 2004	FY 2005
Project	Women's Day Drop-In	Women's Day Drop-In	Shelter + Care	Shelter + Care
Amount	\$27,500	\$27,800	\$20,000	\$20,000

FY 2005 Matching Funds

Women's Day Drop-In: **\$36,088**

Shelter + Care: **\$27,424**

Shelter Inc.'s Shelter + Care program provides stabilization services to between 8 and 12 homeless people with disabilities. Furthermore it helps these individuals transition into their own homes and to successfully live on their own. The FY 2004 & '05 grants paid for part of the salary of the caseworker. In the most recent year, the program served 11 people.

CASPAR

CASPAR operates their shelter at 240 Albany St, which is a 24-hour shelter open to men and women in Cambridge who are ineligible for other shelter services because of their active substance abuse. The shelter has on-site primary health care four times a week. Though CASPAR had been providing shelter for up to 107 adults per night until FY 03, in FY 04 they have had to limit both the number of people who use the shelter at night to 75 (which can increase to 81 with winter overflow beds). During the last year, the program sheltered 752 homeless men and women. Both the 2004 and 2005 grants were

entirely for utilities.

ESG	FY 2004	FY 2005
Project	Wet Shelter	Wet shelter
Amount	\$17,050	\$17,800

FY 2005 Matching Funds

Wet Shelter: **\$73,400**

Hildebrand

The Hildebrand provides emergency shelter for 34 families, 15 of whom are sheltered in Cambridge. In the last project year, the shelter served an average of 56 homeless women and children a night and 72 families over the year. The 24-hour shelter on Bishop Allen Drive is in need of extensive, and continual renovations, and the FY 2004 ESG funds were used to make repairs to their house –specifically their large kitchen on 41-43 Columbia St, which as it was built in the first decade of the twentieth century, requires constant improvements. The FY 2005 funds were for renovations and repairs to their stairway and floors.

ESG	FY 2004	FY 2005
Project	Family Shelter	Family Shelter
Amount	\$7,800	\$8,531

FY 2005 Matching Funds

Family Shelter: **\$8,531**

Transition House

In 1975, Transition house became the first battered women's shelter in the US, and since then it has sheltered over 5,000 women and children. Its mission is to provide refuge, supportive services, education and empowerment skills to enable battered women to achieve financial independence for themselves and their families. The shelter has a 17 bed capacity each night and in the last fiscal year served 8 adult women and 9 children per night, and 106 women and children over the year. The FY 2004 grant was for operating costs that help the shelter function and specifically helped provide services to adolescents and the Haitian community. The FY 2005 grant was again for basic operating costs and minor maintenance.

ESG	FY 2004	FY 2005
Project	Battered Women's Shelter	Battered Women's Shelter
Amount	\$8,500	\$8,500

FY 2005 Matching Funds

Battered Women's Shelter: **\$29,000**

Bread & Jams

Bread & Jams is a process oriented non-profit run by the formerly homeless for the homeless. Those currently homeless are key stakeholders in the organization, and participate in the decision making process. Bread & Jams runs a day drop-in shelter for the homeless providing services including daily meals, job and housing search. In FY 2005, Bread & Jams served on average 65 adults a day and 234 homeless men and women over the course of the year.

ESG	FY 2004	FY 2005
Project	Drop-In Shelter	Drop-In Shelter
Amount	\$14,650	\$12,000

FY 2005 Matching Funds

Day Drop-in: **\$14,373**

Catholic Charities

The ESG helps to operate St. Patrick's Shelter, which in FY 2004 provided shelter to 261 individual homeless women. In FY 05, the shelter served marginally fewer women, 249. St Patrick's is the only dry emergency shelter for women in the area outside of Boston. While the '04 grant covered utilities, the FY 05 grant was used for more general operating expenses.

ESG	FY 2004	FY 2005
Project	St. Patrick's Women's Shelter	St. Patrick's Women's Shelter
Amount	\$5,630	\$6,132

FY 2005 Matching Funds

St. Patrick's Women's Shelter: **\$7,500**

Phillips Brooks House

Harvard University volunteers run both St James' Summer Shelter, which is located in St. James' Episcopal Church in Porter Square, and Harvard Square Homeless Shelter in the University Lutheran Church. Both programs serve homeless men and women While St James' operates at night only through the summer months, and provides dinner and breakfast to 12 clients a night, Harvard Square Homeless Shelter operates at night the

from the Fall through the Spring serving 24 clients per night. The FY 2003 grant for the Homeless Shelter covered part of a security guard's salary, and for the Summer Shelter, it covered more general operating costs. Phillips Brooks house did not apply for funds in FY 2004. But in FY 2005, funding went to St James' Shelter for maintenance and food, and to the Harvard Square Shelter for rent and utilities. During FY 2005, Harvard Square Served 170 individuals, and St James', which operates more like a transitional housing program, served 15

ESG	FY 2003	FY 2005	FY 2003	FY 2005
Project	Saint James' Summer Shelter	Saint James' Summer Shelter	Harvard Square Shelter	Harvard Square Shelter
Amount	\$3,000	\$1,500	\$3,000	\$2,800

FY 2005 Matching Funds

Saint James' Summer Shelter: **\$12,286**

Harvard Square Shelter: **\$4,000**

Cambridge Cares About AIDS (CCAA)

Youth on Fire is CCAA's drop-in shelter for "throw away" run away, homeless youth. This program was developed as a response to an increasing number of homeless youth in Cambridge with HIV who were practicing high-risk behaviors associated with living on the streets. It is the only shelter in Cambridge catering exclusively to youth. The FY 2004 & 05 grants paid for rent at the drop-in. Over 260 youth were served in 2004, and 240 were served during the last grant cycle.

ESG	FY 2003	FY 2004	FY 2005
Project	Youth on Fire (rent)	Youth on Fire (Rent)	Youth on Fire (Rent)
Amount	\$10,000	\$7,500	\$9,000

FY 2005 Matching Funds

Youth On Fire: **\$16,100**

Salvation Army

The Salvation Army operates a shelter open year round for up to 1,000 homeless from the Cambridge area. This grant for utilities enables the shelter to be a more inviting place for clients as reading lights and importantly the heat could be left on during the day in the winter. During the most recent grant period, 1,050 homeless men benefited from staying at the shelter.

ESG	FY 2004	FY 2005
Project	Shelter for men	Shelter for men
Amount	\$6,800	\$7,500

FY 2005 Matching Funds

Shelter for Men: **\$7,500**

HomeStart

This marked the third year the City has funded HomeStart's Rental Assistance Program through the ESG grant. While the first two years of project funding enabled HomeStart to provide rental assistance to 11 different homeless men and women each year, last year they served 13 individuals. Over 60% of clients were women. Funds helped clients to move into permanent housing by providing additional money to these clients for moving, security deposits and rent, the 04 grant helped more men.

ESG	FY 2004	FY 2005
Project	Rental Assistance Program	Rental Assistance Program
Amount	\$4,800	\$5,200

FY 2005 Matching Funds

Housing Placement Service: **\$16,605**

YWCA of Cambridge

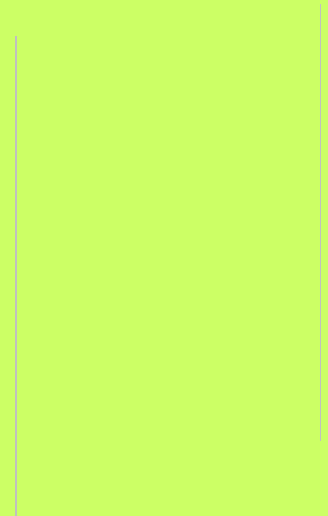
In FY 2004, the Cambridge YWCA received for the first time in recent memory ESG funding. This funding was used for utilities for its Residence and Family Shelter for homeless women and female-headed single parent families. Ten families were helped in FY 2005 and 19 individuals.

ESG	FY 2004	FY 2005
Project	Residence/Family Shelter	Residence/Family Shelter
Amount	\$7,300	\$8,000

FY 2005 Matching Funds

Residence / Family Shelter: **\$10,000**

Lead Safe Narrative



The Lead-Safe Cambridge Program

Since 1994, a series of concurrent HUD grants (“Lead-Based Paint Hazard Control”) totaling \$13.2 million dollars have supported the work of the Lead-Safe Cambridge (LSC) program. In October 2004, LSC was awarded a fifth round of funding, which will enable the program to operate through March 2008.

The program provides assistance to property owners who rent to very low and low-income families by arranging lead paint inspections and abatement, relocating families during deleading, providing referral for testing and medical follow-up of children under six, and by assuming the full cost of inspections and up to \$10,000 per unit for lead hazard control.

During the 2005 fiscal year, LSC assisted property owners in de-leading 43 housing units occupied by low and moderate income households, provided landscaping services to treat leaded soil in 42 homes, monitored 240 enrolled units for compliance with the affordable housing covenant, and sponsored 44 community events to prevent childhood lead poisoning by raising awareness, changing behavior, and connecting people with resources. Two free trainings were offered, one targeted to contractors/supervisors seeking licensure and one targeted to homeowners, do-it-yourselfers and others interested in learning about lead-safe work practices during renovations.

Through its long-standing partnerships with local public health, code enforcement, and non-profit rehabilitation agencies, LSC strives to achieve two major policy goals: preventing the lead poisoning of Cambridge children and increasing access to affordable lead-safe housing for low income families. As of June 2005, the program has deleaded 629 units of affordable housing and over 200 yards have been made lead safe through the intervention of the Safer Soil program. More importantly, since the inception of the LSC program, the percentage of Cambridge children under age six with elevated blood lead levels has dropped from 10% to less than 1%.

LSC has been the recipient of several prestigious awards. In 1999, the Safer Soil project was recognized for its innovative approach to addressing an environmental problem through landscape design by receiving an American Society of Landscape Architects (ASLA) Merit Award. In 2000, LSC received the “2000 HUD Best Practices Award of Excellence” for its work in creating affordable lead-safe housing and reducing lead poisoning rates in Cambridge. In 2003, LSC was the proud recipient of the eighth “Innovations in Fair Housing Award” from the Cambridge Human Rights Commission, and in 2004, the program was recognized by the Cambridge Housing Authority, for its contribution to creating and maintaining affordable housing.

Neighborhood Revitalization Strategy

Introduction

Through the identification of key need areas within the City, HUD seeks to create communities of opportunity in neighborhoods by stimulating the reinvestment of human and economic capital and economically empowering low-income residents. In response to these objectives the City initiated a Neighborhood Revitalization Strategy (NRS) in late 2001 (FY2002), and has strived to establish a useful and feasible plan that would better serve Cambridge's residents. This process had a slow and deliberate beginning, as programs and details were tailored time and again to meet City expectations and to exist within the City's overall mission. The result, however, is a tangible benefit to the residents of the City's most at-need neighborhoods. The While FY2005 is the final year of this NRS, the programs have been incorporated into the City's newly approved Five-Year Consolidated Plan as a new NRS, which is a reflection of the Strategy's effectiveness and success to date.

Purpose

The City hopes to promote Economic Empowerment for low/mod-income residents and the Stabilization of its middle-income residents through targeted and specific programs. The NRS plan is intended to mitigate the polarization of Cambridge, where the middle-income residents find little assistance and a cost-of-living that is all too often beyond their reach. HUD has seen this happening in many cities across the nation, as the wealthy acquire properties and the poor remain in subsidized living situations – the middle-income residents have few avenues of support and are often forced out. This “middle class flight” is a detriment to the urban environment and the health of the city. With no middle class there exists no mobility for the poor, as well as a severe drop in the segment of the population that puts great amounts of money back into local businesses and has traditionally had a great pride and interest in the state of their neighborhoods and city. A healthy and thriving middle-class is an essential aspect of any urban community, and as the wealth-gap widens, it has become necessary to direct resources to this traditionally underserved population.

The City is seeking to achieve this through two primary initiatives: The first is the stabilization of neighborhoods through rehabilitation assistance to middle-income homeowners, and the second is the empowerment of low/mod-income residents by providing them with avenues for better, higher paying jobs which allow them to actualize more of their potential.

Location

The City utilized 1990 census data in defining the NRS area, seeking the largest area of the City that was both primarily low/mod-income and residential in its make-up, as is consistent with HUD guidelines. In establishing a large footprint, the City is able to extend NRS specific programs to as many residents as possible. The NRS area includes the Cambridgeport, Riverside and Area 4 neighborhoods, as well as adjoining sections of Mid-Cambridge, Wellington-Harrington and East Cambridge. This cross-section of

Cambridge includes its most densely populated neighborhoods, its poorest neighborhoods and various commercial districts – allowing the City to achieve a greater impact and serve a maximum number of residents. Though the area is large and extends beyond several City defined Neighborhoods, it represents a large contiguous area of residents who all face similar challenges.

Objective #1: The economic empowerment of low/mod-income residents through job creation, job training and placement and educational programs.

- **Biomedical Program – Just A Start Corporation:** The Biomedical Program is built upon the Cambridge Biomedical Careers Program (CBCP) operated by a local non-profit, Just A Start Corporation, expanding training opportunities for residents of the City's NRS area. CBCP qualifies program graduates for entry-level jobs in the biomedical field and in local biotechnology companies. To qualify for the Biomedical Program, a participant must be a resident of the City's NRS area.

Just A Start tracks the outcome of these trainings to the participant served using Outcome Measurements below. The tracking consists of maintaining case files on participants with academic and lab skills test scores, career planning activities, tutoring activities and job placement efforts, as well as follow-up phone calls to participants and employers regarding participants' assimilation and job performance, after the participant is placed in a job.

The program consists of nine months of academic classes, laboratory training, job-readiness classes, and counseling followed by job placement assistance. The program includes college level classes and tutoring in biology, chemistry, biochemistry, medical terminology, computers, and laboratory techniques. Classes are held at JAS and Bunker Hill Community College (BHCC), locations close to public transportation and easily accessible to the NRS participants. Graduates are eligible for up to 18 college credits for BHCC and upon fulfillment of all requirements, receive a certificate from JAS and BHCC. The program runs once per calendar year.

In addition, career planning and job placement are an integral part of the program. Since the program began, forty-four area companies have hired almost 100 graduates as employees, temps, or interns. Job titles of graduates have included the following:

Laboratory Technician, Research Assistant, Animal Care Technician, Manufacturing Technician, Quality Control Technician, Process Technician, Purification Technician, Phlebotomist, Medical Assistant, and Pippette/Glass Cleaner.

JAS and experts in the biomedical field constantly evaluate the curriculum to ensure its relevancy to jobs in the Cambridge and metro-Boston job market.

Accomplishments: *In FY05, Just A Start Corporation enrolled a total of 30 students. Eight (8) of these students lived in the NRS area. All 8 graduated May, 2005. Of those 8, 3 have already been placed in jobs.*

Since the inception of the NRS in FY2003 the program has enrolled 23 residents of NRS area, all of which have graduated.

- **Health Care Program:** The Cambridge Health Alliance (CHA) is a regional health care system comprised of three hospitals, more than 20 primary care sites, the Cambridge Public Health Department and Network Health, a statewide managed Medicaid health plan.

FY'05 was the second year of a two-year contract between the City and CHA, to provide training services for NRS residents in a two-year program named, Cambridge Healthcare Career Advancement Program (CHCAP). The Program offered pre-college courses and training to a total of 23 Program participants interested in healthcare careers. The 23 were comprised of 16 existing CHA employees from the NRS area and 7 non-CHA employees who are residents of the NRS. The Program helps NRS residents complete pre-requisites for entry to nursing, medical coding and medical imaging schools to start them on a career path in which they can advance into higher-level jobs earning higher salaries. This reporting year, the 23 continued their course work that consists of three program levels. At Level I, participants take basic English and Math classes including English as a Second Language, if necessary. Level II consist of higher-level math, reading and writing classes. At Level III, participants take college level math, writhing and science courses. Also at Level III, participants identify individual areas of interest and begin taking appropriate classes leading to a certification in their chosen fields of study.

The goals of the program include education and training for healthcare careers to CHA incumbent workers and other workers residing in the NRS area, offering enhanced opportunities for job advancement, providing training for medical certificates and degrees ultimately leading to economic self-sufficiency. Employees currently working at the lowest entry-level jobs are being trained to enter professions in the key shortage areas, at the Alliance and elsewhere, such as laboratory technicians, nursing, medical coding and medical imaging. Program evaluation takes place twice annually.

Leveraged Funds: Leveraged Funds for CHCAP totaled \$17,700 for Academic and FY05. They are comprised of \$4,500 in Salary from CHA for Program Coordination and \$13,200 in Tuition Reimbursement from CHA employees' benefits.

Accomplishments:

Of the 23 participants enrolled in the Program since inception, 14 should “graduate” by December 2005 and 7 will remain in the Program. The requisite for graduation from the program is completion of all pre-requisite college course work and application to a college program in the healthcare career discipline of the participant’s choice, e.g. nursing, medical coding or medical imaging. Of the 14 graduates, 10 will be taking the Bunker Hill Community College (BHCC) Nursing Program Admissions Test in October ’05 with expected matriculation in Spring ’06, 1 will be entering the BHCC Medical Imaging Program in Fall ’05, 2 have received conditional acceptance to that program for Fall ’06 and 1 has taken all the pre-requisites for the Medical Imaging Program, but is having trouble passing the CPT in reading. CHCAP is seeking help for this participant. The 7 remaining in the Program need to complete at least one course to graduate. 3-4 of the 7 will be finished the end of FY06.

Of the graduated participants, 5 participants were accepted to the Alliance’s STARS program, 2 more are eligible and 2 will be eligible in fall ’06. The STARS program provides \$2,000 per year toward tuition for CHA employees enrolled in Radiology or Nursing programs. CHA requires all STARS program participants to work at the CHA 2 years for every year they are in that program, assuring that they continue working in their healthcare career of choice.

While participating in CHCAP, 6 of the 16 CHA existing employees have advanced in their positions.

Original Job Title	New Job Title
Practice Support Coordinator I	Practice Support Coordinator II
Medical Records Assistant I	Patient Access Representative I
Administrative Coordinator I	Administrator Coordinator II
Practice Support Coordinator II	Executive Assistant II
Clerk/Clerical Aide Representative I	Hospital Information Management
Administrative Coordinator II	Bone Density Medical Assistant

All of these promotions involved a pay raise and/or a move into a higher pay scale.

- **Financial Literacy Training:** The Department continued its support of Cambridge micro-enterprises and individual entrepreneurship in the NRS area by contracting with The Center for Women & Enterprise (CWE), a nonprofit organization to provide financial literacy training.

The workshop, “Making Your Money Work”, was offered in the fall (4 sessions) and spring (expanded to 6 sessions) of FY05 and focused on financial literacy training for Cambridge NRS residents. These workshops covered topics such as understanding spending habits, credit standing and repair, banking and, budgeting, and developing savings plans for business development, housing and or education. A local bank provided incentives to those who completed the workshop - calculators, free savings accounts and a small initial deposit for each individual.

Accomplishments

28 Cambridge residents from the NRS area completed the financial literacy training workshops.

Feedback from workshop clients indicated that many individuals began to understand the importance of establishing budgets, and how good credit impacts long-range goals. Some individuals began small home-based businesses as well. Other Program outcomes included:

	<u>Before</u>	<u>After</u>
Have a savings account	29.4%	100%
Know where they spend their money	65%	100%
Decreased debt/Are debt free	88.2% wanted to	82% did

- **Best Retail Practices Program:** Best Retail Practices Program is designed to assist Cambridge retailers and restaurateurs in the NRS area improve the interior appearance and design of their establishments, their marketing and the operating efficiency of their businesses. The City hired 2 consultants (sub-recipients) to provide expert advice to participants about such topics as lighting, window display, interior layout, color and signage, as well as management issues, security and marketing.

The Program was offered twice during the reporting period, in the Fall/Winter and in the Winter/Spring. The Program is divided into three parts. Part I was a Workshop offered to all Cambridge retailers and used as an outreach activity to find income eligible micro-enterprises or businesses located in the NRS to participate in Part II, which was Individual In-Store Consultations. At the Workshop the City's consultants gave a Power-Point presentation of visual examples of best retail practices and marketing strategies and provided a handout of the presentation and “tips” on marketing and design for participants to take back to their establishments. Eligibility requirements (according to HUD guidelines) were explained by City staff and applications for Part II were taken from eligible applicants.

Part II provided individual in-store consultations to eligible applicants. The consultants and EDD staff visited participant businesses, made recommendations for improvements and sent a detailed written report to the store-owners of the suggested recommendations, including helpful sketches and photographs. After a 4-week period, the businesses received a follow-up visit to address any questions and see if the recommended changes had been implemented. A written report on the follow-up visit was then sent to each participant.

Part III, the Grant Program, is a grant assistance program that offered matching grants to participants who had completed Part II of the program. The grants helped participants finance the costs of the recommended improvements to store interiors or marketing. Grants were given on a reimbursement basis for up to 80% of the cost of the improvements, to a maximum of \$5,000.

Leveraged Funds: One-half of the Program consultant's (sub-recipient) compensation was funded with City taxes and 20% of the cost of improvements funded through the Grant Program, were paid by grantees.

Accomplishments: In Fiscal Year 2005, a total of 45 businesses participated in the two Part I Workshops of the Best Retail Practice Program. 25 of the 45 continued on to Part II, Individual In-store Consultations, and of those 25, 11 received grants. Applications for grants were accepted on a rolling basis and were awarded for such improvements as a new convection oven and coffee/tea cup sleeves for a small specialty tearoom, new merchandiser display tables for a retail fish market and new dining room furniture for a photographer's wedding consultation area.

Objective #2: The stabilization of neighborhoods through assistance to homeowners earning up to 120% of median area income.

- **Home Improvement Program**

The Home Improvement Program (HIP) is a low-interest rehabilitation loan program for low and moderate-income owners of one to four-unit buildings. HUD recently approved the City's Neighborhood Revitalization Strategy (NRS) which expands the program to serve households with incomes above 80% of area median income living in low-income census tract areas. Through the HIP program owners use funds to renovate their multi or single family homes to meet HUD, State and City building code requirements with the agreement that rents will be kept affordable.

- **Rehabilitation Assistance Program**

Through this program, youth crews received hands-on rehabilitation experience by working on non-profit sponsored housing projects and the Cambridge Housing Authority's public housing sites. Just A Start administers the program with financial support from the City through the CDBG program. The RAP crews participate in activities undertaken by the Affordable Housing Development (AND) and Home Improvement Program (HIP) in the rehabilitation of homes owned by individuals earning up to 120% of area median-income.

Accomplishments: In FY 2005 Just-A-Start rehabilitated 23 units for NRS residents of which 2 units targeted families whose incomes were 80% - 120% of area median income.

In FY2005 84 youths participated in the program, receiving on the job training while assisting in the rehabilitation of 142 units in the NRS area.

CITY OF CAMBRIDGE	Page 1 of 2
Financial Summary CAPERS	
July 1, 2004 - June 30, 2005	
<u>Part I (summary of CDBG available funds):</u>	
Unexpended CDBG funds previous reporting year	3,967,186
Entitlement Grant	3,817,000
Surplus Urban Renewal Funds	0
Section 108 Loan funds (Principal Amount)	0
Program Income:	
Grantee Revolving Loan Funds	0
Grantee Other	0
Subrecipient Revolving Loan Funds	382,494
Subrecipient Other	30,338
Total Program Income	412,832
Prior Year Period Adjustments	0
Total CDBG Funds Available during reporting period	8,197,018
<u>Part II (summary CDBG expenditures):</u>	
Total expenditures	4,410,750
Total expended for Planning/Administration	632,268
Amount subject to L/M Benefit Calculation (line 26 minus line 25)	3,778,482
CDBG funds used for Section 108 P.I. payments	0
Total Expenditures (line 25 plus line 28)	4,410,750
Unexpended funds end of reporting period (line 22 minus line 29)	3,786,268
<u>Part III (L/M credit this reporting period):</u>	
Total L/M credit for <i>multi-unit</i> housing expenditures	922,211
Total from other activities qualifying as L/M	1,812,677
Total L/M expenditures for reporting period	2,734,888
Percent of total expenditures benefiting L/M persons (line 33 divided by line 25)	72%
<u>Part IV (L/M credit for multi-year certifications):</u>	
Program Years (PY) covered in certification PY 04 , PY 05, PY 06	
Cumulative amount subject to L/M benefit calculation (line 27 add to prior report)	3,778,482
Cumulative L/M expenditures (line 35 add to prior report)	2,734,888
Percent benefit to L/M persons (line 40 divided by line 39)	72%

CITY OF CAMBRIDGE	Page 2 of 2
Financial Summary CAPERS	
July 1, 2004 - June 30, 2005	
<u>Part V (Public Services CAP Calculation):</u>	
Total P.S. expenditures in reporting period	562,611
Total P.S. unliquidated obligations in reporting period	101,932
Subtotal	664,543
Total P.S. Unliquidated obligations end of previous reporting year	232,697
Net obligations for P.S.(line 13 minus line 14)	431,846
Amount of Program Income received in previous reporting year	708,632
Entitlement Grant Amount	3,817,000
Subtotal (line 16 plus line17)	4,525,632
Percent obligated for P.S.activities (line 13 divided by line16)	10%
<u>Part VI (Planning/Administration CAP calculation):</u>	
Amount subject to Planning/Admin. CAP	4,229,832
Amount expended for Planning/Admin.	632,268
Percent expended for Planning/Admin. activities (line 23 divided line 22)	15%

FY05 HOUSING ACTIVITIES
HUD Regulation 24 CFR 570.202

Activity Summary

Financial and Accomplishment Data

Year	Act#	Housing Activities	Address	Nat. Obj.	MTX	Status	Funded	DrawnIn	Balance	Hsg. Units	Low Mod	Extreme. Low
		Single Family										
2004	1003	JAS/HIP/29004/FAIRMONT	3532/207	LMH	'14A	COMPLETED 06-30-05	\$31,864	\$2,625	\$0.00	1	1	1
2004	1005	JAS/HIP/29006/CHARLES	3523/307	LMH	'14A	COMPLETED 06-30-05	\$53,755	\$48,792	\$0.00	1	1	0
2004	1006	JAS/HIP/29007/PEARL	3532/105	LMH	'14A	COMPLETED 06-30-05	\$36,336	\$6,373	\$0.00	1	1	0
2004	1194	JAS/HIP/30007/FULKERSON	3523/313	LMH	'14A	COMPLETED 06-30-05	\$1,068	\$1,068	\$0.00	1	1	0
2004	1230	JAS/HIP/30010/HARDWICK	3526/105	LMH	'14A	COMPLETED 06-30-05	\$13,147	\$13,147	\$0.00	1	1	0
2004	1110	HRI/HIP/2906/RINDGE	3549/303	LMH	'14A	COMPLETED 06-30-05	\$35,526	\$31,215	\$0.00	1	1	0
2004	1212	HRI/HIP/3002/CRAWFORD	3538/101	LMH	'14A	COMPLETED 06-30-05	\$7,757	\$7,757	\$0.00	1	1	0
2004	1236	HRI/HIP/3008/RICHDAL	3547/209	LMH	'14A	COMPLETED 06-30-05	\$15,069	\$15,069	\$0.00	1	1	0
2004	1205	JAS/RAP/28018/FULKERSON	3535/104	LMH	'14A	COMPLETED 06-30-05	\$19,677	\$19,677	\$0.00	1	1	1
		subtotal single family					\$214,198	\$145,722	\$0	9	9	2
		Multi-Family										
2004	1002	JAS/HIP/29003/ERIE	3532/109	LMH	'14B	COMPLETED 06-30-05	\$30,523	\$24,558	\$0.00	3	3	0
2004	1105	JAS/HIP/29015/GORE	3522/205	LMH	'14B	COMPLETED 06-30-05	\$224,306	\$120,868	\$0.00	2	2	0
2004	1124	HRI/HIP/2907/RICE	3548/106	LMH	'14B	COMPLETED 06-30-05	\$67,869	\$23,914	\$0.00	3	3	0
2004	1125	HRI/HIP/2908/NOTRE DAME	3549/202	LMH	'14B	COMPLETED 06-30-05	\$9,629	\$7,417	\$0.00	1	1	0
2003	1121	JAS.RAP/4472/ELM	3525/100	LMH	'14B	COMPLETED 11-09-04	\$41,250	\$0	\$0.00	6	6	0
2003	1122	JAS/RAP/1530/YORK	3434/100	LMH	'14B	COMPLETED 11-09-04	\$9,700	\$0	\$0.00	16	16	0
2003	1123	JAS/RAP/1550/YORK	3534/100	LMH	'14B	COMPLETED 11-09-04	\$5,971	\$0	\$0.00	6	6	0
2003	1126	JAS/RAP/2434/NORFOLK	3534/100	LMH	'14B	COMPLETED 11-09-04	\$3,729	\$0	\$0.00	8	8	0
2004	1200	JAS/RAP/3401/ROOSEVELT TOWERS	3527/200	LMH	'14B	COMPLETED 06-30-05	\$23,886	\$23,886	\$0.00	80	80	80
2004	1206	JAS/RAP/28003/GREEN	3535/104	LMH	'14B	COMPLETED 06-30-05	\$22,352	\$22,352	\$0.00	4	4	4
2004	992	CAHC/PROSPECT	3529/100	LMH	'14B	COMPLETED 06-30-05	\$335,556	\$0	\$0.00	21	11	0
2004	1076	CAHT/WESTERN	3534/100	LMH	'14B	COMPLETED 06-30-05	\$120,000	\$0	\$0.00	6	6	0
2004	1077	CASCAP/CAMBRIDGE STREET	3522/100	LMH	'14B	COMPLETED 06-30-05	\$300,000	\$0	\$0.00	6	6	0
2004	1141	HISTORIC PAINT GRANTS	CITYWIDE	LMH	'16A	COMPLETED 06-30-05	\$6,000.00	\$6,000	\$0	N.A.	N.A.	N.A.
		subtotal multi family					\$1,200,771	\$228,994	\$0	162	152	84
		Rehab. Administration										
2004	1095	JAS/HIP/29010/HOWARD	3535/201	LMH	'14H	COMPLETED 06-30-05	\$6,230	\$1,558	\$0.00	2	1	0
2004	1116	JAS/HIP/29016/TREMONT	3528/203	LMH	'14H	COMPLETED 06-30-05	\$5,916	\$3,343	\$0.00	2	1	0
2004	1118	JAS/HIP/29019/ROCKWELL	3534/207	LMH	'14H	COMPLETED 06-30-05	\$4,619	\$3,343	\$0.00	2	1	0
2004	1120	JAS/HIP/29021/HAMPSHIRE	3528/102	LMH	'14H	COMPLETED 06-30-05	\$9,619	\$8,343	\$0.00	1	1	0
2004	1190	JAS/HIP/30002/FIFTH	3523/305	LMH	'14H	COMPLETED 06-30-05	\$5,868	\$5,868	\$0.00	1	1	0
2004	1191	JAS/HIP/30003/ELM	3528/107	LMH	'14H	COMPLETED 06-30-05	\$5,868	\$5,868	\$0.00	3	2	0
2004	1193	JAS/HIP/30005/KINNARD	3535/105	LMH	'14H	COMPLETED 06-30-05	\$5,868	\$5,868	\$0.00	1	1	1
2004	1195	JAS/HIP/30008/WESTERN	3539/203	LMH	'14H	COMPLETED 06-30-05	\$567	\$567	\$0.00	3	3	0
2004	1196	JAS/HIP/30009/WATSON	3532/102	LMH	'14H	COMPLETED 06-30-05	\$567	\$567	\$0.00	1	1	0
2004	1231	JAS/HIP/30011/RIVER	3534/207	LMH	'14H	COMPLETED 06-30-05	\$4,147	\$4,147	\$0.00	1	1	0
2004	1248	JAS/HIP/30018/BERSHIRE	3526/109	LMH	'14H	COMPLETED 06-30-05	\$1,279	\$1,279	\$0.00	1	1	0
2004	1210	HRI/HIP/2910/CEDAR	3549/106	LMH	'14H	COMPLETED 06-30-05	\$961	\$961	\$0.00	0	0	0
2004	1211	HRI/HIP/3001/CEDAR	3549/106	LMH	'14H	COMPLETED 06-30-05	\$657	\$657	\$0.00	0	0	0
2004	1213	HRI/HIP/3003/CEDAR	3549/106	LMH	'14H	COMPLETED 06-30-05	\$1,013	\$1,013	\$0.00	0	0	0
2004	1229	HRI/HIP/3006/SARGENT	3549/205	LMH	'14H	COMPLETED 06-30-05	\$319	\$319	\$0.00	0	0	0
2004	1014	JAS/AHD/2952-2953/COLUMBIA	3525/105	LMH	'14H	COMPLETED 06-30-05	\$20,544	\$0	\$0.00	2	2	0

FY05 HOUSING ACTIVITIES
HUD Regulation 24 CFR 570.202

Activity Summary

Financial and Accomplishment Data

Year	Act#	Housing Activities	Address	Nat. Obj.	MTX	Status	Funded	DrawnIn	Balance	Hsg. Units	Low Mod	Extreme. Low
2004	1226	JAS/AHD/3157/BOLTON	3546/113	LMH	'14H	COMPLETED 06-30-05	\$17,724	\$17,724	\$0.00	1	1	0
2004	963	HRI/AHD/CAST	3525/217	LMH	'14H	COMPLETED 06-30-05	\$91,634	\$3,454	\$0.00	42	40	0
2004	967	HRI/AHD/SULLIVAN PLUMBING	3521/100	LMH	'14H	COMPLETED 06-30-05	\$15,371	\$539	\$0.00	0	0	0
2004	1042	HRI/AHD/MEMORIAL	3534/201	LMH	'14H	COMPLETED 06-30-05	\$18,329	\$6,456	\$0.00	0	0	0
2004	1043	HRI/AHD/AUBURN COURT	3532/100	LMH	'14H	COMPLETED 06-30-05	\$3,626	\$61	\$0.00	0	0	0
2004	1218	HRI/AHD/WILLIAMS	3533/101	LMH	'14H	COMPLETED 06-30-05	\$3,468	\$3,468	\$0.00	0	0	0
2004	1219	HRI/AHD/ALLSTON	3500 151	LMH	'14H	COMPLETED 06-30-05	\$11,397	\$11,397	\$0.00	1	1	0
2004	1241	HRI/AHD/PLEASANT	3525/107	LMH	'14H	COMPLETED 06-30-05	\$1,145	\$1,145	\$0.00	1	1	0
2004	1243	HRI/AHD/FRANKLIN	3530/309	LMH	'14H	COMPLETED 06-30-05	\$6,894	\$6,894	\$0.00	1	1	0
2004	1244	HRI/AHD/RIVER	3534/206	LMH	'14H	COMPLETED 06-30-05	\$393	\$393	\$0.00	0	0	0
2004	794	CNAHS/AHD/AUBURN STREET	3531/309	LMH	'14H	COMPLETED 06-30-05	\$28,033	\$391	\$0.00	13	13	8
2004	945	CNAHS/AHD/CAMBRIDGE	3521/204	LMH	'14H	COMPLETED 06-30-05	\$6,140	\$2,015	\$0.00	0	0	0
2004	948	CNAHS/AHD/LAUREL	3534/208	LMH	'14H	COMPLETED 06-30-05	\$22,171	\$8,284	\$0.00	6	6	0
2004	951	CNAHS/AHD/CLIFTON	3549/407	LMH	'14H	COMPLETED 06-30-05	\$32,740	\$78	\$0.00	4	2	0
2004	953	CNAHS/AHD/GORE	3521/204	LMH	'14H	COMPLETED 06-30-05	\$32,542	\$21,753	\$0.00	6	2	0
2004	954	CNAHS/AHD/HURLEY	3523/307	LMH	'14H	COMPLETED 06-30-05	\$12,427	\$235	\$0.00	3	3	0
2004	991	CNAHS/AHD/MILTON	3550/405	LMH	'14H	COMPLETED 06-30-05	\$15,917	\$3,519	\$0.00	2	2	0
2004	1046	CNAHS/AHD/LOCKE	3550/308	LMH	'14H	COMPLETED 06-30-05	\$10,680	\$8,766	\$0.00	0	0	0
2004	1101	CNAHS/CHARLES ST.	3523/100	LMH	'14H	COMPLETED 06-30-05	\$68,168	\$65,765	\$0.00	0	2	0
2004	1108	CNAHS/PD11/SPRING	3521/113	LMH	'14H	COMPLETED 06-30-05	\$28,039	\$24,707	\$0.00	6	2	0
2004	1197	JAS/HIP/REHAB SERVICES	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$49,497	\$49,497	\$0.00	N.A.	N.A.	N.A.
2004	1198	JAS/HIP/REHAB ADMINISTRATION	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$30,657	\$30,657	\$0.00	N.A.	N.A.	N.A.
2004	1215	HRI/HIP/REHAB SERVICES	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$15,405	\$15,405	\$0.00	N.A.	N.A.	N.A.
2004	1216	HRI/HIP/REHAB ADMIN.	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$44,210	\$44,210	\$0.00	N.A.	N.A.	N.A.
2004	1220	HRI/AHD/REHAB SERVICES	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$23,565	\$23,565	\$0.00	N.A.	N.A.	N.A.
2004	1221	HRI/AHD/REHAB ADMIN.	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$17,091	\$17,091	\$0.00	N.A.	N.A.	N.A.
2004	1227	JAS/AHD/REHAB SERVICES	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$1,878	\$1,878	\$0.00	N.A.	N.A.	N.A.
2004	1047	CNAHS/AHD/REHAB SERVICES	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$21,012	\$10,371	\$0.00	0	0	0
2004	1048	CNAHS/AHD/REHAB ADMIN	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$54,393	\$30,000	\$0.00	0	0	0
2004	749	AFF. HSG. DEV./PROJECT COSTS/CONTRACTS	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$99,241	\$18,611	\$0	N.A.	N.A.	N.A.
2004	1136	HSG PLANNING/CDD PROJECT DELIVERY	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$111,388	\$111,388	\$0	N.A.	N.A.	N.A.
2004	1137	MULTIFAMILY/CDD PROJECT DELIVERY	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$81,185	\$81,185	\$0	N.A.	N.A.	N.A.
2004	1138	JUST A START/CDD PROJECT DELIVERY	CITYWIDE	LMH	'14H	COMPLETED 06-30-05	\$93,156	\$93,156	\$0	N.A.	N.A.	N.A.
2004	1140	HISTORIC GRANTS DELIVERY COSTS	CITYWIDE	LMH	'16A	COMPLETED 06-30-05	\$4,945.00	\$4,945.00	\$0	N.A.	N.A.	N.A.
		subtotal rehab. administration					\$1,148,502	\$762,702	\$0	106	92	9
		Public Housing										
2004	1201	JAS/RAP/3408/ROOSEVELT TOWERS	3527/200	LMH	'14C	COMPLETED 06-30-05	\$5,857	\$5,857	\$0.00	15	15	15
2004	1202	JAS/RAP/3411/ROOSEVELT TOWERS	3527/200	LMH	'14C	COMPLETED 06-30-05	\$8,663	\$8,663	\$0.00	3	3	3
2004	1203	JAS/RAP/3414/ROOSEVELT TOWERS	3527/200	LMH	'14C	COMPLETED 06-30-05	\$8,051	\$8,051	\$0.00	4	4	4
2004	1249	JAS/RAP/3501/JEFFERSON	3549/200	LMH	'14C	COMPLETED 06-30-05	\$15,516	\$15,516	\$0.00	6	6	6
2004	1250	JAS/RAP/3502/JEFFERSON	3549/200	LMH	'14C	COMPLETED 06-30-05	\$6,896	\$6,896	\$0.00	6	6	6
		subtotal public housing					\$44,982	\$44,982	\$0	34	34	34

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Activity Summary

Fianancial and Accomplishment Data

Year	Act#	Housing Activities	Address	Nat. Obj.	MTX	Status	Funded	DrawnIn	Balance	Hsg. Units	Low Mod	Extreme. Low
		Single Family										
2004	1247	JAS/HIP/30017/ALLSTON	3534/204	LMH	'14A	UNDERWAY	\$80,244	\$2,245	\$78,000	0	0	0
		subtotal single family					\$80,244	\$2,245	\$78,000	0	0	0
		Multi-Family										
2004	995	JAS/HIP/28021/PUTNAM	3535/201	LMH	'14B	UNDERWAY	\$2,642	\$0	\$0.00	0	3	3
2004	996	JAS/HIP/28022/HARDING	3527/103	LMH	'14B	UNDERWAY	\$28,698	\$6,834	\$0.00	0	2	0
2004	1001	JAS/HIP/29002/SIXTH	3532/103	LMH	'14B	UNDERWAY	\$53,289	\$7,324	\$0.00	0	2	0
2004	1004	JAS/HIP/29005/THORNDIKE	3521/113	LMH	'14B	UNDERWAY	\$62,708	\$7,745	\$0.00	3	2	0
2004	1098	JAS/HIP/29012/SEVENTH	3523/310	LMH	'14B	UNDERWAY	\$11,506	\$6,834	\$0.00	0	1	0
2004	1117	JAS/HIP/29018/TREMONT	3572/207	LMH	'14B	UNDERWAY	\$2,573	\$0	\$0.00	0	1	0
2004	1192	JAS/HIP/30004/TREMONT	3527/207	LMH	'14B	UNDERWAY	\$46,834	\$46,834	\$0.00	0	2	0
2004	1245	JAS/HIP/30015/WESTERN	3535/102	LMH	'14B	UNDERWAY	\$2,245	\$2,245	\$0.00	0	0	0
2004	957	HRI/HIP/2807/FOCH	3550/200	LMH	'14B	UNDERWAY	\$13,687	\$552	\$0.00	2	2	0
2004	1209	HRI/HIP/2909/EATON	3531/215	LMH	'14B	UNDERWAY	\$430	\$430	\$0.00	2	2	2
2004	608	CNAHS/AHD/CAMB.LAMBERT	3522/105	LMH	'14B	UNDERWAY	\$18,370	\$18,370	\$0.00	4	4	0
2004	686	CNAHS/AHD/LINCOLN	3526/211	LMH	'14B	UNDERWAY	\$59,180	\$59,180	\$0.00	0	5	0
2004	795	CNAHS/AHD/CAMBRIDGE ST	3521/205	LMH	'14B	UNDERWAY	\$446	\$446	\$0.00	0	2	0
2004	943	CNAHS/AHD/PEARL	3533/307	LMH	'14B	UNDERWAY	\$358	\$358	\$0.00	0	0	0
2004	944	CNAHS/AHD/COLUMBIA	3525/303	LMH	'14B	UNDERWAY	\$1,075	\$1,075	\$0.00	0	0	0
2004	947	CNAHS/AHD/HAMPSHIRE	3526/203	LMH	'14B	UNDERWAY	\$1,398	\$1,398	\$0.00	0	0	0
2004	950	CNAHS/AHD/SIXTH	3523/310	LMH	'14B	UNDERWAY	\$1,646	\$1,646	\$0.00	0	0	0
2004	952	CNAHS/AHD/WESTERN	3534/108	LMH	'14B	UNDERWAY	\$246	\$246	\$0.00	0	0	0
2004	1100	CNAHS/SECOND ST./PD9	3521/100	LMH	'14B	UNDERWAY	\$327	\$327	\$0.00	0	5	0
2004	1127	JAS/RAP/2328/OTIS	3534/100	LMH	'14B	UNDERWAY	\$11,187	\$11,187	\$0.00	8	8	0
		subtotal multi- family					\$318,845	\$173,030	\$0	19	41	5
		Acquisition										
2004	1199	JAS/AHD/3156/NORTH MASS. AVE.	3550/301	LMH	'14G	UNDERWAY	10,632	10,632	\$0.00	0	0	0
		subtotal acquisition					10,632	10,632	\$0	0	0	0
		Rehab Administration										
2004	1099	JAS/HIP/29014/COTTAGE	3532/106	LMH	'14H	UNDERWAY	17,242	13,021	\$0.00	0	1	0
2004	1119	JAS/HIP/29020/PROSPECT	3527/303	LMH	'14H	UNDERWAY	8,110	6,834	\$0.30	0	1	0
2004	1189	JAS/HIP/30001/KINNARD	3535/106	LMH	'14H	UNDERWAY	6,373	6,373	\$0.00	3	2	0
2004	1232	JAS/HIP/30012/BROOKLINE	3532/206	LMH	'14H	UNDERWAY	3,490	3,490	\$0.00	0	0	0
2004	1233	JAS/HIP/30013/ANDREW	3534/205	LMH	'14H	UNDERWAY	2,869	2,869	\$0.00	0	3	0
2004	1234	JAS/HIP/30014/SCIARAPPA	3523/308	LMH	'14H	UNDERWAY	2,869	2,869	\$0.00	0	2	0
2004	1246	JAS/HIP/30016/MURDOCK	3525/205	LMH	'14H	UNDERWAY	2,245	2,245	\$0.00	0	0	0
2004	1255	JAS/HIP/30019/SPRING	3521/113	LMH	'14H	UNDERWAY	461	461	\$0.00	0	1	0
2004	1256	JAS/HIP/30029/SIXTH	3523/303	LMH	'14H	UNDERWAY	461	461	\$0.00	0	1	1
2004	1257	JAS/HIP/30021/KINNARD	3535/105	LMH	'14H	UNDERWAY	461	461	\$0.00	0	0	0
2004	1037	HRI/HIP/2813/CLARK	3524/308	LMH	'14H	UNDERWAY	11,140	509	\$0.00	1	1	0
2004	1106	HRI/HIP/2904/LINE	3537/101	LMH	'14H	UNDERWAY	3,083	1,014	\$0.00	1	1	0
2004	1214	HRI/HIP/3004/TROWBRIDGE	3537/203	LMH	'14H	UNDERWAY	4,956	4,956	\$0.00	1	1	0
2004	1228	HRI/HIP/3005/CLIFTON	3549/	LMH	'14H	UNDERWAY	233	233	\$0.00	0	0	0

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Fianancial and Accomplishment Data

Year	Act#	Housing Activities	Address	Nat. Obj.	MTX	Status	Funded	DrawnIn	Balance	Hsg. Units	Low Mod	Extreme. Low
2004	1235	HRI/HIP/CHERRY/3007	3531/213	LMH	'14H	UNDERWAY	3,585	3,585	\$0.00	0	1	1
2004	1240	HRI/HIP/3009/REED	3549/102	LMH	'14H	UNDERWAY	1,813	1,813	\$0.00	0	1	0
2004	973	JAS/AHD/2750/PROSPECT	3530/102	LMH	'14H	UNDERWAY	203,463	135,758	\$0.00	13	13	0
2004	1094	JAS/AHD/2954/ALEWIFE	3546/206	LMH	'14H	UNDERWAY	29,295	12,131	\$0.00	0	0	0
2004	787	HRI/AHD/HARVARD PROPERTIES	CITYWIDE	LMH	'14H	UNDERWAY	177,317	31,999	\$0.00	0	3	1
2004	788	HRI/AHD/BEDRIC PROPERTIES	CITYWIDE	LMH	'14H	UNDERWAY	144,982	23,593	\$0.00	0	1	1
2004	968	HRI/AHD/FOGARTY	3525/200	LMH	'14H	UNDERWAY	30,444	16,077	\$0.00	0	0	0
2004	971	HR/AHD/MASS. AVE.	3538/200	LMH	'14H	UNDERWAY	23,148	15,491	\$0.00	0	3	5
2004	976	HRI/AHD/WARE STREET	3538/200	LMH	'14H	UNDERWAY	44,209	14,231	\$0.00	9	9	0
2004	1103	HRI/AHD/TROLLEY SQ.	3550/100	LMH	'14H	UNDERWAY	547,862	539,193	\$0.00	0	0	0
2004	1242	HRI/AHD/COLUMBIA	35XX/XXX	LMH	'14H	UNDERWAY	677	677	\$0.00	6	0	0
2004	798	CNAHS/AHD/PUTNAM	3534/110	LMH	'14H	UNDERWAY	\$668	\$0	\$0.00	0	11	0
2004	942	CNAHS/AHD/GILMORE	3534/104	LMH	'14H	UNDERWAY	\$1,280	\$0	\$0.00	0	0	0
2004	946	CNAHS/AHD/MARCELLA	3526/102	LMH	'14H	UNDERWAY	\$12,869	\$492	\$0.00	0	8	0
2004	949	CNAHS/AHD/SIXTH	3522/101	LMH	'14H	UNDERWAY	\$12,456	\$0	\$0.00	0	0	0
2004	974	CNAHS/SCIARAPPA	3523/307	LMH	'14H	UNDERWAY	\$3,105	\$532	\$0.00	0	0	0
2004	1109	CNAHS/PD12/5TH	3522/111	LMH	'14H	UNDERWAY	\$6,048	\$5,863	\$0.00	0	1	0
2004	1217	CNAHS/AHD/FOURTH	3523/308	LMH	'14H	UNDERWAY	\$2,799	\$2,799	\$0.00	0	4	0
		subtotal rehab. administration					\$1,310,013	\$850,029	\$0	34	69	9
		Public Housing										
2004	1204	JAS/RAP/3410/WASHINGTON ELMS	3525/200	LMH	'14C	UNDERWAY	\$1,541	\$1,541	\$0.00	9	9	9
		subtotal public housing					\$1,541	\$1,541	\$0	9	9	9

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Household Characteristics

Year	Act#	Housing Activities	Fem HseHld	White	WhiteH	Black	BlackH	Asian	AiAn	BlackW	OtherMR	AsianPI	HispanicH
		Single Family											
2004	1003	JAS/HIP/29004/FAIRMONT	1	0	0	1	0	0	0	0	0	0	0
2004	1005	JAS/HIP/29006/CHARLES	1	0	0	1	0	0	0	0	0	0	0
2004	1006	JAS/HIP/29007/PEARL	1	1	0	0	0	0	0	0	0	0	0
2004	1194	JAS/HIP/30007/FULKERSON	0	1	0	0	0	0	0	0	0	0	0
2004	1230	JAS/HIP/30010/HARDWICK	1	0	0	1	0	0	0	0	0	0	0
2004	1110	HRI/HIP/2906/RINDGE	0	0	0	0	0	0	0	0	0	0	0
2004	1212	HRI/HIP/3002/CRAWFORD	0	0	0	0	0	0	0	0	0	0	0
2004	1236	HRI/HIP/3008/RICHDAL	0	0	0	0	0	0	0	0	0	0	0
2004	1205	JAS/RAP/28018/FULKERSON	1	0	0	1	0	0	0	0	0	0	0
		subtotal single family	5	2	0	4	0	0	0	0	0	0	0
		Multi-Family											
2004	1002	JAS/HIP/29003/ERIE	2	2	0	1	0	0	0	0	0	0	0
2004	1105	JAS/HIP/29015/GORE	1	2	0	0	0	0	0	0	0	0	0
2004	1124	HRI/HIP/2907/RICE	0	1	0	0	0	0	0	0	0	0	0
2004	1125	HRI/HIP/2908/NOTRE DAME	0	0	0	3	0	0	0	0	0	0	0
2003	1121	JAS.RAP/4472/ELM	6	0	0	0	0	0	0	0	0	0	6
2003	1122	JAS/RAP/1530/YORK	0	0	16	0	0	0	0	0	0	0	16
2003	1123	JAS/RAP/1550/YORK	6	0	0	0	0	0	0	0	0	0	6
2003	1126	JAS/RAP/2434/NORFOLK	0	0	8	0	0	0	0	0	0	0	8
2004	1200	JAS/RAP/3401/ROOSEVELT TOWERS	80	0	35	15	0	40	3	0	0	22	0
2004	1206	JAS/RAP/28003/GREEN	4	0	4	0	0	4	0	0	0	0	0
2004	992	CAHC/PROSPECT	0	21	0	0	0	0	0	0	0	0	0
2004	1076	CAHT/WESTERN	0	0	0	6	0	0	0	0	0	0	0
2004	1077	CASCAP/CAMBRIDGE STREET	0	3	0	3	0	0	0	0	0	0	0
2004	1141	HISTORIC PAINT GRANTS	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
		subtotal multi family	99	29	63	28	0	44	3	0	0	22	36
		Rehab. Administration											
2004	1095	JAS/HIP/29010/HOWARD	0	2	0	0	0	0	0	0	0	0	0
2004	1116	JAS/HIP/29016/TREMONT	1	2	0	0	0	0	0	0	0	0	0
2004	1118	JAS/HIP/29019/ROCKWELL	2	1	0	1	0	0	0	0	0	0	0
2004	1120	JAS/HIP/29021/HAMPSHIRE	0	1	1	0	0	0	0	0	0	0	0
2004	1190	JAS/HIP/30002/FIFTH	0	1	0	0	0	0	0	0	0	0	0
2004	1191	JAS/HIP/30003/ELM	0	3	2	0	0	0	0	0	0	0	0
2004	1193	JAS/HIP/30005/KINNARD	0	1	0	0	0	0	0	0	0	0	0
2004	1195	JAS/HIP/30008/WESTERN	0	3	0	0	0	0	0	0	0	0	0
2004	1196	JAS/HIP/30009/WATSON	0	1	0	0	0	0	0	0	0	0	0
2004	1231	JAS/HIP/30011/RIVER	0	0	0	1	0	0	0	0	0	0	0
2004	1248	JAS/HIP/30018/BERSHIRE	1	1	0	0	0	0	0	0	0	0	0
2004	1210	HRI/HIP/2910/CEDAR	1	1	0	0	0	0	0	0	0	0	0
2004	1211	HRI/HIP/3001/CEDAR	0	0	0	0	0	0	0	0	0	0	0
2004	1213	HRI/HIP/3003/CEDAR	1	1	0	0	0	0	0	0	0	0	0
2004	1229	HRI/HIP/3006/SARGENT	0	0	0	0	0	0	0	0	0	0	0
2004	1014	JAS/AHD/2952-2953/COLUMBIA	0	1	0	1	0	0	0	0	0	0	0

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Household Characteristics

Year	Act#	Housing Activities	Fem HseHld	White	WhiteH	Black	BlackH	Asian	AiAn	BlackW	OtherMR	AsianPI	HispanicH
2004	1226	JAS/AHD/3157/BOLTON	1	0	0	1	0	0	0	0	0	0	0
2004	963	HRI/AHD/CAST	0	42	0	0	0	0	0	0	0	0	0
2004	967	HRI/AHD/SULLIVAN PLUMBING	0	0	0	0	0	0	0	0	0	0	0
2004	1042	HRI/AHD/MEMORIAL	0	0	0	0	0	0	0	0	0	0	0
2004	1043	HRI/AHD/AUBURN COURT	0	0	0	0	0	0	0	0	0	0	0
2004	1218	HRI/AHD/WILLIAMS	0	0	0	0	0	0	0	0	0	0	0
2004	1219	HRI/AHD/ALLSTON	0	1	0	0	0	0	0	0	0	0	0
2004	1241	HRI/AHD/PLEASANT	0	1	0	0	0	0	0	0	0	0	0
2004	1243	HRI/AHD/FRANKLIN	0	1	1	0	0	0	0	0	0	0	0
2004	1244	HRI/AHD/RIVER	0	0	0	0	0	0	0	0	0	0	0
2004	794	CNAHS/AHD/AUBURN STREET	1	6	3	3	0	1	0	0	0	0	3
2004	945	CNAHS/AHD/CAMBRIDGE	0	0	0	0	0	0	0	0	0	0	0
2004	948	CNAHS/AHD/LAUREL	3	4	0	1	0	0	0	0	1	0	0
2004	951	CNAHS/AHD/CLIFTON	3	3	0	1	0	0	0	0	0	0	0
2004	953	CNAHS/AHD/GORE	0	6	0	0	0	0	0	0	0	0	0
2004	954	CNAHS/AHD/HURLEY	2	3	0	0	0	0	0	0	0	0	0
2004	991	CNAHS/AHD/MILTON	2	2	0	0	0	0	0	0	0	0	0
2004	1046	CNAHS/AHD/LOCKE	0	2	0	0	0	0	0	0	0	0	0
2004	1101	CNAHS/CHARLES ST.	1	2	0	0	0	0	0	0	0	0	0
2004	1108	CNAHS/PD11/SPRING	2	5	0	1	0	0	0	0	0	0	0
2004	1197	JAS/HIP/REHAB SERVICES	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1198	JAS/HIP/REHAB ADMINISTRATION	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1215	HRI/HIP/REHAB SERVICES	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1216	HRI/HIP/REHAB ADMIN.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1220	HRI/AHD/REHAB SERVICES	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1221	HRI/AHD/REHAB ADMIN.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1227	JAS/AHD/REHAB SERVICES	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1047	CNAHS/AHD/REHAB SERVICES	0	0	0	0	0	0	0	0	0	0	0
2004	1048	CNAHS/AHD/REHAB ADMIN	0	0	0	0	0	0	0	0	0	0	0
2004	749	AFF. HSG. DEV./PROJECT COSTS/CONTRACTS	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1136	HSG PLANNING/CDD PROJECT DELIVERY	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1137	MULTIFAMILY/CDD PROJECT DELIVERY	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1138	JUST A START/CDD PROJECT DELIVERY	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
2004	1140	HISTORIC GRANTS DELIVERY COSTS	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
		subtotal rehab. administration	21	97	7	10	0	1	0	0	1	0	3
		Public Housing											
2004	1201	JAS/RAP/3408/ROOSEVELT TOWERS	15	0	0	15	0	0	0	0	0	0	0
2004	1202	JAS/RAP/3411/ROOSEVELT TOWERS	3	0	2	0	0	3	0	0	0	0	0
2004	1203	JAS/RAP/3414/ROOSEVELT TOWERS	4	0	1	1	0	3	0	0	0	0	0
2004	1249	JAS/RAP/3501/JEFFERSON	6	0	1	0	0	4	2	0	0	0	0
2004	1250	JAS/RAP/3502/JEFFERSON	6	0	1	0	0	4	2	0	0	0	0
		subtotal public housing	34	0	5	16	0	14	4	0	0	0	0

Activity Summary

Year	Act#	Housing Activities	Fem HseHld	White	WhiteH	Black	BlackH	Asian	AiAn	BlackW	OtherMR	AsianPI	HispanicH
		Single Family											
2004	1247	JAS/HIP/30017/ALLSTON	1	1	0	0	0	0	0	0	0	0	0
		subtotal single family	1	1	0	0	0	0	0	0	0	0	0
		Multi-Family											
2004	995	JAS/HIP/28021/PUTNAM	1	1	0	2	0	0	0	0	0	0	0
2004	996	JAS/HIP/28022/HARDING	1	2	1	0	0	0	0	0	0	0	0
2004	1001	JAS/HIP/29002/SIXTH	2	3	0	0	0	0	0	0	0	0	0
2004	1004	JAS/HIP/29005/THORNDIKE	0	2	0	0	0	0	0	0	0	0	0
2004	1098	JAS/HIP/29012/SEVENTH	2	2	0	0	0	0	0	0	0	0	0
2004	1117	JAS/HIP/29018/TREMONT	1	2	0	0	0	0	0	0	0	0	0
2004	1192	JAS/HIP/30004/TREMONT	0	2	0	0	0	0	0	0	0	0	0
2004	1245	JAS/HIP/30015/WESTERN	0	0	0	1	0	0	0	0	0	0	0
2004	957	HRI/HIP/2807/FOCH	1	2	0	0	0	0	0	0	0	0	0
2004	1209	HRI/HIP/2909/EATON	2	0	0	2	0	0	0	0	0	0	0
2004	608	CNAHS/AHD/CAMB.LAMBERT	0	4	0	0	0	0	0	0	0	0	0
2004	686	CNAHS/AHD/LINCOLN	3	3	0	0	0	0	0	0	0	0	2
2004	795	CNAHS/AHD/CAMBRIDGE ST	0	4	0	0	0	0	0	0	0	0	0
2004	943	CNAHS/AHD/PEARL	0	0	0	0	0	0	0	0	0	0	0
2004	944	CNAHS/AHD/COLUMBIA	0	0	0	0	0	0	0	0	0	0	0
2004	947	CNAHS/AHD/HAMPSHIRE	0	0	0	0	0	0	0	0	0	0	0
2004	950	CNAHS/AHD/SIXTH	0	0	0	0	0	0	0	0	0	0	0
2004	952	CNAHS/AHD/WESTERN	0	0	0	0	0	0	0	0	0	0	0
2004	1100	CNAHS/SECOND ST./PD9	0	6	0	0	0	0	0	0	0	0	0
2004	1127	JAS/RAP/2328/OTIS	0	8	0	0	0	0	0	0	0	0	0
		subtotal multi- family	13	41	1	5	0	0	0	0	0	0	2
		Acquisition											
2004	1199	JAS/AHD/3156/NORTH MASS. AVE.	0	0	0	0	0	0	0	0	0	0	0
		subtotal acquisition	0	0	0	0	0	0	0	0	0	0	0
		Rehab Administration											
2004	1099	JAS/HIP/29014/COTTAGE	1	1	0	0	0	0	0	0	0	0	0
2004	1119	JAS/HIP/29020/PROSPECT	1	1	0	0	0	0	0	0	0	0	0
2004	1189	JAS/HIP/30001/KINNARD	1	1	0	1	0	1	0	0	0	0	0
2004	1232	JAS/HIP/30012/BROOKLINE	0	1	0	0	0	0	0	0	0	0	0
2004	1233	JAS/HIP/30013/ANDREW	2	0	0	3	0	0	0	0	0	0	0
2004	1234	JAS/HIP/30014/SCIARAPPA	1	2	0	0	0	0	0	0	0	0	0
2004	1246	JAS/HIP/30016/MURDOCK	1	1	0	0	0	0	0	0	0	0	0
2004	1255	JAS/HIP/30019/SPRING	1	1	0	0	0	0	0	0	0	0	0
2004	1256	JAS/HIP/30029/SIXTH	1	1	0	0	0	0	0	0	0	0	0
2004	1257	JAS/HIP/30021/KINNARD	0	0	0	0	0	0	0	0	0	0	0
2004	1037	HRI/HIP/2813/CLARK	1	0	0	1	0	0	0	0	0	0	0
2004	1106	HRI/HIP/2904/LINE	0	1									

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Activity Summary

Household Characteristics

Year	Act#	Housing Activities	Fem HseHld	White	WhiteH	Black	BlackH	Asian	AiAn	BlackW	OtherMR	AsianPI	HispanicH
2004	1235	HRI/HIP/CHERRY/3007	1	1	0	0	0	0	0	0	0	0	0
2004	1240	HRI/HIP/3009/REED	1	1	0	0	0	0	0	0	0	0	0
2004	973	JAS/AHD/2750/PROSPECT	9	3	1	3	0	3	0	0	4	0	0
2004	1094	JAS/AHD/2954/ALEWIFE	0	0	0	0	0	0	0	0	0	0	0
2004	787	HRI/AHD/HARVARD PROPERTIES	0	0	0	0	0	0	0	1	0	5	0
2004	788	HRI/AHD/BEDRIC PROPERTIES	0	0	0	0	0	0	0	0	0	2	0
2004	968	HRI/AHD/FOGARTY	0	0	0	0	0	0	0	0	0	0	0
2004	971	HR/AHD/MASS. AVE.	0	0	0	0	0	0	0	0	0	8	0
2004	976	HRI/AHD/WARE STREET	0	0	0	0	0	0	0	0	0	0	0
2004	1103	HRI/AHD/TROLLEY SQ.	0	0	0	0	0	0	0	0	0	0	0
2004	1242	HRI/AHD/COLUMBIA	0	0	0	1	1	0	0	0	0	0	0
2004	798	CNAHS/AHD/PUTNAM	6	7	0	2	0	0	0	0	0	0	2
2004	942	CNAHS/AHD/GILMORE	0	0	0	0	0	0	0	0	0	0	0
2004	946	CNAHS/AHD/MARCELLA	0	6	0	3	0	3	0	0	0	0	0
2004	949	CNAHS/AHD/SIXTH	0	0	0	0	0	0	0	0	0	0	0
2004	974	CNAHS/SCIARAPPA	0	0	0	0	0	0	0	0	0	0	0
2004	1109	CNAHS/PD12/5TH	0	1	0	0	0	0	0	0	0	0	0
2004	1217	CNAHS/AHD/FOURTH	0	4	0	0	0	0	0	0	0	0	0
		subtotal rehab. administration	27	34	1	14	1	7	0	1	4	15	2
		Public Housing											
2004	1204	JAS/RAP/3410/WASHINGTON ELMS	2	0	0	0	0	6	0	0	0	3	0
		subtotal public housing	2	0	0	0	0	6	0	0	0	3	0

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PGM	PROJ	IDIS		MTX	NTL	TOTAL		CDBG	OCCUPIED	UNITS		
YEAR	ID	ACT ID	ACTIVITY NAME	STATUS	CD	OBJ	ESTIMATED AMT	%CDBG	DRAWN AMT	TOTAL	L/M	%L/M
2004	0003	749	AFF. HSG. DEV./PROJECT COSTS/CONTRACTS	COMPLETE	14H	LMH	99,241.18	100.0	99,241.18	0	0	0.0
2004	0003	1136	HSG PLANNING/CDD PROJ. DEL/500203	COMPLETE	14H	LMH	111,387.99	100.0	111,387.99	0	0	0.0
2004	0003	1137	MULTIFAMILY/CDD PROJ. DEL./500204	COMPLETE	14H	LMH	81,185.34	100.0	81,185.34	0	0	0.0
2004	0003	1138	JUST A START/CDD PROJ. DEL/500205	COMPLETE	14H	LMH	93,155.96	100.0	93,155.96	0	0	0.0
2004	0005	912	JAS/HIP/28007/HAMPSHIRE	COMPLETE	14A	LMH	34,235.39	100.0	34,235.39	0	0	0.0
2004	0005	995	JAS/HIP/28021/PUTNAM	UNDERWAY	14B	LMH	2,642.11	100.0	2,642.11	3	3	100.0
2004	0005	996	JAS/HIP/28022/HARDING	UNDERWAY	14B	LMH	28,697.81	100.0	28,697.81	2	2	100.0
2004	0005	1001	JAS/HIP/29002/SIXTH	UNDERWAY	14B	LMH	53,289.36	100.0	53,289.36	3	2	66.6
2004	0005	1002	JAS/HIP/29003/ERIE	COMPLETE	14B	LMH	350,523.17	8.7	30,523.17	3	3	100.0
2004	0005	1003	JAS/HIP/29004/FAIRMONT	COMPLETE	14A	LMH	31,864.01	100.0	31,864.01	0	0	0.0
2004	0005	1004	JAS/HIP/29005/THORNDIKE	UNDERWAY	14B	LMH	132,707.52	47.2	62,707.52	3	2	66.6
2004	0005	1005	JAS/HIP/29006/CHARLES	COMPLETE	14A	LMH	53,754.56	100.0	53,754.56	0	0	0.0
2004	0005	1006	JAS/HIP/29007/PEARL	COMPLETE	14A	LMH	36,335.93	100.0	36,335.93	0	0	0.0
2004	0005	1095	JAS/HIP/29010/HOWARD	COMPLETE	14H	LMH	38,630.14	16.1	6,230.14	2	1	50.0
2004	0005	1098	JAS/HIP/29012/SEVENTH	UNDERWAY	14B	LMH	11,506.28	100.0	11,506.28	2	1	50.0
2004	0005	1099	JAS/HIP/29014/COTTAGE	UNDERWAY	14H	LMH	17,242.47	100.0	17,242.47	0	0	0.0
2004	0005	1105	JAS/HIP/29015/GORE	COMPLETE	14B	LMH	319,305.73	70.2	224,305.73	2	2	100.0
2004	0005	1116	JAS/HIP/29016/TREMONT	COMPLETE	14H	LMH	26,916.42	21.9	5,916.42	2	1	50.0
2004	0005	1117	JAS/HIP/29018/TREMONT	UNDERWAY	14B	LMH	2,573.02	100.0	2,573.02	2	1	50.0
2004	0005	1118	JAS/HIP/29019/ROCKWELL	COMPLETE	14H	LMH	9,619.12	48.0	4,619.12	2	1	50.0
2004	0005	1119	JAS/HIP/29020/PROSPECT	UNDERWAY	14H	LMH	8,109.91	100.0	8,109.61	0	0	0.0
2004	0005	1120	JAS/HIP/29021/HAMPSHIRE	COMPLETE	14H	LMH	9,619.12	100.0	9,619.12	0	0	0.0
2004	0005	1189	JAS/HIP/30001/KINNARD	UNDERWAY	14H	LMH	46,372.94	13.7	6,372.94	3	3	100.0
2004	0005	1190	JAS/HIP/30002/FIFTH	COMPLETE	14H	LMH	5,867.68	100.0	5,867.68	0	0	0.0
2004	0005	1191	JAS/HIP/30003/ELM	COMPLETE	14H	LMH	13,867.68	42.3	5,867.68	3	2	66.6
2004	0005	1192	JAS/HIP/30004/TREMONT	UNDERWAY	14B	LMH	46,833.89	100.0	46,833.89	2	1	50.0
2004	0005	1193	JAS/HIP/30005/KINNARD	COMPLETE	14H	LMH	5,867.68	100.0	5,867.68	0	0	0.0
2004	0005	1194	JAS/HIP/30007/FULKERSON	COMPLETE	14A	LMH	1,067.55	100.0	1,067.55	0	0	0.0
2004	0005	1195	JAS/HIP/30008/WESTERN	COMPLETE	14H	LMH	566.70	100.0	566.70	0	0	0.0
2004	0005	1196	JAS/HIP/30009/WATSON	COMPLETE	14H	LMH	566.70	100.0	566.70	0	0	0.0
2004	0005	1197	JAS/HIP/REHAB SERVICES	UNDERWAY	14H	LMH	49,496.89	100.0	49,496.89	0	0	0.0
2004	0005	1198	JAS/HIP/REHAB ADMINISTRATION	UNDERWAY	14H	LMH	30,656.81	100.0	30,656.81	0	0	0.0
2004	0005	1230	JAS/HIP/30010/HARDWICK	COMPLETE	14A	LMH	13,146.67	100.0	13,146.67	0	0	0.0
2004	0005	1231	JAS/HIP/30011/RIVER	COMPLETE	14H	LMH	4,146.67	100.0	4,146.67	0	0	0.0
2004	0005	1232	JAS/HIP/30012/BROOKLINE	UNDERWAY	14H	LMH	3,490.49	100.0	3,490.49	0	0	0.0
2004	0005	1233	JAS/HIP/30013/ANDREW	UNDERWAY	14H	LMH	2,868.81	100.0	2,868.81	3	3	100.0
2004	0005	1234	JAS/HIP/30014/SCIARAPPA	UNDERWAY	14H	LMH	2,868.81	100.0	2,868.81	2	2	100.0
2004	0005	1245	JAS/HIP/30015/WESTERN	UNDERWAY	14B	LMH	152,244.73	1.4	2,244.73	2	2	100.0
2004	0005	1246	JAS/HIP/30016/MURDOCK	UNDERWAY	14H	LMH	2,244.73	100.0	2,244.73	0	0	0.0
2004	0005	1247	JAS/HIP/30017/ALLSTON	UNDERWAY	14A	LMH	80,244.43	100.0	2,244.73	0	0	0.0
2004	0005	1248	JAS/HIP/30018/BERSHIRE	COMPLETE	14H	LMH	1,278.52	100.0	1,278.52	0	0	0.0
2004	0005	1255	JAS/HIP/30019/SPRING	UNDERWAY	14H	LMH	460.95	100.0	460.95	0	0	0.0
2004	0005	1256	JAS/HIP/30029/SIXTH	UNDERWAY	14H	LMH	460.95	100.0	460.95	0	0	0.0
2004	0005	1257	JAS/HIP/30021/KINNARD	UNDERWAY	14H	LMH	20,460.95	2.2	460.95	3	3	100.0
2004	0006	957	HRI/HIP/2807/FOCH	UNDERWAY	14B	LMH	34,787.00	39.3	13,687.00	2	2	100.0

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PGM	PROJ	IDIS		MTX	NTL	TOTAL		CDBG	OCCUPIED	UNITS		
YEAR	ID	ACT ID	ACTIVITY NAME	STATUS	CD	OBJ	ESTIMATED AMT	%CDBG	DRAWN AMT	TOTAL	L/M	%L/M
2004	0006	998	HRI/HIP/2811/CONCORD	COMPLETE	14H	LMH	32,233.00	6.9	2,233.00	0	0	0.0
2004	0006	1037	HRI/HIP/2813/CLARK	UNDERWAY	14H	LMH	11,140.00	100.0	11,140.00	0	0	0.0
2004	0006	1106	HRI/HIP/2904/LINE	UNDERWAY	14H	LMH	22,253.00	13.8	3,083.00	2	2	100.0
2004	0006	1110	HRI/HIP/2906/RINDGE	COMPLETE	14A	LMH	35,526.00	100.0	35,526.00	0	0	0.0
2004	0006	1124	HRI/HIP/2907/RICE	COMPLETE	14B	LMH	94,369.00	71.9	67,869.00	3	3	100.0
2004	0006	1125	HRI/HIP/2908/NOTRE DAME	COMPLETE	14B	LMH	45,630.00	21.1	9,629.00	1	1	100.0
2004	0006	1209	HRI/HIP/2909/EATON	UNDERWAY	14B	LMH	430.00	100.0	430.00	2	2	100.0
2004	0006	1210	HRI/HIP/2910/CEDAR	COMPLETE	14H	LMH	961.00	100.0	961.00	0	0	0.0
2004	0006	1211	HRI/HIP/3001/CEDAR	COMPLETE	14H	LMH	657.00	100.0	657.00	0	0	0.0
2004	0006	1212	HRI/HIP/3002/CRAWFORD	COMPLETE	14A	LMH	7,757.00	100.0	7,757.00	0	0	0.0
2004	0006	1213	HRI/HIP/3003/CEDAR	COMPLETE	14H	LMH	1,013.00	100.0	1,013.00	0	0	0.0
2004	0006	1214	HRI/HIP/3004/TROWBRIDGE	UNDERWAY	14H	LMH	22,959.00	21.5	4,956.00	2	2	100.0
2004	0006	1215	HRI/HIP/REHAB SERVICES	UNDERWAY	14H	LMH	15,405.00	100.0	15,405.00	0	0	0.0
2004	0006	1216	HRI/HIP/REHAB ADMIN.	UNDERWAY	14H	LMH	44,210.00	100.0	44,210.00	0	0	0.0
2004	0006	1228	HRI/HIP/3005/CLIFTON	UNDERWAY	14H	LMH	233.00	100.0	233.00	0	0	0.0
2004	0006	1229	HRI/HIP/3006/SARGENT	COMPLETE	14H	LMH	319.00	100.0	319.00	0	0	0.0
2004	0006	1235	HRI/HIP/CHERRY/3007	UNDERWAY	14H	LMH	3,585.00	100.0	3,585.00	0	0	0.0
2004	0006	1236	HRI/HIP/RICHDALE/3008	COMPLETE	14A	LMH	15,069.00	100.0	15,069.00	0	0	0.0
2004	0006	1240	HRI/HIP/3009/REED	UNDERWAY	14H	LMH	1,813.00	100.0	1,813.00	0	0	0.0
2004	0007	482	JAS/AHD/2440/SQ. NUT	UNDERWAY	14B	LMH	6,716,747.60	10.6	716,747.60	20	20	100.0
2004	0007	588	JAS/AHD/2545/NORBREGAS	UNDERWAY	14B	LMH	3,606,257.30	8.4	306,257.30	8	8	100.0
2004	0007	617	JAS/AHD/2646/LOCHOULAS	UNDERWAY	14H	LMH	14,762.56	100.0	14,762.56	0	0	0.0
2004	0007	817	JAS/AHD/2542/BOLTON	UNDERWAY	14H	LMH	2,264,748.11	3.3	69,507.23	6	6	100.0
2004	0007	853	JAS/AHD/2747/68 BOLTON	UNDERWAY	14B	LMH	1,800,000.00	0.0	0.00	6	6	100.0
2004	0007	973	JAS/AHD/2750/PROSPECT	UNDERWAY	14H	LMH	4,483,463.18	4.5	203,463.18	13	13	100.0
2004	0007	1014	JAS/AHD/2952-2953/COLUMBIA	COMPLETE	14H	LMH	20,543.88	100.0	20,543.88	0	0	0.0
2004	0007	1094	JAS/AHD/2954/ALEWIFE	UNDERWAY	14H	LMH	3,086,295.49	0.9	29,295.49	8	8	100.0
2004	0007	1199	JAS/AHD/3156/NORTH MASS. AVE.	UNDERWAY	14G	LMH	5,079,632.37	0.2	10,632.37	14	14	100.0
2004	0007	1226	JAS/AHD/3157/BOLTON	COMPLETE	14H	LMH	17,724.43	100.0	17,724.43	0	0	0.0
2004	0007	1227	JA/AHD/REHAB SERVICES	UNDERWAY	14H	LMH	1,877.88	100.0	1,877.88	0	0	0.0
2004	0008	787	HRI/AHD/HARVARD PROPERTIES	UNDERWAY	14H	LMH	177,317.00	100.0	177,317.00	100	100	100.0
2004	0008	788	HRI/AHD/BEDRIC PROPERTIES	UNDERWAY	14H	LMH	12,744,982.00	1.1	144,982.00	63	59	93.6
2004	0008	963	HRI/AHD/CAST	COMPLETE	14H	LMH	11,091,634.00	0.8	91,634.00	42	42	100.0
2004	0008	967	HRI/AHD/SULLIVAN PLUMBING	COMPLETE	14H	LMH	15,371.00	100.0	15,371.00	0	0	0.0
2004	0008	968	HRI/AHD/FOGARTY	UNDERWAY	14H	LMH	10,030,444.00	0.3	30,444.00	17	17	100.0
2004	0008	971	HR/AHD/MASS. AVE.	UNDERWAY	14H	LMH	297,130.00	7.7	23,148.00	8	8	100.0
2004	0008	976	HRI/AHD/WARE STREET	UNDERWAY	14H	LMH	644,209.00	6.8	44,209.00	56	56	100.0
2004	0008	1042	HRI/AHD/MEMORIAL	COMPLETE	14H	LMH	18,329.00	100.0	18,329.00	0	0	0.0
2004	0008	1043	HRI/AHD/AUBURN COURT	COMPLETE	14H	LMH	3,626.00	100.0	3,626.00	0	0	0.0
2004	0008	1103	HRI/AHD/TROLLEY SQ.	UNDERWAY	14H	LMH	15,547,862.00	3.5	547,862.00	35	32	91.4
2004	0008	1218	HRI/AHD/WILLIAMS	COMPLETE	14H	LMH	3,468.00	100.0	3,468.00	0	0	0.0
2004	0008	1219	HRI/AHD/ALLSTON	COMPLETE	14H	LMH	11,397.00	100.0	11,397.00	0	0	0.0
2004	0008	1220	HRI/AHD/REHAB SERVICES	UNDERWAY	14H	LMH	23,565.00	100.0	23,565.00	0	0	0.0
2004	0008	1221	HRI/AHD/REHAB ADMIN.	UNDERWAY	14H	LMH	17,091.00	100.0	17,091.00	0	0	0.0
2004	0008	1241	HRI/AHD/PLEASANT	COMPLETE	14H	LMH	4,945.00	23.1	1,145.00	1	1	100.0

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YEAR	ID	ACT ID	ACTIVITY NAME	STATUS	CD	OBJ	ESTIMATED AMT	%CDBG	DRAWN AMT	TOTAL	L/M	%L/M
2004	0008	1242	HRI/AHD/COLUMBIA	UNDERWAY	14H	LMH	14,327.00	4.7	677.00	1	1	100.0
2004	0008	1243	HRI/AHD/FRANKLIN	COMPLETE	14H	LMH	6,894.00	100.0	6,894.00	0	0	0.0
2004	0008	1244	HRI/AHD/RIVER	COMPLETE	14H	LMH	393.00	100.0	393.00	0	0	0.0
2004	0009	608	CNAHS/AHD/CAMB.LAMBERT	UNDERWAY	14B	LMH	707,370.00	2.5	18,370.00	4	4	100.0
2004	0009	686	CNAHS/AHD/LINCOLN	UNDERWAY	14B	LMH	1,289,180.00	4.5	59,180.00	6	5	83.3
2004	0009	794	CNAHS/AHD/AUBURN STREET	COMPLETE	14H	LMH	125,533.00	22.3	28,033.00	13	13	100.0
2004	0009	795	CNAHS/AHD/CAMBRIDGE ST	UNDERWAY	14B	LMH	28,046.00	1.5	446.00	4	2	50.0
2004	0009	798	CNAHS/AHD/PUTNAM	UNDERWAY	14H	LMH	668.00	100.0	668.00	11	11	100.0
2004	0009	942	CNAHS/AHD/GILMORE	UNDERWAY	14H	LMH	1,280.00	100.0	1,280.00	3	3	100.0
2004	0009	943	CNAHS/AHD/PEARL	UNDERWAY	14B	LMH	358.00	100.0	358.00	10	10	100.0
2004	0009	944	CNAHS/AHD/COLUMBIA	UNDERWAY	14B	LMH	1,075.00	100.0	1,075.00	2	1	50.0
2004	0009	945	CNAHS/AHD/CAMBRIDGE	COMPLETE	14H	LMH	6,140.00	100.0	6,140.00	0	0	0.0
2004	0009	946	CNAHS/AHD/MARCELLA	UNDERWAY	14H	LMH	242,869.00	5.2	12,869.00	12	8	66.6
2004	0009	947	CNAHS/AHD/HAMPSHIRE	UNDERWAY	14B	LMH	1,398.00	100.0	1,398.00	3	2	66.6
2004	0009	948	CNAHS/AHD/LAUREL	COMPLETE	14H	LMH	398,061.33	5.5	22,171.33	6	6	100.0
2004	0009	949	CNAHS/AHD/SIXTH	UNDERWAY	14H	LMH	12,455.67	100.0	12,455.67	3	2	66.6
2004	0009	950	CNAHS/AHD/SIXTH	UNDERWAY	14B	LMH	1,646.00	100.0	1,646.00	3	2	66.6
2004	0009	951	CNAHS/AHD/CLIFTON	COMPLETE	14H	LMH	32,740.00	100.0	32,740.00	4	2	50.0
2004	0009	952	CNAHS/AHD/WESTERN	UNDERWAY	14B	LMH	246.00	100.0	246.00	3	2	66.6
2004	0009	953	CNAHS/AHD/GORE	COMPLETE	14H	LMH	107,542.00	30.2	32,542.00	6	2	33.3
2004	0009	954	CNAHS/AHD/HURLEY	COMPLETE	14H	LMH	62,427.00	19.9	12,427.00	3	3	100.0
2004	0009	974	CNAHS/SCIARAPPA	UNDERWAY	14H	LMH	3,105.00	100.0	3,105.00	8	8	100.0
2004	0009	991	CNAHS/AHD/MILTON	COMPLETE	14H	LMH	84,167.00	18.9	15,917.00	2	2	100.0
2004	0009	1046	CNAHS/AHD/LOCKE	COMPLETE	14H	LMH	10,680.00	100.0	10,680.00	2	0	0.0
2004	0009	1047	CNAHS/AHD/REHAB SERVICES	UNDERWAY	14H	LMH	21,012.00	100.0	21,012.00	0	0	0.0
2004	0009	1048	CNAHS/AHD/REHAB ADMIN	UNDERWAY	14H	LMH	54,393.00	100.0	54,393.00	0	0	0.0
2004	0009	1100	CNAHS/SECOND ST./PD9	UNDERWAY	14B	LMH	327.00	100.0	327.00	6	6	100.0
2004	0009	1101	CNAHS/CHARLES ST.	COMPLETE	14H	LMH	68,168.00	100.0	68,168.00	0	0	0.0
2004	0009	1108	CNAHS/PD11/SPRING	COMPLETE	14H	LMH	68,039.00	41.2	28,039.00	6	2	33.3
2004	0009	1109	CNAHS/PD12/5TH	UNDERWAY	14H	LMH	42,048.00	14.3	6,048.00	2	1	50.0
2004	0009	1127	JAS/RAP/2328/OTIS	UNDERWAY	14B	LMH	11,187.06	100.0	11,187.06	8	8	100.0
2004	0009	1217	CNAHS/AHD/FOURTH	UNDERWAY	14H	LMH	102,799.00	2.7	2,799.00	4	4	100.0
2004	0010	1200	JAS/RAP/3401/ROOSEVELT TOWERS	COMPLETE	14B	LMH	23,885.92	100.0	23,885.92	80	80	100.0
2004	0010	1201	JAS/RAP/3408/ROOSEVELT TOWERS	COMPLETE	14C	LMH	5,856.69	100.0	5,856.69	15	15	100.0
2004	0010	1202	JAS/RAP/3411/ROOSEVELT TOWERS	COMPLETE	14C	LMH	8,663.20	100.0	8,663.20	3	3	100.0
2004	0010	1203	JAS/RAP/3414/ROOSEVELT TOWERS	COMPLETE	14C	LMH	8,051.15	100.0	8,051.15	4	4	100.0
2004	0010	1204	JAS/RAP/3410/WASHINGTON ELMS	UNDERWAY	14C	LMH	1,540.87	100.0	1,540.87	9	9	100.0
2004	0010	1205	JAS/RAP/28018/FULKERSON	COMPLETE	14A	LMH	19,677.01	100.0	19,677.01	0	0	0.0
2004	0010	1206	JAS/RAP/28003/GREEN	COMPLETE	14B	LMH	22,352.07	100.0	22,352.07	4	4	100.0
2004	0010	1249	JAS/RAP/3501/JEFFERSON	COMPLETE	14C	LMH	20,515.51	75.6	15,515.51	6	6	100.0
2004	0010	1250	JAS/RAP/3502/JEFFERSON	COMPLETE	14C	LMH	6,895.78	100.0	6,895.78	6	6	100.0
2004	0011	1141	PAINT GRANTS	COMPLETE	16A	LMH	6,000.00	100.0	6,000.00	0	0	0.0
2004	0012	1140	HISTORIC GRANTS DELIVERY COSTS	COMPLETE	16A	LMH	4,945.00	100.0	4,945.00	0	0	0.0
2004	0013	992	CAHC/PROSPECT	COMPLETE	14B	LMH	3,704,939.00	9.0	335,556.00	21	11	52.3
2004	0013	993	SHELTER, INC./RINDGE	COMPLETE	14B	LMH	1,100,000.00	9.0	100,000.00	10	10	100.0

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YEAR	ID	ACT ID	ACTIVITY NAME	STATUS	CD	OBJ	ESTIMATED AMT	%CDBG	DRAWN AMT	TOTAL	L/M	%L/M
2004	0013	1076	CAHT/WESTERN	COMPLETE	14B	LMH	2,120,000.00	5.6	120,000.00	6	6	100.0
2004	0013	1077	CASCAP/CAMBRIDGE STREET	COMPLETE	14B	LMH	680,000.00	44.1	300,000.00	6	6	100.0
2004 TOTALS: BUDGETED/UNDERWAY							69,926,003.95	4.4	3,008,258.07	494	469	94.9
COMPLETED							21,465,287.88	11.3	2,426,563.88	264	238	90.1
							91,391,291.83	6.0	5,434,821.95	758	707	93.2

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COUNT OF CDBG ACTIVITIES WITH DISBURSEMENTS BY ACTIVITY GROUP & MATRIX CODE

	UNDERWAY ACTIVITIES COUNT	\$ DISBURSED	COMPLETED ACTIVITIES COUNT	\$ DISBURSED	PROGRAM YEAR TOTAL COUNT	\$ DISBURSED
ACQUISITION/PROPERTY-RELATED						
Acquisition (01)	0	0.00	0	0.00	0	0.00
Disposition (02)	0	0.00	0	0.00	0	0.00
Clearance and Demolition (04)	0	0.00	0	0.00	0	0.00
Cleanup of Contaminated Sites/Brownfields (04A)	0	0.00	0	0.00	0	0.00
Relocation (08)	0	0.00	0	0.00	0	0.00
	0	0.00	0	0.00	0	0.00
ECONOMIC DEVELOPMENT						
Rehab: Publicly/Privatey Owned C/I (14E)	0	0.00	0	0.00	0	0.00
C/I Land Acquisition/Disposition (17A)	0	0.00	0	0.00	0	0.00
C/I Infrastructure Development (17B)	0	0.00	0	0.00	0	0.00
C/I Building Acquisition, Construction, Rehab (17C)	0	0.00	0	0.00	0	0.00
Other C/I Improvements (17D)	0	0.00	0	0.00	0	0.00
ED Direct Financial Assistance to For-Profits (18A)	0	0.00	0	0.00	0	0.00
ED Direct Technical Assistance (18B)	0	0.00	0	0.00	0	0.00
Micro-Enterprise Assistance (18C)	1	0.00	5	133,023.14	6	133,023.14
	1	0.00	5	133,023.14	6	133,023.14
HOUSING						
Loss of Rental Income (09)	0	0.00	0	0.00	0	0.00
Construction of Housing (12)	0	0.00	0	0.00	0	0.00
Direct Homeownership Assistance (13)	0	0.00	0	0.00	0	0.00
Rehab: Single-Unit Residential (14A)	1	2,244.73	9	145,722.04	10	147,966.77
Rehab: Multi-Unit Residential (14B)	22	78,797.02	16	222,994.42	38	301,791.44
Public Housing Modernization (14C)	1	1,540.87	5	44,982.33	6	46,523.20
Rehab: Other Publicly Owned Residential Buildings (14D)	0	0.00	0	0.00	0	0.00
Energy Efficiency Improvements (14F)	0	0.00	0	0.00	0	0.00
Acquisition for Rehab (14G)	1	10,632.37	0	0.00	1	10,632.37
Rehab Administration (14H)	43	1,128,209.66	41	537,075.80	84	1,665,285.46
Lead-Based Paint/Lead Hazard Test/Abatement (14I)	0	0.00	0	0.00	0	0.00
Code Enforcement (15)	0	0.00	0	0.00	0	0.00
Residential Historic Preservation (16A)	0	0.00	6	10,945.00	6	10,945.00
CDBG Operation and Repair of Foreclosed Property (19E)	0	0.00	0	0.00	0	0.00
	68	1,221,424.65	77	961,719.59	145	2,183,144.24
PUBLIC FACILITIES/IMPROVEMENTS						
Public Facilities and Improvements - General (03)	0	0.00	0	0.00	0	0.00
Senior Centers (03A)	0	0.00	0	0.00	0	0.00
Centers for the Disabled/Handicapped (03B)	0	0.00	0	0.00	0	0.00
Homeless Facilities - Not Operating Costs (03C)	0	0.00	0	0.00	0	0.00
Youth Centers/Facilities (03D)	0	0.00	0	0.00	0	0.00
Neighborhood Facilities (03E)	0	0.00	0	0.00	0	0.00
Parks and Recreational Facilities (03F)	0	0.00	3	796,414.36	3	796,414.36

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PUBLIC FACILITIES/IMPROVEMENTS (continued)						
Parking Facilities (03G)	0	0.00	0	0.00	0	0.00
Solid Waste Disposal Facilities (03H)	0	0.00	0	0.00	0	0.00
Flood and Drainage Facilities (03I)	0	0.00	0	0.00	0	0.00
Water/Sewer Improvements (03J)	0	0.00	0	0.00	0	0.00
Street Improvements (03K)	0	0.00	0	0.00	0	0.00
Sidewalks (03L)	0	0.00	0	0.00	0	0.00
Child Care Centers/Facilities for Children (03M)	0	0.00	0	0.00	0	0.00
Tree Planting (03N)	0	0.00	0	0.00	0	0.00
Fire Stations/Equipment (03O)	0	0.00	0	0.00	0	0.00
Health Facilities (03P)	0	0.00	0	0.00	0	0.00
Facilities for Abused and Neglected Children (03Q)	0	0.00	0	0.00	0	0.00
Asbestos Removal (03R)	0	0.00	0	0.00	0	0.00
Facilities for AIDS Patients - Not Operating Costs (03S)	0	0.00	0	0.00	0	0.00
Removal of Architectural Barriers (10)	0	0.00	0	0.00	0	0.00
Non-Residential Historic Preservation (16B)	0	0.00	1	32,500.00	1	32,500.00
	0	0.00	4	828,914.36	4	828,914.36
PUBLIC SERVICES						
Operating Costs of Homeless/AIDS Patients Programs (03T)	0	0.00	0	0.00	0	0.00
Public Services - General (05)	10	274,715.16	1	0.00	11	274,715.16
Senior Services (05A)	2	7,522.87	2	29,852.00	4	37,374.87
Services for the Disabled (05B)	0	0.00	0	0.00	0	0.00
Legal Services (05C)	1	15,018.43	0	0.00	1	15,018.43
Youth Services (05D)	3	47,500.00	2	15,000.00	5	62,500.00
Transportation Services (05E)	0	0.00	0	0.00	0	0.00
Substance Abuse Services (05F)	3	26,132.38	0	0.00	3	26,132.38
Battered and Abused Spouses (05G)	4	68,371.28	0	0.00	4	68,371.28
Employment Training (05H)	3	34,939.85	4	106,148.38	7	141,088.23
Crime Awareness/Prevention (05I)	0	0.00	0	0.00	0	0.00
Fair Housing Activities (05J)	0	0.00	0	0.00	0	0.00
Tenant/Landlord Counseling (05K)	0	0.00	0	0.00	0	0.00
Child Care Services (05L)	1	20,000.00	0	0.00	1	20,000.00
Health Services (05M)	0	0.00	0	0.00	0	0.00
Abused and Neglected Children (05N)	0	0.00	0	0.00	0	0.00
Mental Health Services (05O)	0	0.00	0	0.00	0	0.00
Screening for Lead-Based Paint/Hazards/Poisoning (05P)	0	0.00	0	0.00	0	0.00
Subsistence Payments (05Q)	0	0.00	0	0.00	0	0.00
Homeownership Assistance - Not Direct (05R)	0	0.00	0	0.00	0	0.00
Rental Housing Subsidies - HOME TBRA (05S)	0	0.00	0	0.00	0	0.00
Security Deposits (05T)	0	0.00	0	0.00	0	0.00
	27	494,199.97	9	151,000.38	36	645,200.35

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PLANNING/ADMINISTRATIVE						
HOME Adm/Planning Costs of PJ -not part of 5% Adm cap(19A)	0	0.00	0	0.00	0	0.00
HOME CHDO Operating Costs - not part of 5% Admin cap (19B)	0	0.00	0	0.00	0	0.00
Planning (20)	1	0.00	2	276,094.17	3	276,094.17
General Program Administration (21A)	0	0.00	5	356,173.59	5	356,173.59
Indirect Costs (21B)	0	0.00	0	0.00	0	0.00
Public Information (21C)	0	0.00	0	0.00	0	0.00
Fair Housing Activities - subject to 20% Admin cap (21D)	0	0.00	0	0.00	0	0.00
Submissions or Applications for Federal Programs (21E)	0	0.00	0	0.00	0	0.00
HOME Rental Subsidy Payments - subject to 5% cap (21F)	0	0.00	0	0.00	0	0.00
HOME Security Deposits - subject to 5% cap (21G)	0	0.00	0	0.00	0	0.00
HOME Admin/Planning Costs of PJ - subject to 5% cap (21H)	0	0.00	0	0.00	0	0.00
HOME CHDO Operating Expenses - subject to 5% cap (21I)	0	0.00	0	0.00	0	0.00
	-----	-----	-----	-----	-----	-----
	1	0.00	7	632,267.76	8	632,267.76
OTHER						
Interim Assistance (06)	0	0.00	0	0.00	0	0.00
Urban Renewal Completion (07)	0	0.00	0	0.00	0	0.00
Privately Owned Utilities (11)	0	0.00	0	0.00	0	0.00
CDBG Non-Profit Organization Capacity Building (19C)	0	0.00	0	0.00	0	0.00
CDBG Assistance to Institutes of Higher Education (19D)	0	0.00	0	0.00	0	0.00
Planned Repayment of Section 108 Loan Principal (19F)	0	0.00	0	0.00	0	0.00
Unplanned Repayment of Section 108 Loan Principal (19G)	0	0.00	0	0.00	0	0.00
State CDBG Technical Assistance to Grantees (19H)	0	0.00	0	0.00	0	0.00
Unprogrammed Funds (22)	0	0.00	0	0.00	0	0.00
HOPWA (31)	0	0.00	0	0.00	0	0.00
HOPWA Grantee Activity (31A)	0	0.00	0	0.00	0	0.00
HOPWA Grantee Administration (31B)	0	0.00	0	0.00	0	0.00
HOPWA Project Sponsor Activity (31C)	0	0.00	0	0.00	0	0.00
HOPWA Project Sponsor Administration (31D)	0	0.00	0	0.00	0	0.00
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	0	0.00	0	0.00	0	0.00
TOTALS	97	1,715,624.62	102	2,706,925.23	199	4,422,549.85

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CDBG SUM OF ACTUAL ACCOMPLISHMENTS FROM THE C04MA04 SCREEN BY ACTIVITY GROUP AND ACCOMPLISHMENT TYPE

	UNDERWAY ACTIVITIES	COMPLETED ACTIVITIES	TOTAL ACTIVITIES
ACQUISITION/PROPERTY-RELATED			
ECONOMIC DEVELOPMENT			
Micro-Enterprise Assistance (18C)			
Businesses	0	99	99
HOUSING			
Rehab: Single-Unit Residential (14A)			
Housing Units	0	9	9
Rehab: Multi-Unit Residential (14B)			
Housing Units	10	172	182
Public Housing Modernization (14C)			
Housing Units	9	34	43
Rehab Administration (14H)			
Housing Units	33	102	135
CATEGORY TOTALS	-----	-----	-----
Housing Units	52	317	369
PUBLIC FACILITIES/IMPROVEMENTS			
Parks and Recreational Facilities (03F)			
Public Facilities	0	3	3
Non-Residential Historic Preservation (16B)			
Organizations	0	1	1
PUBLIC SERVICES			
Public Services - General (05)			
Persons	3,830	0	3,830
Senior Services (05A)			
Persons	51	346	397
Legal Services (05C)			
Persons	74	0	74
Youth Services (05D)			
Persons	357	20	377
Substance Abuse Services (05F)			
Persons	286	0	286
Battered and Abused Spouses (05G)			
Persons	292	0	292
Employment Training (05H)			
Persons	141	166	307
Child Care Services (05L)			
Persons	24	0	24
CATEGORY TOTALS	-----	-----	-----

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CDBG SUM OF ACTUAL ACCOMPLISHMENTS FROM THE C04MA04 SCREEN BY ACTIVITY GROUP AND ACCOMPLISHMENT TYPE

	UNDERWAY ACTIVITIES	COMPLETED ACTIVITIES	TOTAL ACTIVITIES
Persons	5,055	532	5,587
PLANNING/ADMINISTRATIVE			
OTHER			
TOTAL OF ACTUAL ACCOMPLISHMENTS FROM THE C04MA04 SCREEN			
Persons	5,055	532	5,587
Households	0	0	0
Housing Units	52	317	369
Public Facilities	0	3	3
Feet/Public Utilities	0	0	0
Organizations	0	1	1
Businesses	0	99	99
Jobs	0	0	0
Loans	0	0	0

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CDBG BENEFICIARIES BY RACIAL/ETHNIC CATEGORY

***** HOUSING *****

	Persons		Households		Not Specified	
	Tot#	#Hispanic	Tot#	#Hispanic	Tot#	#Hispanic
WHITE:	0	0	294	9	0	0
BLACK/AFRICAN AMERICAN:	0	0	155	1	0	0
ASIAN:	0	0	15	0	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0	0	0	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0	0	0	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0	0	0	0	0
ASIAN & WHITE:	0	0	0	0	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0	0	0	0	0
AM.INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	0	0	0	0	0	0
OTHER MULTI-RACIAL:	0	0	31	0	0	0
TOTAL:	0	0	495	10	0	0

***** NON-HOUSING *****

	Persons		Households		Not Specified	
	Tot#	#Hispanic	Tot#	#Hispanic	Tot#	#Hispanic
WHITE:	1,875	11	0	0	0	0
BLACK/AFRICAN AMERICAN:	2,101	2	0	0	0	0
ASIAN:	143	0	0	0	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	24	0	0	0	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	2	0	0	0	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	4	0	0	0	0	0
ASIAN & WHITE:	10	0	0	0	0	0
BLACK/AFRICAN AMERICAN & WHITE:	35	0	0	0	0	0
AM.INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	7	0	0	0	0	0
OTHER MULTI-RACIAL:	1,524	0	0	0	0	0
TOTAL:	5,725	13	0	0	0	0

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***** TOTAL *****

	Persons -----		Households -----		Not Specified -----	
	Tot#	#Hispanic	Tot#	#Hispanic	Tot#	#Hispanic
WHITE:	1,875	11	294	9	0	0
BLACK/AFRICAN AMERICAN:	2,101	2	155	1	0	0
ASIAN:	143	0	15	0	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	24	0	0	0	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	2	0	0	0	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	4	0	0	0	0	0
ASIAN & WHITE:	10	0	0	0	0	0
BLACK/AFRICAN AMERICAN & WHITE:	35	0	0	0	0	0
AM.INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	7	0	0	0	0	0
OTHER MULTI-RACIAL:	1,524	0	31	0	0	0
TOTAL:	5,725	13	495	10	0	0

CDBG BENEFICIARIES BY INCOME CATEGORY

	EXTREMELY LOW ≤30%	LOW >30% and ≤50%	MOD >50% and ≤80%	TOTAL LOW-MOD	NON LOW-MOD >80%	TOTAL BENEFICIARIES
HOUSING						
Persons	0	0	0	0	0	0
Households	39	177	244	460	43	503
Not Specified	0	0	0	0	0	0
NON-HOUSING						
Persons	0	5,048	660	5,708	17	5,725
Households	0	0	0	0	0	0
Not Specified	0	0	0	0	0	0
TOTAL						
Persons	0	5,048	660	5,708	17	5,725
Households	39	177	244	460	43	503
Not Specified	0	0	0	0	0	0

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HOME DISBURSEMENTS AND UNIT COMPLETIONS

ACTIVITY TYPE	DISBURSED AMOUNT	UNITS COMPLETED	UNITS OCCUPIED
RENTALS	0.00	3	3
TBRA FAMILIES	0.00	0	0
FIRST-TIME HOMEBUYERS	0.00	0	0
EXISTING HOMEOWNERS	0.00	0	0
TOTAL, RENTALS AND TBRA	0.00	3	3
TOTAL, HOMEBUYERS AND HOMEOWNERS	0.00	0	0
	0.00	3	3

HOME UNIT COMPLETIONS BY PERCENT OF AREA MEDIAN INCOME

ACTIVITY TYPE	0% - 30%	31% - 50%	51% - 60%	61% - 80%	TOTAL 0% - 60%	TOTAL 0% - 80%	REPORTED AS VACANT
RENTALS	2	1	0	0	3	3	0
TBRA FAMILIES	0	0	0	0	0	0	0
FIRST-TIME HOMEBUYERS	0	0	0	0	0	0	0
EXISTING HOMEOWNERS	0	0	0	0	0	0	0
TOTAL, RENTALS AND TBRA	2	1	0	0	3	3	0
TOTAL, HOMEBUYERS AND HOMEOWNERS	0	0	0	0	0	0	0
	2	1	0	0	3	3	0

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HOME UNIT COMPLETIONS BY RACIAL/ETHNIC CATEGORY

	RENTALS -----		TBRA FAMILIES -----		FIRST-TIME HOMEBUYERS -----			
	Tot#	#Hispanic	Tot#	#Hispanic	Tot#	#Hispanic		
	----	-----	----	-----	----	-----		
WHITE:	0	0	0	0	0	0		
BLACK/AFRICAN AMERICAN:	2	0	0	0	0	0		
ASIAN:	0	0	0	0	0	0		
AMERICAN INDIAN/ALASKAN NATIVE:	0	0	0	0	0	0		
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0	0	0	0	0		
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0	0	0	0	0		
ASIAN & WHITE:	0	0	0	0	0	0		
BLACK/AFRICAN AMERICAN & WHITE:	0	0	0	0	0	0		
AM.INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	0	0	0	0	0	0		
OTHER MULTI-RACIAL:	0	1	0	0	0	0		
TOTAL:	2	1	0	0	0	0		

	EXISTING HOMEOWNERS -----		TOTAL, RENTALS AND TBRA -----		TOTAL, HOMEBUYERS AND HOMEOWNERS -----		TOTAL, RENTALS AND TBRA + TOTAL, HOMEBUYERS AND HOMEOWNERS -----	
	Tot#	#Hispanic	Tot#	#Hispanic	Tot#	#Hispanic	Tot#	#Hispanic
	----	-----	----	-----	----	-----	----	-----
WHITE:	0	0	0	0	0	0	0	0
BLACK/AFRICAN AMERICAN:	0	0	2	0	0	0	2	0
ASIAN:	0	0	0	0	0	0	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0	0	0	0	0	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0	0	0	0	0	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0	0	0	0	0	0	0
ASIAN & WHITE:	0	0	0	0	0	0	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0	0	0	0	0	0	0
AM.INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	0	0	0	0	0	0	0	0
OTHER MULTI-RACIAL:	0	0	0	1	0	0	0	1
TOTAL:	0	0	2	1	0	0	2	1

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PLAN YR - PROJECT	PGM	PROJECT ESTIMATE	COMMITTED AMOUNT	AMOUNT DRAWN THRU REPORT YEAR	AMOUNT AVAILABLE TO DRAW	AMOUNT DRAWN IN REPORT YEAR
-----	-----	-----	-----	-----	-----	-----
2004-0001	ADMINISTRATION					
	CDBG	1.00	362,673.59	362,673.59	0.00	362,673.59
	HOME	1.00	97,343.00	82,712.29	14,630.71	0.00
	DESCRIPTION: ADMINISTRATIVE STAFF TO ADMINISTER AND MANAGE THE HUD FORMULA GRANTS					
2004-0002	COMMUNITY PLANNING					
	CDBG	1.00	276,094.17	276,094.17	0.00	276,094.17
	DESCRIPTION: STAFF AND OVERHEAD COSTS ASSOCIATED WITH CITYWIDE PLANNING AND STUDIES THAT BENEFIT THE CAMBRIDGE COMMUNITY					
2004-0003	AFFORD. HSG. DEV./PROJECT DELIVERY					
	CDBG	1.00	384,970.47	384,970.47	0.00	319,911.32
	DESCRIPTION: STAFF AND DEPARTMENT COSTS DIRECTLY RELATED TO THE DEVELOPMENT AND REHAB OF AFFORDABLE HOUSING UNITS					
2004-0004	COMMUNITY PLANNING/PUB. FAC. PROJ. EXECUTION					
	CDBG	1.00	33,591.36	33,591.36	0.00	33,591.36
	DESCRIPTION: DESIGN AND CONSTRUCTION OVERSIGHT OF RENOVATIONS AT DANA PARK AND THE INSTALLATION OF A HISTORICALLY CORRECT FENCE AT LOWELL STREET SCHOOL					
2004-0005	AFFORD. HSG. DEV./JAS/HIP					
	CDBG	1.00	891,253.30	813,253.30	78,000.00	669,146.45
	DESCRIPTION: NONPROFIT DELIVERY COSTS AND LOW INTEREST REHAB LOANS FOR INCOME ELIGIBLE OWNERS OF STRUCTURES WITH 1-4 UNITS					
2004-0006	AFFORD. HSG. DEV./HRI/HIP					
	CDBG	1.00	239,575.00	239,575.00	0.00	214,968.00
	DESCRIPTION: NONPROFIT DELIVERY COSTS AND LOW INTEREST REHAB LOANS TO INCOME ELIGIBLE OWNERS OF STRUCTURES WITH 1-4 UNITS					
2004-0007	AFFORD. HSG. DEV./JAS/DEVELOPMENT DELIVERY					
	CDBG	1.00	1,398,277.80	1,390,811.92	7,465.88	263,097.84

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PLAN YR - PROJECT	PGM	PROJECT ESTIMATE	COMMITTED AMOUNT	AMOUNT DRAWN THRU REPORT YEAR	AMOUNT AVAILABLE TO DRAW	AMOUNT DRAWN IN REPORT YEAR
-----	-----	-----	-----	-----	-----	-----
	HOME	0.00	2,995,723.34	2,007,376.35	988,346.99	1,221,445.50
	DESCRIPTION:	NONPROFIT DELIVERY COSTS TO ACQUIRE AND REHAB PROPERTIES TO PRESERVE AND CREATE AFFORDABLE HOUSING UNITS TO INCOME ELIGIBLE HOUSEHOLDS				
2004-0008	AFFORD. HSG. DEV./HRI/DEVELOPMENT DELIVERY					
	CDBG	1.00	1,161,552.00	1,161,552.00	0.00	727,946.00
	HOME	0.00	660,530.00	611,852.50	48,677.50	77,487.50
	DESCRIPTION:	NONPROFIT DELIVERY COSTS TO ACQUIRE AND REHAB PROPERTIES TO PRESERVE AND CREATE AFFORDABLE HOUSING UNITS FOR INCOME ELIGIBLE HOUSEHOLDS				
2004-0009	AFFORD. HSG. DEV/CNAHS/MULTIFAMILY REHAB.					
	CDBG	1.00	465,720.06	465,720.06	0.00	196,757.06
	DESCRIPTION:	NONPROFIT DELIVERY COSTS AND LOW INTEREST LOANS TO PROVIDE OWNER INVESTORS OF STRUCTURES WITH FOUR OR MORE UNITS				
2004-0010	AFFORD. HSG. DEV./JAS/RAP					
	CDBG	1.00	112,438.20	112,438.20	0.00	112,438.20
	DESCRIPTION:	NONPROFIT FUNDING FOR A YOUTH PROGRAM OF UNEMPLOYED, UNSKILLED HIGH SCHOOL DROPOUTS. YOUTHS LEARN HEADERSHIP, COMMUNITY SERVICE AND SKILLS IN CARPENTRY, RENOVATION AND BEAUTIFICATION.				
2004-0011	AFFORD. HSG. DEV./HISTORICAL PAINT GRANTS					
	CDBG	1.00	6,000.00	6,000.00	0.00	6,000.00
	DESCRIPTION:	PRESERVATION GRANTS AND PROJECT DELIVERY COSTS ASSOCIATED WITH THE HISTORIC PAINT PROGRAM. GRANTS TO INCOME ELIGIBLE HOUSEHOLDS				
2004-0012	AFFORD. HSG. DEV./HISTORIC PRESERVATION/DELIVERY COSTS					
	CDBG	1.00	4,945.00	4,945.00	0.00	4,945.00
	DESCRIPTION:	STAFF COSTS ASSOCIATED WITH THE DELIVERY OF THE PROGRAM				
2004-0013	AFFORD. HSG. DEV./NEW PROJECT DEVELOPMENT					
	CDBG	1.00	855,556.00	855,556.00	0.00	120,000.00

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PLAN YR - PROJECT	PGM	PROJECT ESTIMATE	COMMITTED AMOUNT	AMOUNT DRAWN THRU REPORT YEAR	AMOUNT AVAILABLE TO DRAW	AMOUNT DRAWN IN REPORT YEAR
DESCRIPTION: FUNDS FOR PREDEVELOPMENT HOUSING ACTIVITIES THAT ARISE DURING THE FISCAL YEAR						
2004-0014	ECONOMIC DEVELOPMENT/ENTREPRENEURIAL SERVICES					
	CDBG	1.00	558,563.31	472,049.46	86,513.85	290,859.97
DESCRIPTION: CONTRACTOR/NONPROFIT TO CONDUCT WORKSHOPS AND SEMINARS THAT WILL ENHANCE THE GROWTH OF THE ECONOMY. INCOME ELIGIBLE MICROENTERPRISES AND POTENTIAL MICROENTERPRISES WILL BE THE RECEIPIENTS OF THESE SERVICES						
2004-0015	PUBLIC FACILITIES/PARKS & PLAYGROUND IMPROVEMENTS					
	CDBG	1.00	795,323.00	795,323.00	0.00	795,323.00
DESCRIPTION: FUNDS USED FOR THE DANA PARK RENOVATIONS AND THE INSTALLATION OF THE HISTORICAL FENCING AT THE LOWELL STREET PARK						
2004-0016	PUBLIC SERVICES/GENERAL					
	CDBG	1.00	364,472.28	322,970.68	41,501.60	298,316.10
DESCRIPTION: FUNDING OF A VARIETY OF PUBLIC SERVICES PROGRAMS TO HELP INCOME ELIGIBLE PEOPLE						
2004-0017	PUBLIC SERVICES/SENIORS					
	CDBG	1.00	45,046.60	37,374.87	7,671.73	37,374.87
DESCRIPTION: VARIETY OF PUBLIC SERVICE PROGRAMS DESIGNED TO HELP SENIOR AND THE RESIDENTS WITH DISABILITIES						
2004-0018	PUBLIC SERVICE/LEGAL					
	CDBG	1.00	20,018.43	15,018.43	5,000.00	15,018.43
DESCRIPTION: VARIETY OF PUBLIC SERVICE PROGRAMS TO HELP RESIDENTS IN NEED OF LEGAL SERVICES						
2004-0019	PUBLIC SERVICE/YOUTH					
	CDBG	1.00	74,375.00	62,500.00	11,875.00	62,500.00
DESCRIPTION: VARIETY OF PUBLIC SERVICE PROGRAMS DESIGNED TO HELP YOUTH IN NEED						

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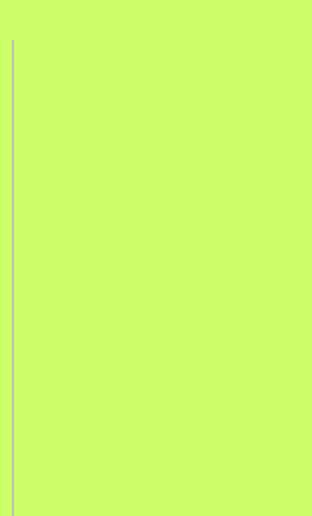
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PLAN YR - PROJECT	PGM	PROJECT ESTIMATE	COMMITTED AMOUNT	AMOUNT DRAWN THRU REPORT YEAR	AMOUNT AVAILABLE TO DRAW	AMOUNT DRAWN IN REPORT YEAR
2004-0020	PUBLIC SERVICE/BATTERED AND ABUSED SPOUSE					
	CDBG	1.00	82,078.46	68,371.28	13,707.18	68,371.28
	DESCRIPTION: VARIETY OF PUBLIC SERVICES PROGRAMS DESIGNED TO HELP RESIDENTS IN NEED					
2004-0021	PUBLIC SERVICES/EMPLOYMENT TRAINING					
	CDBG	1.00	67,134.60	61,442.68	5,691.92	58,500.00
	DESCRIPTION: VARIETY OF PUBLIC SERVICE PROGRAMS TO OFFER TRAINING TO ELIGIBLE RESIDENTS					
2004-0022	PUBLIC SERVICE/CHILD CARE					
	CDBG	1.00	25,000.00	20,000.00	5,000.00	20,000.00
	DESCRIPTION: VARIETY OF PUBLIC SERVICE PROGRAMS TO CHILD CARE PROVIDERS AND ELIGIBLE RESIDENTS					
2004-0023	PUBLIC SERVICES/SUBSTANCE ABUSE					
	CDBG	15,000.00	38,308.57	26,132.38	12,176.19	26,132.38
	DESCRIPTION: FUNDING FOR VARIOUS PROGRAMS TO BENEFIT HOMELESS MEN SUFFERING WITH SUBSTANCE ABUSE PROBLEMS.					
2004-0024	EMERGENCY SHELTER GRANT					
	ESG	141,856.00	172,327.03	137,282.09	35,044.94	124,005.09
	DESCRIPTION: FUNDING FOR VARIOUS HOMELESS PROGRAMS AND SHELTERS IN THE CITY					
2004-0025	AFFORD. HSG. DEV./NEW PROJECTS					
	CDBG	464,285.00	0.00	0.00	0.00	0.00
	DESCRIPTION: FUNDS TO BE USED FOR ELIGIBLE HOUSING PROJECTS THAT COME UP DURING THE CURRENT FISCAL YEAR.					
2004-0026	AFFORD. HSG. DEV./1ST TIME HOMEBUYERS DOWNPAYMENT					
	HOME	111,504.00	21,109.00	0.00	21,109.00	0.00

IDIS Reports: HOME



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HOME MATCHING LIABILITY REPORT
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FISCAL YEAR	MATCH PERCENT	TOTAL DISBURSEMENTS	DISBURSEMENTS REQUIRING MATCH	MATCH LIABILITY AMOUNT
-----	-----	-----	-----	-----
1998	25.0%	85,335.22	5,300.00	1,325.00
1999	25.0%	1,432,282.62	1,375,442.42	343,860.60
2000	25.0%	657,291.58	657,291.58	164,322.89
2001	25.0%	915,472.08	798,885.00	199,721.25
2002	25.0%	901,845.65	684,992.40	171,248.10
2003	25.0%	869,649.69	767,101.00	191,775.25
2004	25.0%	762,887.81	682,764.00	170,691.00

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CAMBRIDGE, MA

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IDIS ACT ID	ACTIVITY ADDRESS	TOTAL UNITS	HOME UNITS	COMMIT DATE	COMMITTED AMOUNT	DRAWN AMOUNT	PCT	ST*	STATUS DATE
--- NEW CONSTRUCTION ---									
18	HAMPSHIRE AND COLUMBIA STREET CAMBRIDGE, MA 02139	11	11	11-20-97	250,000.00	250,000.00	100.0	CP	03-11-98
29	96 HAMPSHIRE STREET CAMBRIDGE, MA 02141	4	5	11-20-97	146,625.00	146,625.00	100.0	CP	03-10-98
768	JAS/ CHDO PROJECT & PROGRAM DELIVERY SCATTERED SITE CAMBRIDGE, MA 02139	1	1	11-14-01	62,326.00	62,325.51	99.9	OP	06-21-02
1251	35XX/XXX 390 RINDGE AVENUE 432 COLUMBIA STREET CAMBRIDGE, MA 02139	0	0	07-11-05	790,000.00	512,487.00	64.8	OP	07-18-05
--- REHABILITATION ---									
6	820 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02139	127	9	11-20-97	313,204.00	313,204.00	100.0	CP	06-20-01
9	40-42 CREIGHTON STREET CAMBRIDGE, MA 02140	3	1	11-20-97	5,000.00	5,000.00	100.0	CP	03-06-95
10	187 FAYERWEATHER STREET CAMBRIDGE, MA 02138	3	1	11-20-97	10,000.00	10,000.00	100.0	CP	03-06-95
11	23 HUBBARD AVENUE CAMBRIDGE, MA 02138	1	1	11-20-97	10,000.00	10,000.00	100.0	CP	05-12-95
12	22-24 CHATHAM STREET CAMBRIDGE, MA 02140	4	1	11-20-97	12,500.00	12,500.00	100.0	CP	06-05-96
13	153 CHARLES STREET CAMBRIDGE, MA 02141	2	1	11-20-97	30,000.00	30,000.00	100.0	CP	10-28-97
14	24 UPTON STREET CAMBRIDGE, MA 02139	1	1	11-20-97	40,000.00	40,000.00	100.0	CP	08-29-01
15	179 WESTERN AVENUE CAMBRIDGE, MA 02139	2	1	11-20-97	10,000.00	10,000.00	100.0	CP	11-05-97
19	MAGAZINE/WILLIAMS;FRANKLIN;PLEASANT;RIVE 33MAGAZINE/28 WILLIAMS;220-222 FRANKLIN;26 PLEASANT ST;45-49 RIVER ST/217 AUBURN ST CAMBRIDGE, MA 02139	59	11	11-20-97	417,977.00	417,977.00	100.0	CP	09-30-03
20	54-56 SCARAPPA STREET CAMBRIDGE, MA 02141	6	5	11-20-97	257,421.00	257,421.00	100.0	CP	06-16-94
213	CT3524/BG309 167 HARVARD STREET 280 FRANKLIN STREET	2	1	11-19-98	6,000.00	6,000.00	100.0	CP	06-30-00

*STATUS CODE: CP=COMPLETED FD=FINAL DRAW (DRAWN=FUNDED, BUT ACTIVITY STILL OPEN OP=OPEN (BUDGETED OR UNDERWAY) XX=CANCELED

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CAMBRIDGE, MA

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IDIS ACT ID	ACTIVITY ADDRESS	TOTAL UNITS	HOME UNITS	COMMIT DATE	COMMITTED AMOUNT	DRAWN AMOUNT	PCT	ST*	STATUS DATE
--- REHABILITATION ---									
479	CAMBRIDGE, MA 02139 3532/202 BROOKLINE STREET 280 FRANKLIN STREET CAMBRIDGE, MA 02139	6	6	11-15-01	75,275.00	75,275.00	100.0	CP	09-30-03
698	N.A. HARVARD ST. P.O. BOX 390672 CAMBRIDGE, MA 02139	3	3	06-22-01	167,000.00	167,000.00	100.0	CP	06-20-02
898	HOMEOWNERS REHAB INC. 280 FRANKLIN STREET CAMBRIDGE, MA 02139	0	10	12-17-02	6,593.00	6,593.00	100.0	FD	09-09-03
899	HOMEOWNERS REHAB INC 280 FRANKLIN STREET CAMBRIDGE, MA 02139	0	10	12-18-02	59,332.00	59,332.00	100.0	FD	07-14-05
963	3525/217 55-59 COLUMBIA/3-11 COLUMBIA TERRACE 280 FRANKLIN STREET CAMBRIDGE, MA 02139	3	3	12-17-02	483,485.00	483,485.00	100.0	CP	06-30-05
964	SCATTERED SITE CAMBRIDGE, MA 02141	0	10	12-17-02	59,332.00	59,332.00	100.0	FD	07-18-05
--- ACQUISITION ONLY ---									
8	35 WALDEN STREET #1B CAMBRIDGE, MA 02140	20	1	11-20-97	26,189.00	26,189.00	100.0	CP	02-18-94
17	317 PROSPECT STREET CAMBRIDGE, MA 02139	6	6	11-20-97	300,000.00	300,000.00	100.0	CP	03-11-98
22	21-23 SEVENTH STREET CAMBRIDGE, MA 02141	3	3	11-20-97	75,000.00	75,000.00	100.0	CP	03-11-98
25	71 BOLTON STREET CAMBRIDGE, MA 02140	3	3	11-20-97	154,846.16	154,846.16	100.0	CP	06-24-02
27	354 NORFOLK STREET CAMBRIDGE, MA 02139	1	1	11-20-97	24,976.00	24,976.00	100.0	CP	03-11-98
596	8-10 LANCASTER STREET CAMBRIDGE, MA 02138	65	3	06-30-00	245,550.00	245,550.00	100.0	CP	09-05-01
1252	112 SPRING STREET/UNIT #3 344 BROADWAY CAMBRIDGE, MA 02139	1	1	07-12-05	4,585.00	4,585.00	100.0	FD	07-18-05

*STATUS CODE: CP=COMPLETED FD=FINAL DRAW (DRAWN=FUNDED, BUT ACTIVITY STILL OPEN OP=OPEN (BUDGETED OR UNDERWAY) XX=CANCELED

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IDIS ACT ID	ACTIVITY ADDRESS	TOTAL UNITS	HOME UNITS	COMMIT DATE	COMMITTED AMOUNT	DRAWN AMOUNT	PCT	ST*	STATUS DATE
--- ACQUISITION ONLY ---									
1253	358 RINDGE AVENUE/UNIT #356 344 BROADWAY CAMBRIDGE, MA 02139	1	1	07-12-05	3,924.00	3,924.00	100.0	FD	07-14-05
1254	241 HURLEY STREET/UNIT #1 344 BROADWAY CAMBRIDGE, MA 02139	1	1	07-12-05	12,600.00	0.00	0.0	OP	07-12-05
--- ACQUISITION AND REHABILITATION ---									
21	22,24,26, SEVENTH STREET CAMBRIDGE, MA 02141	3	3	11-20-97	174,615.67	174,615.67	100.0	CP	06-24-02
23	243 HURLEY STREET CAMBRIDGE, MA 02141	1	1	11-20-97	33,957.55	33,957.55	100.0	CP	06-21-02
24	5-7 JEFFERSON STREET CAMBRIDGE, MA 02141	4	4	11-20-97	96,000.00	96,000.00	100.0	CP	01-09-98
26	73-77 BOLTON STREET CAMBRIDGE, MA 02140	6	6	11-20-97	277,465.00	277,465.00	100.0	CP	06-15-01
28	17-19 FULKERSON STREET CAMBRIDGE, MA 02141	2	2	11-20-97	47,000.00	47,000.00	100.0	CP	03-10-98
30	98 HAMPSHIRE STREET CAMBRIDGE, MA 02141	1	1	11-20-97	47,125.00	47,125.00	100.0	CP	09-05-01
135	3525 104 (ELM) 432 COLUMBIA STREET CAMBRIDGE, MA 02139	6	6	11-19-98	173,556.59	173,556.59	100.0	CP	06-20-02
242	3523/214 140 SPRING STREET 432 COLUMBIA STREET CAMBRIDGE, MA 02141	6	6	05-08-98	510,663.02	510,663.02	100.0	CP	09-30-03
243	3522/116 210 OTIS STREET 432 COLUMBIA STREET CAMBRIDGE, MA 02139	6	6	05-08-98	421,122.31	421,122.31	100.0	CP	06-21-02
358	CDD 57 INMAN STREET CAMBRIDGE, MA 02139	0	10	11-13-98	0.00	0.00		OP	11-13-98
377	59 NORFOLK STREET 432 COLUMBIA STREET CAMBRIDGE, MA 02139	8	8	05-04-99	113,337.57	113,337.57	100.0	CP	06-24-02
482	3525/206	0	20	11-15-01	7,577.20	7,577.20	100.0	FD	12-07-01

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--- ACQUISITION AND REHABILITATION ---									
520	12 BOARDMAN 432 COLUMBIA STREET CAMBRIDGE, MA 02140 3537/102 35 HOVEY STREET 432 COLUMBIA STREET CAMBRIDGE, MA 02140	17	17	06-30-00	258,250.20	258,250.20	100.0	CP	03-29-02
697	N.A. SCATTERED SITES 675 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02139	14	14	06-22-01	720,000.00	720,000.00	100.0	CP	05-30-03
721	JAS DEVELOPMENTS/SCATTERED SITES CAMBRIDGE, MA 02139	0	11	07-26-01	6,287.00	6,287.00	100.0	FD	06-21-02
770	SCATTERED SITE CAMBRIDGE, MA 02139	0	10	11-14-01	59,738.00	59,738.00	100.0	FD	09-09-03
771	SCATTERED CAMBRIDGE, MA 02139	0	5	11-14-01	4,050.00	4,050.00	100.0	FD	06-21-02
1093	280 FRANKLIN STREET CAMBRIDGE, MA 02139	0	2	11-18-03	88,524.50	88,524.50	100.0	FD	06-29-05
--- ACQUISITION AND NEW CONSTRUCTION ---									
329	RINDGE AVENUE 432 COLUMBIA STREET CAMBRIDGE, MA 02139	11	11	05-04-99	342,008.01	342,008.01	100.0	CP	06-24-02
519	3530/302 168 HARVARD STREET 432 COLUMBIA STREET CAMBRIDGE, MA 02140	3	3	06-22-01	75,000.00	75,000.00	100.0	CP	06-30-00
588	3527/207 1167-1179 CAMBRIDGE STREET 432 COLUMBIA STREET CAMBRIDGE, MA 02140	0	8	06-22-01	275,151.14	275,151.14	100.0	FD	12-07-01
772	290 RIVER STREET/PRE-DEV. 290 RIVER STREET/PRE-DEVELOPMENT CAMBRIDGE, MA 02139	0	5	11-14-01	6,638.00	6,638.00	100.0	FD	04-23-02
853	68 BOLTON STREET ON A 9,690 SQUARE FOOT LOT ON THE CORNER OF BOLTON ST. AND BLAIR PLACE.	0	6	04-25-02	399,075.00	345,713.00	86.6	OP	07-18-05

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--- ACQUISITION AND NEW CONSTRUCTION ---									
1092	CAMBRIDGE, MA 02141 SCATTERED SITE	0	8	11-18-03	604,409.50	604,409.50	100.0	FD	06-29-05
1115	CAMBRIDGE, MA 02139 146 - 152 PROSPECT STREET	0	0	06-28-04	650,000.00	650,000.00	100.0	FD	10-18-04
1224	CAMBRIDGE, MA 02139 JUST A START CORPORATION 432 COLUMBIA STREET	0	0	11-30-04	88,520.50	45,549.00	51.4	OP	07-14-05
1225	CAMBRIDGE, MA 02141 HOMEOWNER'S REHAB INCORPORATED 280 FRANKLIN STREET CAMBRIDGE, MA 02139	0	0	11-30-04	88,520.50	88,520.50	100.0	FD	07-18-05

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FUNDING AGENCY: MASSACHUSETTS

IDIS ACT ID	ACTIVITY ADDRESS	TOTAL UNITS	HOME UNITS	COMMIT DATE	COMMITTED AMOUNT	DRAWN AMOUNT	PCT	ST*	STATUS DATE
--- NEW CONSTRUCTION ---									
216	HAMPSHIRE AND COLUMBIA STREET CAMBRIDGE, MA 02139	16	11	05-04-00	322,800.00	322,800.00	100.0	CP	01-01-01
304	98 HAMPSHIRE ST CAMBRIDGE, MA 02138	4	1	05-04-00	10,875.00	10,875.00	100.0	CP	01-01-01
--- REHABILITATION ---									
217	33 MAGAZINE/28 WILLIAMS ST; 220-222 FRANKLIN ST., 26 PLEASANT ST., 45-49 RIVER ST 217 AUBURN ST. CAMBRIDGE, MA 02139	11	11	05-04-00	330,000.00	330,000.00	100.0	CP	01-01-01
--- ACQUISITION ONLY ---									
5445	63-65 CEDAR STREET #65A CAMBRIDGE, MA 02139	1	1	06-18-02	3,627.50	3,627.50	100.0	CP	08-20-02
5515	36 HIGHLAND AVE. #59 CAMBRIDGE, MA 02139	1	1	09-09-02	8,750.00	8,750.00	100.0	CP	12-09-02
5649	65 COLUMBIA STREET #B CAMBRIDGE, MA 02139	1	1	03-31-03	6,220.00	6,220.00	100.0	CP	06-12-03
6201	369 FRANKLIN ST., #203 CAMBRIDGE, MA 02139	1	1	04-12-04	4,751.00	4,751.00	100.0	CP	06-28-04
6202	157 PLEASANT STREET, #308 CAMBRIDGE, MA 02139	1	1	04-12-04	9,000.00	9,000.00	100.0	CP	06-28-04
6203	157 PLEASANT STREET, #206 CAMBRIDGE, MA 02139	1	1	04-12-04	3,312.00	3,312.00	100.0	CP	06-28-04
6204	165 PLEASANT STREET, #206 CAMBRIDGE, MA 02139	1	1	04-12-04	5,672.00	5,672.00	100.0	CP	06-28-04
6205	165 PLEASANT STREET, #311 CAMBRIDGE, MA 02139	1	1	04-12-04	5,324.00	5,324.00	100.0	CP	06-28-04
6206	165 PLEASANT STREET, #404 CAMBRIDGE, MA 02139	1	1	04-12-04	4,829.00	4,829.00	100.0	CP	06-28-04
6207	173 PLEASANT STREET, #101 CAMBRIDGE, MA 02139	1	1	04-12-04	2,906.00	2,906.00	100.0	CP	06-28-04
6208	173 PLEASANT STREET, #302 CAMBRIDGE, MA 02139	1	1	04-12-04	7,375.00	7,375.00	100.0	CP	06-29-04
6209	173 PLEASANT STREET, #103	1	1	04-12-04	5,041.00	5,041.00	100.0	CP	06-29-04

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FUNDING AGENCY: MASSACHUSETTS

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--- ACQUISITION ONLY ---									
6233	CAMBRIDGE, MA 02139 261 COLUMBIA STREET, UNIT 6 CAMBRIDGE, MA 02139	1	1	06-01-04	3,277.00	3,277.00	100.0	CP	07-29-04
--- ACQUISITION AND REHABILITATION ---									
301	354 NORFOLK STREET CAMBRIDGE, MA 02138	1	1	05-04-00	22,500.00	22,500.00	100.0	CP	01-01-01
302	17-19 FULKERSON STREET CAMBRIDGE, MA 02141	2	2	05-04-00	47,000.00	47,000.00	100.0	CP	01-01-01
306	72 ELM ST CAMBRIDGE, MA 02147	5	6	05-04-00	150,000.00	150,000.00	100.0	CP	01-01-01
307	210 OTIS STREET CAMBRIDGE, MA 02147	6	8	05-04-00	180,000.00	180,000.00	100.0	CP	01-01-01
309	59 NORFOLK STREET CAMBRIDGE, MA 02139	8	8	05-04-00	240,000.00	240,000.00	100.0	CP	01-01-01
--- ACQUISITION AND NEW CONSTRUCTION ---									
303	96 HAMPSHIRE ST. CAMBRIDGE, MA 02139	4	4	05-04-00	61,625.00	61,625.00	100.0	CP	01-01-01
308	354,358,368,384-390 RINDGE AVE CAMBRIDGE, MA 02140	11	11	05-04-00	330,000.00	330,000.00	100.0	CP	01-01-01

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NAME OF GRANTEE: CAMBRIDGE

GRANTEE UOG : 250396/00001

FISCAL YEAR: 1992

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
CCHI PORTLAND/MARCELLA	CR	\$257,421.00	\$257,421.00	\$0.00	100.0	\$257,421.00	100.0
HOMEOWNER'S REHAB, INC	CR	\$23,002.00	\$23,002.00	\$0.00	100.0	\$23,002.00	100.0
JUST A START CORP	CR	\$341,634.00	\$341,634.00	\$0.00	100.0	\$341,634.00	100.0
CO FUNDS NOT SUB-GRANTED TO CHDOS	CO	\$56,850.00	\$56,850.00	\$0.00	100.0	\$56,850.00	100.0
TOTAL FOR 1992 :	CR	\$622,057.00	\$622,057.00	\$0.00	100.0	\$622,057.00	100.0
TOTAL FOR 1992 :	CO	\$56,850.00	\$56,850.00	\$0.00	100.0	\$56,850.00	100.0
TOTAL FOR 1992 ALL FUNDS (CR+CO+CC+CL) :		\$678,907.00	\$678,907.00	\$0.00	100.0	\$678,907.00	100.0

FISCAL YEAR: 1993

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
HOMEOWNER'S REHAB, INC	CR	\$408,400.00	\$408,400.00	\$0.00	100.0	\$408,400.00	100.0
JUST A START CORP	CR	\$200,000.00	\$200,000.00	\$0.00	100.0	\$200,000.00	100.0
CO FUNDS NOT SUB-GRANTED TO CHDOS	CO	\$37,700.00	\$37,700.00	\$0.00	100.0	\$37,700.00	100.0
TOTAL FOR 1993 :	CR	\$608,400.00	\$608,400.00	\$0.00	100.0	\$608,400.00	100.0
TOTAL FOR 1993 :	CO	\$37,700.00	\$37,700.00	\$0.00	100.0	\$37,700.00	100.0
TOTAL FOR 1993 ALL FUNDS (CR+CO+CC+CL) :		\$646,100.00	\$646,100.00	\$0.00	100.0	\$646,100.00	100.0

FISCAL YEAR: 1994

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
HOMEOWNER'S REHAB, INC	CR	\$583,600.00	\$583,600.00	\$0.00	100.0	\$583,600.00	100.0
JUST A START CORP	CR	\$25,000.00	\$25,000.00	\$0.00	100.0	\$25,000.00	100.0
CO FUNDS NOT SUB-GRANTED TO CHDOS	CO	\$35,800.00	\$35,800.00	\$0.00	100.0	\$35,800.00	100.0

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GRANTEE UOG : 250396/00001

FISCAL YEAR: 1994 - (CONTINUED FROM PREVIOUS PAGE)

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
TOTAL FOR 1994 :	CR	\$608,600.00	\$608,600.00	\$0.00	100.0	\$608,600.00	100.0
TOTAL FOR 1994 :	CO	\$35,800.00	\$35,800.00	\$0.00	100.0	\$35,800.00	100.0
TOTAL FOR 1994 ALL FUNDS (CR+CO+CC+CL) :		\$644,400.00	\$644,400.00	\$0.00	100.0	\$644,400.00	100.0

FISCAL YEAR: 1995

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
CCHI PORTLAND/MARCELLA	CR	\$0.00	\$0.00	\$0.00	0.0	\$0.00	0.0
HOMEOWNER'S REHAB, INC	CR	\$65,000.00	\$65,000.00	\$0.00	100.0	\$65,000.00	100.0
JUST A START CORP	CR	\$506,707.67	\$506,707.67	\$0.00	100.0	\$506,707.67	100.0
CO FUNDS NOT SUB-GRANTED TO CHDOS	CO	\$38,550.00	\$38,550.00	\$0.00	100.0	\$38,550.00	100.0
TOTAL FOR 1995 :	CR	\$571,707.67	\$571,707.67	\$0.00	100.0	\$571,707.67	100.0
TOTAL FOR 1995 :	CO	\$38,550.00	\$38,550.00	\$0.00	100.0	\$38,550.00	100.0
TOTAL FOR 1995 ALL FUNDS (CR+CO+CC+CL) :		\$610,257.67	\$610,257.67	\$0.00	100.0	\$610,257.67	100.0

FISCAL YEAR: 1996

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
JUST A START CORP	CR	\$105,450.00	\$105,450.00	\$0.00	100.0	\$105,450.00	100.0
CO FUNDS NOT SUB-GRANTED TO CHDOS	CO	\$31,826.67	\$31,826.67	\$0.00	100.0	\$31,826.67	100.0
TOTAL FOR 1996 :	CR	\$105,450.00	\$105,450.00	\$0.00	100.0	\$105,450.00	100.0
TOTAL FOR 1996 :	CO	\$31,826.67	\$31,826.67	\$0.00	100.0	\$31,826.67	100.0
TOTAL FOR 1996 ALL FUNDS (CR+CO+CC+CL) :		\$137,276.67	\$137,276.67	\$0.00	100.0	\$137,276.67	100.0

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NAME OF GRANTEE: CAMBRIDGE

GRANTEE UOG : 250396/00001

FISCAL YEAR: 1997

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
JUST A START CORP	CR	\$102,600.00	\$102,600.00	\$0.00	100.0	\$102,600.00	100.0
TOTAL FOR 1997 :	CR	\$102,600.00	\$102,600.00	\$0.00	100.0	\$102,600.00	100.0
TOTAL FOR 1997 ALL FUNDS (CR+CO+CC+CL) :		\$102,600.00	\$102,600.00	\$0.00	100.0	\$102,600.00	100.0

FISCAL YEAR: 1998

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
JUST A START CORP	CR	\$110,850.00	\$110,850.00	\$0.00	100.0	\$110,850.00	100.0
TOTAL FOR 1998 :	CR	\$110,850.00	\$110,850.00	\$0.00	100.0	\$110,850.00	100.0
TOTAL FOR 1998 ALL FUNDS (CR+CO+CC+CL) :		\$110,850.00	\$110,850.00	\$0.00	100.0	\$110,850.00	100.0

FISCAL YEAR: 1999

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
JUST A START CORP	CR	\$118,800.00	\$118,800.00	\$0.00	100.0	\$118,800.00	100.0
TOTAL FOR 1999 :	CR	\$118,800.00	\$118,800.00	\$0.00	100.0	\$118,800.00	100.0
TOTAL FOR 1999 ALL FUNDS (CR+CO+CC+CL) :		\$118,800.00	\$118,800.00	\$0.00	100.0	\$118,800.00	100.0

FISCAL YEAR: 2000

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
HOMEOWNER'S REHAB, INC	CR	\$59,700.00	\$59,700.00	\$0.00	100.0	\$59,700.00	100.0
JUST A START CORP	CR	\$59,700.00	\$59,700.00	\$0.00	100.0	\$59,700.00	100.0

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CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
-----	----	=====	=====	=====	=====	=====	=====
TOTAL FOR 2000 :	CR	\$119,400.00	\$119,400.00	\$0.00	100.0	\$119,400.00	100.0
TOTAL FOR 2000 ALL FUNDS (CR+CO+CC+CL) :		\$119,400.00	\$119,400.00	\$0.00	100.0	\$119,400.00	100.0

FISCAL YEAR: 2001

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
-----	----	=====	=====	=====	=====	=====	=====
HOMEOWNER'S REHAB, INC	CR	\$66,375.00	\$66,375.00	\$0.00	100.0	\$66,375.00	100.0
JUST A START CORP	CR	\$66,375.00	\$66,375.00	\$0.00	100.0	\$66,375.00	100.0
TOTAL FOR 2001 :	CR	\$132,750.00	\$132,750.00	\$0.00	100.0	\$132,750.00	100.0
TOTAL FOR 2001 ALL FUNDS (CR+CO+CC+CL) :		\$132,750.00	\$132,750.00	\$0.00	100.0	\$132,750.00	100.0

FISCAL YEAR: 2002

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
-----	----	=====	=====	=====	=====	=====	=====
HOMEOWNER'S REHAB, INC	CR	\$65,925.00	\$65,925.00	\$0.00	100.0	\$65,925.00	100.0
JUST A START CORP	CR	\$65,925.00	\$65,925.00	\$0.00	100.0	\$65,925.00	100.0
TOTAL FOR 2002 :	CR	\$131,850.00	\$131,850.00	\$0.00	100.0	\$131,850.00	100.0
TOTAL FOR 2002 ALL FUNDS (CR+CO+CC+CL) :		\$131,850.00	\$131,850.00	\$0.00	100.0	\$131,850.00	100.0

FISCAL YEAR: 2003

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
-----	----	=====	=====	=====	=====	=====	=====
HOMEOWNER'S REHAB, INC	CR	\$88,524.50	\$0.00	\$88,524.50	0.0	\$79,446.00	0.0
JUST A START CORP	CR	\$88,524.00	\$25,214.50	\$63,309.50	28.4	\$67,032.76	265.8

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NAME OF GRANTEE: CAMBRIDGE

GRANTEE UOG : 250396/00001

FISCAL YEAR: 2003 - (CONTINUED FROM PREVIOUS PAGE)

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
CR FUNDS NOT SUB-GRANTED TO CHDOS	CR	\$0.55	\$0.00	\$0.55	0.0	\$0.00	0.0
TOTAL FOR 2003 :	CR	\$177,049.05	\$25,214.50	\$151,834.55	14.2	\$146,478.76	580.9
TOTAL FOR 2003 ALL FUNDS (CR+CO+CC+CL) :		\$177,049.05	\$25,214.50	\$151,834.55	14.2	\$146,478.76	580.9

FISCAL YEAR: 2004

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
HOMEOWNER'S REHAB, INC	CR	\$88,520.50	\$79,446.00	\$9,074.50	89.7	\$0.00	0.0
JUST A START CORP	CR	\$88,520.50	\$84,790.25	\$3,730.25	95.7	\$0.00	0.0
CR FUNDS NOT SUB-GRANTED TO CHDOS	CR	\$0.10	\$0.00	\$0.10	0.0	\$0.00	0.0
TOTAL FOR 2004 :	CR	\$177,041.10	\$164,236.25	\$12,804.85	92.7	\$0.00	0.0
TOTAL FOR 2004 ALL FUNDS (CR+CO+CC+CL) :		\$177,041.10	\$164,236.25	\$12,804.85	92.7	\$0.00	0.0

FISCAL YEAR: 2005

CHDO NAME / OTHER	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
CR FUNDS NOT SUB-GRANTED TO CHDOS	CR	\$595,947.05	\$0.00	\$595,947.05	0.0	\$0.00	0.0
TOTAL FOR 2005 :	CR	\$595,947.05	\$0.00	\$595,947.05	0.0	\$0.00	0.0
TOTAL FOR 2005 ALL FUNDS (CR+CO+CC+CL) :		\$595,947.05	\$0.00	\$595,947.05	0.0	\$0.00	0.0

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NAME OF GRANTEE: CAMBRIDGE

GRANTEE UOG : 250396/00001

SUMMARY OF TOTALS	FUND TYPE	AMOUNT RESERVED	AMOUNT COMMITTED	BALANCE TO COMMIT	%CMTD /RSVD	AMOUNT DISBURSED	%DISB /CMTD
TOTAL FOR ALL YEARS CR FUNDS	CR	\$4,182,501.87	\$3,421,915.42	\$760,586.45	81.8	\$3,378,943.43	98.7
TOTAL FOR ALL YEARS CO FUNDS	CO	\$200,726.67	\$200,726.67	\$0.00	100.0	\$200,726.67	100.0
TOTAL FOR ALL YEARS CC FUNDS	CC	\$0.00	\$0.00	\$0.00	0.0	\$0.00	0.0
TOTAL FOR ALL YEARS CL FUNDS	CL	\$0.00	\$0.00	\$0.00	0.0	\$0.00	0.0
GRAND TOTAL :		\$4,383,228.54	\$3,622,642.09	\$760,586.45	82.6	\$3,579,670.10	98.8

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----- COMMITMENTS FROM AUTHORIZED FUNDS -----						
(A)	(B)	(C)	(D)	(I)	(J)	(K)
		AD/CO FUNDS				
FISCAL YEAR	TOTAL AUTHORIZATION	ADMIN/OP RESERVATION	COMMITMENT REQUIREMENT	TOTAL AUTHORIZED COMMITMENTS	% OF REQ T CMTD	% OF AUTH CMTD
1992	1,137,000.00	170,550.00	966,450.00	966,450.00	100.0	100.0
1993	754,000.00	113,100.00	640,900.00	640,900.00	100.0	100.0
1994	716,000.00	107,400.00	608,600.00	608,600.00	100.0	100.0
1995	771,000.00	115,650.00	655,350.00	655,350.00	100.0	100.0
1996	703,000.00	102,126.67	600,873.33	600,873.33	100.0	100.0
1997	684,000.00	68,400.00	615,600.00	615,600.00	100.0	100.0
1998	739,000.00	73,900.00	665,100.00	665,100.00	100.0	100.0
1999	792,000.00	28,949.24	763,050.76	763,050.76	100.0	100.0
2000	796,000.00	79,600.00	716,400.00	716,400.00	100.0	100.0
2001	885,000.00	88,500.00	796,500.00	796,500.00	100.0	100.0
2002	879,000.00	70,707.18	808,292.82	808,292.82	100.0	100.0
2003	1,180,327.00	5,787.71	1,174,539.29	1,174,538.74	99.9	99.9
2004	1,291,778.00	123,142.20	1,168,635.80	612,906.92	52.4	56.9
2005	1,639,647.00	63,964.70	1,575,682.30	0.00	0.0	3.9
TOTAL	12,967,752.00	1,211,777.70	11,755,974.30	9,624,562.57	81.8	83.5

----- COMMITMENTS FROM AUTHORIZED FUNDS CONTINUED -----

(A)	(E)	(F)	(G)	(H)	(I)
	CR/CC FUNDS	%	SU FUNDS	EN FUNDS	
FISCAL YEAR	AMOUNT RESERVED TO CHDOS + CC	CHDO RSVD	RESERVATIONS TO OTHER ENTITIES	PJ COMMITMENTS TO ACTIVITIES	TOTAL AUTHORIZED COMMITMENTS
1992	622,057.00	54.7	0.00	344,393.00	966,450.00
1993	608,400.00	80.6	0.00	32,500.00	640,900.00
1994	608,600.00	85.0	0.00	0.00	608,600.00
1995	571,707.67	74.1	0.00	83,642.33	655,350.00
1996	105,450.00	15.0	0.00	495,423.33	600,873.33
1997	102,600.00	15.0	0.00	513,000.00	615,600.00
1998	110,850.00	15.0	0.00	554,250.00	665,100.00
1999	118,800.00	15.0	0.00	644,250.76	763,050.76
2000	119,400.00	15.0	0.00	597,000.00	716,400.00
2001	132,750.00	15.0	0.00	663,750.00	796,500.00
2002	131,850.00	15.0	0.00	676,442.82	808,292.82

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----- COMMITMENTS FROM AUTHORIZED FUNDS CONTINUED -----

(A)	(E) CR/CC FUNDS	(F) CHDO % RSVD	(G) SU FUNDS	(H) EN FUNDS	(I) TOTAL AUTHORIZED COMMITMENTS
FISCAL YEAR	AMOUNT RESERVED TO CHDOS + CC		RESERVATIONS TO OTHER ENTITIES	PJ COMMITMENTS TO ACTIVITIES	
2003	177,048.50	14.9	0.00	997,490.24	1,174,538.74
2004	177,041.00	13.7	0.00	435,865.92	612,906.92
2005	0.00	0.0	0.00	0.00	0.00
TOTAL	3,586,554.17	27.6	0.00	6,038,008.40	9,624,562.57

----- PROGRAM INCOME (PI) -----

FISCAL YEAR	PROGRAM INCOME RECEIPTS	AMOUNT COMMITTED TO ACTIVITIES	% CMTD	NET DISBURSED	DISBURSED PENDING APPROVAL	TOTAL DISBURSED	% DISB
2001	160,000.00	160,000.00	100.0	160,000.00	0.00	160,000.00	100.0
2002	0.00	0.00	0.0	0.00	0.00	0.00	0.0
2003	15,001.60	15,001.60	100.0	15,001.60	0.00	15,001.60	100.0
TOTAL	175,001.60	175,001.60	100.0	175,001.60	0.00	175,001.60	0.0

----- COMMITMENT SUMMARY -----

TOTAL COMMITMENTS FROM AUTHORIZED FUNDS	9,624,562.57
NET PROGRAM INCOME DISBURSED	+ 175,001.60

TOTAL COMMITMENTS	9,799,564.17

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DISBURSEMENTS				
(A) FISCAL YEAR	(B) TOTAL AUTHORIZATION	(G) TOTAL DISBURSED	(H) % DISB	(I) GRANT BALANCE
1992	1,137,000.00	1,137,000.00	100.0	0.00
1993	754,000.00	754,000.00	100.0	0.00
1994	716,000.00	716,000.00	100.0	0.00
1995	771,000.00	771,000.00	100.0	0.00
1996	703,000.00	703,000.00	100.0	0.00
1997	684,000.00	684,000.00	100.0	0.00
1998	739,000.00	739,000.00	100.0	0.00
1999	792,000.00	792,000.00	100.0	0.00
2000	796,000.00	796,000.00	100.0	0.00
2001	885,000.00	885,000.00	100.0	0.00
2002	879,000.00	755,785.02	85.9	123,214.98
2003	1,180,327.00	868,098.61	73.5	312,228.39
2004	1,291,778.00	2,250.00	0.1	1,289,528.00
2005	1,639,647.00	0.00	0.0	1,639,647.00
TOTAL	12,967,752.00	9,603,133.63	74.0	3,364,618.37

DISBURSEMENTS CONTINUED					
(A) FISCAL YEAR	(C) DISBURSED	(D) RETURNED	(E) NET DISBURSED	(F) DISBURSED PENDING APPROVAL	(G) TOTAL DISBURSED
1992	1,137,000.00	0.00	1,137,000.00	0.00	1,137,000.00
1993	754,000.00	0.00	754,000.00	0.00	754,000.00
1994	716,000.00	0.00	716,000.00	0.00	716,000.00
1995	771,000.00	0.00	771,000.00	0.00	771,000.00
1996	703,000.00	0.00	703,000.00	0.00	703,000.00
1997	684,000.00	0.00	684,000.00	0.00	684,000.00
1998	739,000.00	0.00	739,000.00	0.00	739,000.00
1999	792,000.00	0.00	792,000.00	0.00	792,000.00
2000	796,000.00	0.00	796,000.00	0.00	796,000.00
2001	885,000.00	0.00	885,000.00	0.00	885,000.00
2002	1,188,181.44	432,396.42	755,785.02	0.00	755,785.02
2003	932,966.19	64,867.58	868,098.61	0.00	868,098.61
2004	2,250.00	0.00	2,250.00	0.00	2,250.00
2005	0.00	0.00	0.00	0.00	0.00

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DISBURSEMENTS CONTINUED					
(A)	(C)	(D)	(E)	(F)	(G)
FISCAL			NET	DISBURSED	
YEAR	DISBURSED	RETURNED	DISBURSED	PENDING	TOTAL
				APPROVAL	DISBURSED
TOTAL	10,100,397.63	497,264.00	9,603,133.63	0.00	9,603,133.63

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----- HOME ACTIVITIES COMMITMENTS/DISBURSEMENTS -----

(A) FISCAL YEAR	(B) AUTHORIZED FOR ACTIVITIES	(C) AMOUNT COMMITTED TO ACTIVITIES	(D) % CMTD	(J) TOTAL DISBURSED	(K) % DISB
1992	966,450.00	966,450.00	100.0	966,450.00	100.0
1993	640,900.00	640,900.00	100.0	640,900.00	100.0
1994	608,600.00	608,600.00	100.0	608,600.00	100.0
1995	655,350.00	655,350.00	100.0	655,350.00	100.0
1996	600,873.33	600,873.33	100.0	600,873.33	100.0
1997	615,600.00	615,600.00	100.0	615,600.00	100.0
1998	665,100.00	665,100.00	100.0	665,100.00	100.0
1999	763,050.76	763,050.76	100.0	763,050.76	100.0
2000	716,400.00	716,400.00	100.0	716,400.00	100.0
2001	796,500.00	796,500.00	100.0	796,500.00	100.0
2002	808,292.82	808,292.82	100.0	685,077.84	84.7
2003	1,174,539.29	1,022,704.74	87.0	862,310.90	73.4
2004	1,168,635.80	600,102.17	51.3	0.00	0.0
2005	1,575,682.30	0.00	0.0	0.00	0.0
TOTAL	11,755,974.30	9,459,923.82	80.4	8,576,212.83	72.9

----- HOME ACTIVITIES COMMITMENTS/DISBURSEMENTS CONTINUED -----

(A) FISCAL YEAR	(B) AUTHORIZED FOR ACTIVITIES	(E) DISBURSED	(F) RETURNED	(G) NET DISBURSED	(H) % NET DISB	(I) DISBURSED PENDING APPROVAL	(J) TOTAL DISBURSED	(K) % DISB
1992	966,450.00	966,450.00	0.00	966,450.00	100.0	0.00	966,450.00	100.0
1993	640,900.00	640,900.00	0.00	640,900.00	100.0	0.00	640,900.00	100.0
1994	608,600.00	608,600.00	0.00	608,600.00	100.0	0.00	608,600.00	100.0
1995	655,350.00	655,350.00	0.00	655,350.00	100.0	0.00	655,350.00	100.0
1996	600,873.33	600,873.33	0.00	600,873.33	100.0	0.00	600,873.33	100.0
1997	615,600.00	615,600.00	0.00	615,600.00	100.0	0.00	615,600.00	100.0
1998	665,100.00	665,100.00	0.00	665,100.00	100.0	0.00	665,100.00	100.0
1999	763,050.76	763,050.76	0.00	763,050.76	100.0	0.00	763,050.76	100.0
2000	716,400.00	716,400.00	0.00	716,400.00	100.0	0.00	716,400.00	100.0
2001	796,500.00	796,500.00	0.00	796,500.00	100.0	0.00	796,500.00	100.0
2002	808,292.82	1,117,474.26	432,396.42	685,077.84	84.7	0.00	685,077.84	84.7
2003	1,174,539.29	927,178.48	64,867.58	862,310.90	73.4	0.00	862,310.90	73.4
2004	1,168,635.80	0.00	0.00	0.00	0.0	0.00	0.00	0.0

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----- HOME ACTIVITIES COMMITMENTS/DISBURSEMENTS CONTINUED -----

(A)	(B)	(E)	(F)	(G)	(H)	(I)	(J)	(K)
FISCAL	AUTHORIZED			NET	%	DISBURSED		
YEAR	FOR	DISBURSED	RETURNED	DISBURSED	NET	PENDING	TOTAL	%
	ACTIVITIES				DISB	APPROVAL	DISBURSED	DISB
2005	1,575,682.30	0.00	0.00	0.00	0.0	0.00	0.00	0.0
TOTAL	11,755,974.30	9,073,476.83	497,264.00	8,576,212.83	72.9	0.00	8,576,212.83	72.9

----- ADMINISTRATIVE FUNDS (AD) -----

FISCAL	AMOUNT	AMOUNT		BALANCE		AVAILABLE
YEAR	AUTHORIZED	AUTHORIZED	AMOUNT	TO	TOTAL	TO
		FROM PI	RESERVED	RESERVE	DISBURSED	DISBURSE
			RSVD		RSVD	
					DISB	
1992	113,700.00	0.00	113,700.00	100.0	0.00	0.00
1993	75,400.00	0.00	75,400.00	100.0	0.00	0.00
1994	71,600.00	0.00	71,600.00	100.0	0.00	0.00
1995	77,100.00	0.00	77,100.00	100.0	0.00	0.00
1996	70,300.00	0.00	70,300.00	100.0	0.00	0.00
1997	68,400.00	0.00	68,400.00	100.0	0.00	0.00
1998	73,900.00	0.00	73,900.00	100.0	0.00	0.00
1999	79,200.00	0.00	28,949.24	36.5	50,250.76	0.00
2000	79,600.00	0.00	79,600.00	100.0	0.00	0.00
2001	88,500.00	16,000.00	88,500.00	84.6	16,000.00	0.00
2002	87,900.00	0.00	70,707.18	80.4	17,192.82	0.00
2003	118,032.70	1,500.16	5,787.71	4.8	113,745.15	0.00
2004	123,142.20	0.00	123,142.20	100.0	0.00	120,892.20
2005	63,964.70	0.00	63,964.70	100.0	0.00	63,964.70
TOTAL	1,190,739.60	17,500.16	1,011,051.03	83.6	197,188.73	81.7

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----- CHDO OPERATING FUNDS (CO) -----							
FISCAL YEAR	AMOUNT AUTHORIZED	AMOUNT RESERVED	% AUTH RSVD	BALANCE TO RESERVE	TOTAL DISBURSED	% RSVD DISB	AVAILABLE TO DISBURSE
1992	56,850.00	56,850.00	100.0	0.00	56,850.00	100.0	0.00
1993	37,700.00	37,700.00	100.0	0.00	37,700.00	100.0	0.00
1994	35,800.00	35,800.00	100.0	0.00	35,800.00	100.0	0.00
1995	38,550.00	38,550.00	100.0	0.00	38,550.00	100.0	0.00
1996	35,150.00	31,826.67	90.5	3,323.33	31,826.67	100.0	0.00
1997	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1998	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1999	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2000	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2001	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2002	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2003	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2004	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2005	0.00	0.00	0.0	0.00	0.00	0.0	0.00
TOTAL	204,050.00	200,726.67	98.3	3,323.33	200,726.67	100.0	0.00

----- CHDO FUNDS (CR) -----									
FISCAL YEAR	CHDO REQUIREMENT	AMOUNT RESERVED TO CHDOS	% REQ RSVD	FUNDS COMMITTED FOR ACTIVITIES	% RSVD CMTD	BALANCE TO COMMIT	TOTAL DISBURSED	% DISB	AVAILABLE TO DISBURSE
1992	170,550.00	622,057.00	364.7	622,057.00	100.0	0.00	622,057.00	100.0	0.00
1993	113,100.00	608,400.00	537.9	608,400.00	100.0	0.00	608,400.00	100.0	0.00
1994	107,400.00	608,600.00	566.6	608,600.00	100.0	0.00	608,600.00	100.0	0.00
1995	115,650.00	571,707.67	494.3	571,707.67	100.0	0.00	571,707.67	100.0	0.00
1996	105,450.00	105,450.00	100.0	105,450.00	100.0	0.00	105,450.00	100.0	0.00
1997	102,600.00	102,600.00	100.0	102,600.00	100.0	0.00	102,600.00	100.0	0.00
1998	110,850.00	110,850.00	100.0	110,850.00	100.0	0.00	110,850.00	100.0	0.00
1999	118,800.00	118,800.00	100.0	118,800.00	100.0	0.00	118,800.00	100.0	0.00
2000	119,400.00	119,400.00	100.0	119,400.00	100.0	0.00	119,400.00	100.0	0.00
2001	132,750.00	132,750.00	100.0	132,750.00	100.0	0.00	132,750.00	100.0	0.00
2002	131,850.00	131,850.00	100.0	131,850.00	100.0	0.00	131,850.00	100.0	0.00
2003	177,049.05	177,048.50	99.9	25,214.50	14.2	151,834.00	146,478.76	82.7	30,569.74
2004	177,041.10	177,041.00	99.9	164,236.25	92.7	12,804.75	0.00	0.0	177,041.00
2005	595,947.05	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
TOTAL	2,278,437.20	3,586,554.17	157.4	3,421,915.42	95.4	164,638.75	3,378,943.43	94.2	207,610.74

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----- CHDO LOANS -----								
FISCAL YEAR	AMOUNT AUTHORIZED	AMOUNT RESERVED	AMOUNT COMMITTED	% AUTH CMTD	BALANCE TO COMMIT	TOTAL DISBURSED	% DISB	BALANCE TO DISBURSE
1992	62,205.70	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1993	60,840.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1994	60,860.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1995	57,170.76	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1996	10,545.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1997	10,260.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1998	11,085.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1999	11,880.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2000	11,940.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2001	13,275.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2002	13,185.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2003	17,704.90	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2004	17,704.11	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2005	59,594.70	0.00	0.00	0.0	0.00	0.00	0.0	0.00
TOTAL	418,250.17	0.00	0.00	0.0	0.00	0.00	0.0	0.00

----- CHDO CAPACITY (CC) -----								
FISCAL YEAR	AMOUNT AUTHORIZED	AMOUNT RESERVED	AMOUNT COMMITTED	% AUTH CMTD	BALANCE TO COMMIT	TOTAL DISBURSED	% DISB	BALANCE TO DISBURSE
1992	34,110.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1993	22,620.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1994	21,480.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1995	23,130.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1996	21,090.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1997	20,520.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1998	22,170.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
1999	23,760.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2000	23,880.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2001	26,550.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2002	26,370.00	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2003	35,409.81	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2004	38,753.34	0.00	0.00	0.0	0.00	0.00	0.0	0.00
2005	34,189.41	0.00	0.00	0.0	0.00	0.00	0.0	0.00
TOTAL	374,032.56	0.00	0.00	0.0	0.00	0.00	0.0	0.00

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----- RESERVATIONS TO STATE RECIPIENTS AND SUB-RECIPIENTS (SU) -----

FISCAL YEAR	AMOUNT RESERVED TO OTHER ENTITIES	% REQ RSVD	AMOUNT COMMITTED	% RSVD CMTD	BALANCE TO COMMIT	TOTAL DISBURSED	% DISB	AVAILABLE TO DISBURSE
1992	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
1993	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
1994	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
1995	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
1996	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
1997	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
1998	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
1999	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
2000	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
2001	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
2002	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
2003	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
2004	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
2005	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00
TOTAL	0.00	0.0	0.00	0.0	0.00	0.00	0.0	0.00

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----- TOTAL PROGRAM FUNDS -----				
(A)	(B)	(C)	(I)	(J)
FISCAL	TOTAL	PROGRAM INCOME	TOTAL	AVAILABLE
YEAR	AUTHORIZATION	AMOUNT	DISBURSED	TO
				DISBURSE
1992	1,137,000.00	0.00	1,137,000.00	0.00
1993	754,000.00	0.00	754,000.00	0.00
1994	716,000.00	0.00	716,000.00	0.00
1995	771,000.00	0.00	771,000.00	0.00
1996	703,000.00	0.00	703,000.00	0.00
1997	684,000.00	0.00	684,000.00	0.00
1998	739,000.00	0.00	739,000.00	0.00
1999	792,000.00	0.00	792,000.00	0.00
2000	796,000.00	0.00	796,000.00	0.00
2001	885,000.00	160,000.00	1,045,000.00	0.00
2002	879,000.00	0.00	755,785.02	123,214.98
2003	1,180,327.00	15,001.60	883,100.21	312,228.39
2004	1,291,778.00	0.00	2,250.00	1,289,528.00
2005	1,639,647.00	0.00	0.00	1,639,647.00
TOTAL	12,967,752.00	175,001.60	9,778,135.23	3,364,618.37

----- TOTAL PROGRAM FUNDS CONTINUED -----						
(A)	(D)	(E)	(F)	(G)	(H)	(I)
FISCAL	COMMITTED	NET DISBURSED	NET DISBURSED	NET	DISBURSED	TOTAL
YEAR	AMOUNT	FOR	FOR	DISBURSED	PENDING	DISBURSED
		ACTIVITIES	ADMIN/OP		APPROVAL	
1992	966,450.00	966,450.00	170,550.00	1,137,000.00	0.00	1,137,000.00
1993	640,900.00	640,900.00	113,100.00	754,000.00	0.00	754,000.00
1994	608,600.00	608,600.00	107,400.00	716,000.00	0.00	716,000.00
1995	655,350.00	655,350.00	115,650.00	771,000.00	0.00	771,000.00
1996	600,873.33	600,873.33	102,126.67	703,000.00	0.00	703,000.00
1997	615,600.00	615,600.00	68,400.00	684,000.00	0.00	684,000.00
1998	665,100.00	665,100.00	73,900.00	739,000.00	0.00	739,000.00
1999	763,050.76	763,050.76	28,949.24	792,000.00	0.00	792,000.00
2000	716,400.00	716,400.00	79,600.00	796,000.00	0.00	796,000.00
2001	956,500.00	956,500.00	88,500.00	1,045,000.00	0.00	1,045,000.00
2002	808,292.82	685,077.84	70,707.18	755,785.02	0.00	755,785.02
2003	1,037,706.34	877,312.50	5,787.71	883,100.21	0.00	883,100.21
2004	600,102.17	0.00	2,250.00	2,250.00	0.00	2,250.00

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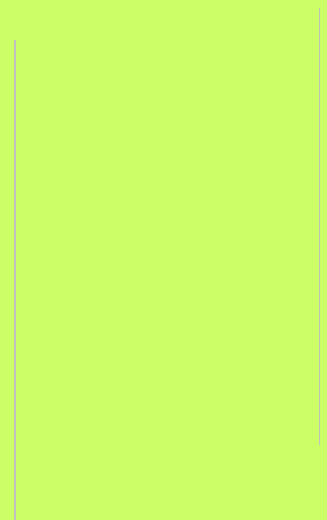
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----- TOTAL PROGRAM FUNDS CONTINUED -----						
(A)	(D)	(E)	(F)	(G)	(H)	(I)
FISCAL	COMMITTED	NET DISBURSED	NET DISBURSED	NET	DISBURSED	TOTAL
YEAR	AMOUNT	FOR	FOR	DISBURSED	PENDING	DISBURSED
		ACTIVITIES	ADMIN/OP		APPROVAL	
2005	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL	9,634,925.42	8,751,214.43	1,026,920.80	9,778,135.23	0.00	9,778,135.23

----- TOTAL PROGRAM PERCENT -----									
(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)
FISCAL	TOTAL	PROGRAM	COMMITTED	DISB	DISB	NET	DISBURSED	TOTAL	AVAILABLE
YEAR	AUTHORIZATION	INCOME	FOR	FOR	FOR	DISBURSED	PENDING	DISBURSED	TO
		AMOUNT	ACTIVITIES	ACTIVITIES	ADMIN/OP		APPROVAL		DISBURSE
			%	%	%	%	%	%	%
1992	1,137,000.00	0.00	85.0	85.0	15.0	100.0	0.0	100.0	0.0
1993	754,000.00	0.00	85.0	85.0	15.0	100.0	0.0	100.0	0.0
1994	716,000.00	0.00	85.0	85.0	15.0	100.0	0.0	100.0	0.0
1995	771,000.00	0.00	85.0	85.0	15.0	100.0	0.0	100.0	0.0
1996	703,000.00	0.00	85.4	85.4	14.5	100.0	0.0	100.0	0.0
1997	684,000.00	0.00	90.0	90.0	10.0	100.0	0.0	100.0	0.0
1998	739,000.00	0.00	90.0	90.0	10.0	100.0	0.0	100.0	0.0
1999	792,000.00	0.00	96.3	96.3	3.6	100.0	0.0	100.0	0.0
2000	796,000.00	0.00	90.0	90.0	10.0	100.0	0.0	100.0	0.0
2001	885,000.00	160,000.00	100.0	91.5	8.4	100.0	0.0	100.0	0.0
2002	879,000.00	0.00	91.9	77.9	8.0	85.9	0.0	85.9	14.0
2003	1,180,327.00	15,001.60	87.9	73.3	0.4	73.8	0.0	73.8	26.1
2004	1,291,778.00	0.00	46.4	0.0	0.1	0.1	0.0	0.1	99.8
2005	1,639,647.00	0.00	0.0	0.0	0.0	0.0	0.0	0.0	100.0
TOTAL	12,967,752.00	175,001.60	74.2	66.5	7.8	74.3	0.0	74.3	25.6

IDIS Reports: ESG



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
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GRANTEE NAME: CAMBRIDGE

PROJECT NUMBER: 24 PLAN YEAR: 2004 PROJECT TITLE: EMERGENCY SHELTER GRANT

***** ESG OPERATIONS *****

ESG SHELTERS	TRANSITIONAL HOUSING	VOUCHERS FOR SHELTERS	OUTREACH	DROP IN SHELTERS
SOUP KITCHEN MEALS	FOOD PANTRY	HEALTH CARE	MENTAL HEALTH	HIV/AIDS SERVICES
CHILD CARE	ALCOHOL/DRUG PROBLEM	EMPLOYMENT	HOMELESS PREVENTION	OTHER

***** RESIDENTIAL ONLY STATISTICS ***** RACE/ETHNICITY CHARACTERISTICS *****

BENEFICIARY DATA

AVERAGE NO. OF ADULTS SERVED DAILY	399
AVERAGE NO. OF CHILDREN SERVED DAILY	75
AVERAGE NO. OF PERSONS SERVED YEARLY	59,298

TOTAL NUMBER OF BENEFICIARIES: 59,298

PERCENT OF SERVICES PROVIDED TO

UNACCOMPANIED 18 AND OVER	MALE	43.7%	FEMALE	37.1%
UNACCOMPANIED UNDER 18	MALE	1.5%	FEMALE	16.4%
FAMILIES WITH CHILDREN HEADED BY				
SINGLE 18 AND OVER	MALE	.0%	FEMALE	4.0%
YOUTH 18 AND UNDER		4.1%		
TWO PARENTS 18 AND OVER		.0%		
TWO PARENTS UNDER 18		.0%		
FAMILIES WITH NO CHILDREN		.6%		

WHITE:	35,699	2,258
BLACK/AFRICAN AMERICAN:	21,445	1,479
ASIAN:	733	0
AMERICAN INDIAN/ALASKAN NATIVE:	281	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	113	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	55	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	110	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	6	0
OTHER MULTI-RACIAL:	856	5

BENEFICIARY CHARACTERISTICS

PERCENT OF SERVICES PROVIDED TO

BATTERED SPOUSE	17.0%
RUNAWAY/THROWAWAY YOUTH	.5%
CHRONICALLY MENTALLY ILL	40.1%
DEVELOPMENTALLY DISABLED	6.4%
HIV/AIDS	3.9%
ALCOHOL DEPENDENT INDIVIDUALS	26.0%
DRUG DEPENDENT INDIVIDUALS	21.2%
ELDERLY	8.8%
VETERANS	10.2%
PHYSICALLY DISABLED	8.8%
OTHER	4.1%

TOTAL: 59,298 3,742

*** DOLLARS FUNDED FROM ESG GRANTS FOR ***

REHABILITATION	0
SOCIAL SERVICES	0
OPERATING COSTS	26,798
GENERAL(HOMELESS PREVENTION)	0
RENTAL ASSISTANCE	0
MORTGAGE ASSISTANCE	0
SECURITY DEPOSIT	0
ADMIN COSTS	0

***** NON-RESIDENTIAL STATISTICS *****

AVERAGE NUMBER OF PERSONS DAILY 247

BENEFICIARY HOUSING

NUMBER OF PERSONS SERVED IN

BARRACKS	630
GROUP/LARGE HOUSE	206
SCATTERED SITE APARTMENT	11
SINGLE FAMILY DETACHED HOME	0
SINGLE ROOM OCCUPANCY	0
MOBILE HOME/TRAILER	0
HOTEL/MOTEL	0
OTHER	0

*** FUNDING SOURCES REPORTED ON C04ME06 ***

ESG	163,056
OTHER FEDERAL	0
LOCAL GOVERNMENT	155,131
PRIVATE	42,424
FEES	0
OTHER	109,670

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GRANTEE NAME: CAMBRIDGE

PROJECT NUMBER: 24 PLAN YEAR: 2003 PROJECT TITLE: EMERGENCY SHELTER

***** ESG OPERATIONS *****

ESG SHELTERS	TRANSITIONAL HOUSING	VOUCHERS FOR SHELTERS	OUTREACH	DROP IN SHELTERS
SOUP KITCHEN MEALS	FOOD PANTRY	HEALTH CARE	MENTAL HEALTH	HIV/AIDS SERVICES
CHILD CARE	ALCOHOL/DRUG PROBLEM	EMPLOYMENT	HOMELESS PREVENTION	X OTHER

***** RESIDENTIAL ONLY STATISTICS ***** RACE/ETHNICITY CHARACTERISTICS *****

BENEFICIARY DATA

AVERAGE NO. OF ADULTS SERVED DAILY	224
AVERAGE NO. OF CHILDREN SERVED DAILY	101
AVERAGE NO. OF PERSONS SERVED YEARLY	2,613

TOTAL NUMBER OF BENEFICIARIES: 2,613

PERCENT OF SERVICES PROVIDED TO

UNACCOMPANIED 18 AND OVER	MALE	39.2%	FEMALE	42.8%
UNACCOMPANIED UNDER 18	MALE	.0%	FEMALE	.0%
FAMILIES WITH CHILDREN HEADED BY				
SINGLE 18 AND OVER	MALE	.2%	FEMALE	27.8%
YOUTH 18 AND UNDER		10.0%		
TWO PARENTS 18 AND OVER		.3%		
TWO PARENTS UNDER 18		.0%		
FAMILIES WITH NO CHILDREN		.0%		

	TOTAL #	# HISPANIC
WHITE:	1,408	219
BLACK/AFRICAN AMERICAN:	992	109
ASIAN:	60	0
AMERICAN INDIAN/ALASKAN NATIVE:	58	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	0	0
OTHER MULTI-RACIAL:	84	0
ASIAN/PACIFIC ISLANDER:	0	0
HISPANIC:	11	11
TOTAL:	2,613	339

BENEFICIARY CHARACTERISTICS

PERCENT OF SERVICES PROVIDED TO

BATTERED SPOUSE	12.1%
RUNAWAY/THROWAWAY YOUTH	1.2%
CHRONICALLY MENTALLY ILL	35.4%
DEVELOPMENTALLY DISABLED	2.8%
HIV/AIDS	2.4%
ALCOHOL DEPENDENT INDIVIDUALS	26.4%
DRUG DEPENDENT INDIVIDUALS	23.7%
ELDERLY	3.7%
VETERANS	5.3%
PHYSICALLY DISABLED	6.2%
OTHER	7.8%

*** DOLLARS FUNDED FROM ESG GRANTS FOR ***

REHABILITATION	0
SOCIAL SERVICES	0
OPERATING COSTS	105,756
GENERAL(HOMELESS PREVENTION)	0
RENTAL ASSISTANCE	0
MORTGAGE ASSISTANCE	0
SECURITY DEPOSIT	0
ADMIN COSTS	6,600

***** NON-RESIDENTIAL STATISTICS *****

AVERAGE NUMBER OF PERSONS DAILY 0

BENEFICIARY HOUSING

NUMBER OF PERSONS SERVED IN

BARRACKS	395
GROUP/LARGE HOUSE	241
SCATTERED SITE APARTMENT	0
SINGLE FAMILY DETACHED HOME	0
SINGLE ROOM OCCUPANCY	305
MOBILE HOME/TRAILER	0
HOTEL/MOTEL	0
OTHER	11

*** FUNDING SOURCES REPORTED ON C04ME06 ***

ESG	118,356
OTHER FEDERAL	16,605
LOCAL GOVERNMENT	59,395
PRIVATE	30,944
FEES	0
OTHER	228,333

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
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GRANTEE NAME: CAMBRIDGE

PROJECT NUMBER: 90 PLAN YEAR: 2001 PROJECT TITLE: Emergency Shelter Programs

***** ESG OPERATIONS *****

ESG SHELTERS	TRANSITIONAL HOUSING	VOUCHERS FOR SHELTERS	OUTREACH	DROP IN SHELTERS
SOUP KITCHEN MEALS	FOOD PANTRY	HEALTH CARE	MENTAL HEALTH	HIV/AIDS SERVICES
CHILD CARE	ALCOHOL/DRUG PROBLEM	EMPLOYMENT	HOMELESS PREVENTION	X OTHER

***** RESIDENTIAL ONLY STATISTICS ***** RACE/ETHNICITY CHARACTERISTICS *****

BENEFICIARY DATA

AVERAGE NO. OF ADULTS SERVED DAILY	476
AVERAGE NO. OF CHILDREN SERVED DAILY	237
AVERAGE NO. OF PERSONS SERVED YEARLY	3,939

TOTAL NUMBER OF BENEFICIARIES: 2,786

PERCENT OF SERVICES PROVIDED TO

UNACCOMPANIED 18 AND OVER	MALE	25.4%	FEMALE	13.2%
UNACCOMPANIED UNDER 18	MALE	10.7%	FEMALE	.3%
FAMILIES WITH CHILDREN HEADED BY				
SINGLE 18 AND OVER	MALE	.0%	FEMALE	7.1%
YOUTH 18 AND UNDER		.0%		
TWO PARENTS 18 AND OVER		.0%		
TWO PARENTS UNDER 18		.0%		
FAMILIES WITH NO CHILDREN		.0%		

	TOTAL #	# HISPANIC
WHITE:	1,496	0
BLACK/AFRICAN AMERICAN:	936	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	46	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	0	0
OTHER MULTI-RACIAL:	0	0
ASIAN/PACIFIC ISLANDER:	69	0
HISPANIC:	239	239
TOTAL:	2,786	239

BENEFICIARY CHARACTERISTICS

PERCENT OF SERVICES PROVIDED TO

BATTERED SPOUSE	7.1%
RUNAWAY/THROWAWAY YOUTH	7.1%
CHRONICALLY MENTALLY ILL	2.3%
DEVELOPMENTALLY DISABLED	.0%
HIV/AIDS	.0%
ALCOHOL DEPENDENT INDIVIDUALS	17.8%
DRUG DEPENDENT INDIVIDUALS	17.8%
ELDERLY	.0%
VETERANS	.0%
PHYSICALLY DISABLED	1.6%
OTHER	14.2%

*** DOLLARS FUNDED FROM ESG GRANTS FOR ***

REHABILITATION	19,000
SOCIAL SERVICES	0
OPERATING COSTS	135,625
GENERAL(HOMELESS PREVENTION)	0
RENTAL ASSISTANCE	0
MORTGAGE ASSISTANCE	0
SECURITY DEPOSIT	0
ADMIN COSTS	6,951

***** NON-RESIDENTIAL STATISTICS *****

AVERAGE NUMBER OF PERSONS DAILY 42

BENEFICIARY HOUSING

NUMBER OF PERSONS SERVED IN

BARRACKS	1,079
GROUP/LARGE HOUSE	114
SCATTERED SITE APARTMENT	0
SINGLE FAMILY DETACHED HOME	0
SINGLE ROOM OCCUPANCY	0
MOBILE HOME/TRAILER	0
HOTEL/MOTEL	0
OTHER	110

*** FUNDING SOURCES REPORTED ON C04ME06 ***

ESG	204,739
OTHER FEDERAL	8,500
LOCAL GOVERNMENT	48,829
PRIVATE	73,214
FEES	0
OTHER	405,000

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM
ESG STATISTICS FOR PROJECTS AS OF 2004

DATE: 10-03-2005

TIME: 13:44

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GRANTEE NAME: CAMBRIDGE

PROJECT NUMBER: 38 PLAN YEAR: 1998 PROJECT TITLE: EMERGENCY SHELTER PROGRAMS

***** ESG OPERATIONS *****

X ESG SHELTERS	TRANSITIONAL HOUSING	VOUCHERS FOR SHELTERS	OUTREACH	DROP IN SHELTERS
SOUP KITCHEN MEALS	FOOD PANTRY	HEALTH CARE	MENTAL HEALTH	HIV/AIDS SERVICES
CHILD CARE	ALCOHOL/DRUG PROBLEM	EMPLOYMENT	HOMELESS PREVENTION	OTHER

***** RESIDENTIAL ONLY STATISTICS ***** RACE/ETHNICITY CHARACTERISTICS *****

BENEFICIARY DATA	TOTAL NUMBER OF BENEFICIARIES:	300
AVERAGE NO. OF ADULTS SERVED DAILY	85	
AVERAGE NO. OF CHILDREN SERVED DAILY	0	
AVERAGE NO. OF PERSONS SERVED YEARLY	300	

PERCENT OF SERVICES PROVIDED TO

UNACCOMPANIED 18 AND OVER	MALE 100.0%	FEMALE .0%
UNACCOMPANIED UNDER 18	MALE .0%	FEMALE .0%
FAMILIES WITH CHILDREN HEADED BY		
SINGLE 18 AND OVER	MALE .0%	FEMALE .0%
YOUTH 18 AND UNDER	.0%	
TWO PARENTS 18 AND OVER	.0%	
TWO PARENTS UNDER 18	.0%	
FAMILIES WITH NO CHILDREN	.0%	

WHITE:	135	0
BLACK/AFRICAN AMERICAN:	110	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM.:	0	0
OTHER MULTI-RACIAL:	0	0
ASIAN/PACIFIC ISLANDER:	0	0
HISPANIC:	55	55
TOTAL:	300	55

BENEFICIARY CHARACTERISTICS

PERCENT OF SERVICES PROVIDED TO

BATTERED SPOUSE	.0%
RUNAWAY/THROWAWAY YOUTH	.0%
CHRONICALLY MENTALLY ILL	.0%
DEVELOPMENTALLY DISABLED	.0%
HIV/AIDS	.0%
ALCOHOL DEPENDENT INDIVIDUALS	25.0%
DRUG DEPENDENT INDIVIDUALS	25.0%
ELDERLY	.0%
VETERANS	.0%
PHYSICALLY DISABLED	.0%
OTHER	50.0%

*** DOLLARS FUNDED FROM ESG GRANTS FOR ***

REHABILITATION	0
SOCIAL SERVICES	0
OPERATING COSTS	30,999
GENERAL(HOMELESS PREVENTION)	0
RENTAL ASSISTANCE	0
MORTGAGE ASSISTANCE	0
SECURITY DEPOSIT	0
ADMIN COSTS	0

***** NON-RESIDENTIAL STATISTICS *****

AVERAGE NUMBER OF PERSONS DAILY	0
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BENEFICIARY HOUSING

NUMBER OF PERSONS SERVED IN

BARRACKS	0
GROUP/LARGE HOUSE	0
SCATTERED SITE APARTMENT	0
SINGLE FAMILY DETACHED HOME	0
SINGLE ROOM OCCUPANCY	200
MOBILE HOME/TRAILER	0
HOTEL/MOTEL	0
OTHER	100

*** FUNDING SOURCES REPORTED ON C04ME06 ***

ESG	30,999
OTHER FEDERAL	0
LOCAL GOVERNMENT	0
PRIVATE	0
FEES	0
OTHER	0

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM
ESG GRANTEE ACTIVITY SUMMARY
PROGRAM YEAR 2004
CAMBRIDGE, MA

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	COMMITTED AMOUNT	DRAWN AMOUNT	COMMITTED MINUS DRAWN	PERCENT DRAWN/COMM
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PROJECT 0024 - EMERGENCY SHELTER GRANT				
HOMELESS ACTIVITIES				
OPERATING COSTS	163,056.77	146,686.96	16,369.81	89.9
 PROGRAM YEAR 2004 TOTALS				
REHABILITATION	0.00	0.00	0.00	0.0
SOCIAL SERVICES	0.00	0.00	0.00	0.0
OPERATING COSTS	163,056.77	146,686.96	16,369.81	89.9
	-----	-----	-----	-----
	163,056.77	146,686.96	16,369.81	89.9
 GENERAL PREVENTION	0.00	0.00	0.00	0.0
RENTAL ASSISTANCE	0.00	0.00	0.00	0.0
MORTGAGE ASSISTANCE	0.00	0.00	0.00	0.0
SECURITY DEPOSITS	0.00	0.00	0.00	0.0
ADMIN COSTS	0.00	0.00	0.00	0.0
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	0.00	0.00	0.00	0.0
 GRAND TOTAL	163,056.77	146,686.96	16,369.81	89.9